



LONDON AMBULANCE SERVICE NHS TRUST

Finance Report

For the Month Ending 30 April 2005 (Month 01)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				£000s
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>%Variance</u>	<i>ANNUAL</i>
								<u>Budget</u>
Total Income	17,629	17,717	(87)U	17,629	17,717	(87)U	(0.5)U	209,818
Total Expenditure	16,745	17,062	318F	16,745	17,062	318 F	1.9 F	209,818
Trust Result	885	654	230F	885	654	230F	35.2F	0

1. Month

- 1.1. Total trust income was £87k below plan, driven largely by shortfalls in ECP revenue (£38k) and BETS revenue (£30k).
- 1.2. Total Trust expenditure was £321k below plan with the primary drivers being Payroll (£225k), Medical & Ambulance Equipment (£48k), Medical Consumables (£41k) and general fleet costs (£48k). Main unfavourable variance against budget was third-party transport (£71k)
- 1.3. From a functional perspective, all departments apart from A&E Sector (£13k) and PTS (£5k) were better than budget.

2. Year to Date

- 2.1. Not applicable this month.

3. Annual

- 3.1. Based on Month 1 actuals and the existing budget, a year-end breakeven position is forecast.



LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function

For the Month Ending 30 April 2005 (Month 01)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>%Variance</u>	<u>Budget</u>
Income	16,407	16,538	(131)U	16,407	16,538	(131)U	(0.8)U	198,367
A&E Operations Cost								
Sector	8,976	8,964	(13)U	8,976	8,964	(13)U	(0.1)U	112,184
Control Services	1,133	1,175	43F	1,133	1,175	43F	3.6 F	14,355
Training Services	487	563	77F	487	563	77F	13.6 F	8,502
A&E Operational Support	614	755	141F	614	755	141F	18.7 F	9,312
Total Operations Cost	11,210	11,458	248F	11,210	11,458	248 F	2.2 F	144,352
A&E gross surplus/(deficit)	5,198	5,081	117 F	5,198	5,081	117 F	2.3 F	54,014
A&E Gross Margin	31.9%	30.9%	1.0%F	31.9%	30.9%	0.9F	3.1 %F	27.4%
Corporate Support								
Medical Director	6	7	1F	6	7	1F	20.5 F	88
Service Development	73	83	10F	73	83	10F	11.8 F	1,040
Communications	96	104	9F	96	104	9F	8.3 F	1,382
Human Resources	305	347	42F	305	347	42F	12.2 F	4,193
IM&T	493	535	41F	493	535	41F	7.7 F	6,940
Finance	1,247	1,256	9F	1,247	1,256	9F	0.7 F	14,816
Chief Executive	106	112	6F	106	112	6F	5.7 F	1,348
Centrally Held Funds	2,139	2,139	0F	2,139	2,139	0F	0.0 F	24,290
Total Corporate	4,465	4,584	119F	4,465	4,584	119 F	2.6 F	54,098
A&E net surplus/(deficit)	733	497	236 F	733	497	236F	47.4 F	(84)
A&E net margin	4.5%	3.0%	1.5%F	4.5%	3.0%	1.5F	48.5 %F	0.0%
PTS								
Income	1,222	1,179	43F	1,222	1,179	43F	3.7 F	11,451
Expenditure	1,070	1,021	(49)U	1,070	1,021	(49)U	(4.8)U	11,367
Surplus/(Deficit)	152	157	(5)U	152	157	(5)U	(3.5)U	84
Margin	12.4%	13.4%	(0.9)U	12.4%	13.4%	(0.9)U	(6.9)U	0.7%
Trust Result	885	654	230F	885	654	230F	35.2F	0



LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function

For the Month Ending 30 April 2005 (Month 01)

Notes

1. **CAC** have vacancies due to the increase in the establishment by 30 wte in 2005/06. CAC overtime has been estimated for April 05.
2. **Training** is underspent as courses have yet to commence but the budget is profiled in equal twelfths.
3. **Logistics** reports an underspend on the Make Ready Project and on several ISOs where expenditure has not yet started on these projects.
4. **IM&T** has vacancies in Systems & Networks and Management Information.
5. **Fleet** are underspent due to vacancies and on the vehicle maintenance budget.
6. **A&E Development's** underspend is due to vacancies.
7. **HR** is underspent due to vacancies in the Recruitment Centre and in HR Management.
8. **Chief Executive** reports an underspend on Ambex as the expenditure has not commenced to date and there is a vacant PSU officer.
9. **PTS** Expenditure includes additional agency and Third Party transport costs to cover over-performance on contracts. Vacancies are currently being held for displaced staff from the Hammersmith Contract, causing a short-term increase in agency staffing.



LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type

For the Month Ending 30 April 2005 (Month 01)

£000s

	IN THE MONTH			YEAR TO DATE				ANNUAL
	Actual	Budget	Variance	Actual	Budget	Variance	%Variance	Budget
Payroll Expenditure								
A&E Operational Staff	6,982	7,001	19F	6,982	7,001	19F	0.3 F	97,718
A&E Overtime	763	765	3F	763	765	3F	0.3 F	765
PTS Operational Staff	544	595	51F	544	595	51F	8.6 F	6,253
Corporate Support	2,346	2,498	152F	2,346	2,498	152F	6.1 F	30,676
	<u>10,635</u>	<u>10,859</u>	<u>225 F</u>	<u>10,635</u>	<u>10,859</u>	<u>225 F</u>	<u>(2.1)U</u>	<u>135,413</u>
Non Pay Expenditure								
Staff Related	434	393	(42)U	434	393	(42)U	(10.6)U	5,144
Staff Welfare	26	34	9F	26	34	9F	25.0 F	409
Training	96	140	43F	96	140	43F	31.1 F	1,808
Medical & Ambulance Equipment	36	83	48F	36	83	48F	57.2 F	1,457
Medical Consumables	168	209	41F	168	209	41F	19.6 F	2,698
Fuel & Oil	326	292	(35)U	326	292	(35)U	(11.9)U	3,648
Third Party Transport	238	167	(71)U	238	167	(71)U	(42.7)U	1,491
Vehicle Maintenance	167	186	19F	167	186	19F	10.4 F	2,246
Other Fleet Costs	436	483	48F	436	483	48F	9.9 F	5,922
Rent, rates & utilities	247	237	(10)U	247	237	(10)U	(4.1)U	2,616
Office and Station cleaning	147	169	22F	147	169	22F	12.9 F	2,023
Security & Fire Safety	18	20	2F	18	20	2F	11.6 F	240
Estates Maintenance	138	137	(1)U	138	137	(1)U	(0.9)U	1,645
Other Estates Costs	38	26	(11)U	38	26	(11)U	(42.9)U	325
Telephones	179	193	15F	179	193	15F	7.7 F	2,406
Information Technology	86	88	2F	86	88	2F	2.2 F	1,229
Office & Station Expenses	153	149	(3)U	153	149	(3)U	(2.3)U	1,812
Legal Expenses	91	98	7F	91	98	7F	6.7 F	1,103
Consultancy	29	14	(15)U	29	14	(15)U	(103.7)U	263
Advertising & PR	7	19	12F	7	19	12F	65.3 F	226
Catering & Hospitality	18	13	(5)U	18	13	(5)U	(38.6)U	159
Depreciation	542	541	(1)U	542	541	(1)U	(0.1)U	6,478
Reserves	2,046	2,046	0U	2,046	2,046	0U	0.0 U	23,434
Radio Equipment	109	136	28F	109	136	28F	20.3 F	1,680
Others	(2)	0	2F	(2)	0	2F	(100.0)U	0
	<u>5,772</u>	<u>5,874</u>	<u>103 F</u>	<u>5,772</u>	<u>5,874</u>	<u>103 F</u>	<u>(1.8)U</u>	<u>70,462</u>
Financial Expenditure								
Interest Payable	15	15	0	15	15	0	0.0	183
Interest Receivable	(12)	(18)	(6)U	(12)	(18)	(6)U	33.2 F	(215)
PDC Dividend	311	311	0	311	311	0	0.0	3,733
Others	21	20	(1)U	21	20	(1)U	(2.5)U	243
	<u>335</u>	<u>329</u>	<u>(6)U</u>	<u>335</u>	<u>329</u>	<u>(6)U</u>	<u>(2.0)U</u>	<u>3,944</u>
Total Trust Expenditure	<u>16,741</u>	<u>17,062</u>	<u>321F</u>	<u>16,741</u>	<u>17,062</u>	<u>321F</u>	<u>1.9 F</u>	<u>209,818</u>
WTE (Worked)	<u>4,100.81</u>	<u>4,307.36</u>	<u>206.55 F</u>					



LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type

For the Month Ending 30 April 2005 (Month 01)

£000s

Notes

1. The budget for operational crew staff vacant posts has been withdrawn from individual cost centres and moved to the Resource Manager cost centre.
2. **Corporate Support** reports an underspend on A&C staff, primarily within the station administrators, Management Information and IM&T. There are management vacancies in HR, CAC, and IM&T. Fleet maintenance staff are also underspent.
3. The volume of invoices paid is traditionally low in Month 1 across the Trust, due to the payment of a high volume of old year invoices at year-end. This explains the favourable variance in **Medical Equipment**. In addition, there are several ISONs budgeted for where we have not yet commenced expenditure.
4. The unfavourable variance in **Fuel and Oil** (£34k) costs is explained in part (£20k) by higher fuel prices. Changes to mileage may account for the remainder.
5. **Other Fleet Costs** are underspent on accident repairs.
6. Mobile data usage expenditure being less than planned has led to the underspend in **Radio Equipment**.
7. **Staff Related** - Operational crew staff subsistence is £36K overspent. The budget for 2005/6 was reduced by £300K on the assumption that subsistence would reduce, as crew staff would be given meal breaks.
8. **Training** is underspent as course activity has been profiled into the latter part of the year
9. **Medical Consumables** are underspent mostly on BOC cylinder rental and gasses.
10. PTS report an unfavourable variance on **Third Party Costs** of £67K of which £25K is due to unbudgeted use of private ambulances in Central Services and the increased use of taxis to cover additional activity on over performing contracts.



LONDON AMBULANCE SERVICE NHS TRUST

Analysis of Income

For the Month Ending 30th April 2005 (Month 01)

(£000s)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Budget</u>
A&E Income								
A&E Services Contract	15,093	15,093	0 U	15,093	15,093	0 U	.0 U	181,120
CBRN Income	796	796	0	796	796	0	.0	9,087
ECP Revenue	167	204	(38)U	167	204	(38)U	18.3 U	818
BETS & SCBU Income	17	47	(30)U	17	47	(30)U	63.2 U	569
A & E Long Distance Journey	36	51	(15)U	36	51	(15)U	28.9 U	609
Stadia Attendance	7	7	0 F	7	7	0 F	.0 F	582
Heathrow BAA Contract	14	14	0 U	14	14	0 U	.2 U	166
Resus Training Fees NHS	0	11	(11)U	0	11	(11)U	100.0 U	132
Resus Training Fees Non NHS	0	16	(16)U	0	16	(16)U	100.0 U	189
HEMS Funding	2	2	0	2	2	0	.0	28
A&E Income	16,133	16,242	(109)U	16,133	16,242	(109)U	0.7 U	194,115
PTS Income	1,222	1,179	43 F	1,222	1,179	43 F	3.7 F	11,451
Other Income	275	296	(22)U	275	296	(22)U	7.4 U	4,251
Total Income	17,629	17,717	(87)U	17,629	17,717	(87)U	0.5 F	209,818

Notes

1. The **A&E Variable** activity income has been profiled into the last three months, by which time there may be a clear indication of whether increases in the number of incidents will exceed the contracted number and trigger the payment of additional income.
2. **PTS Income** indicates a favourable variance due to contract variations. Overall, patient journeys are 3.8% above the contracted level.



LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Staff Numbers

For the Month Ending 30 April 2005 (Month 01)

	<u>Last Month</u>	<u>This Month</u>	<u>Variance</u>	<u>This Month</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	(WTE)
A&E Operations Cost								
Sector	2,841	2,911	(70)U	2,911	2,918	7F		0.2 F
Control Services	404	403	1 F	403	425	21F		5.0 F
Training Services	108	112	(4)U	112	226	115F		50.7 F
A&E Operational Support	40	100	(60)U	100	106	6F		5.9 F
Total Operations	3,393	3,526	(133)U	3,526	3,675	149 F		4.1 F
Corporate Support								
Medical Director	1	1	0	1	1	0U		(33.3)U
Service Development	24	15	9 F	15	20	5F		26.1 F
Communications	14	16	(2)U	16	21	5F		25.3 F
Human Resources	83	80	3 F	80	78	(2)U		(2.6)U
IM&T	44	46	(2)U	46	59	13F		21.7 F
Finance	54	56	(2)U	56	62	6F		9.2 F
Chief Executive	20	19	1 F	19	22	2F		10.6 F
Total Corporate	240	233	7 F	233	262	29 F		11.1 F
PTS	336	341	(5)U	341	371	29F		7.9 F
Trust Total	3,969	4,101	(132)U	4,101	4,308	208F		4.82F

LONDON AMBULANCE SERVICE NHS Trust

Balance Sheet

For the Month Ending 30 April 2005 (Month 01)

	<u>Mar-05</u>	<u>Apr-05</u>	
	£'000s	£'000s	
Fixed Assets			
Intangible assets	415	429	
Tangible assets	104,707	103,910	Leasing adjustment £506k, Month 1 depreciation (£523k), Tottenham Ambulance Station (£200k).
	<u>105,122</u>	<u>104,339</u>	
Current Assets			
Stocks & WIP	1,938	1,933	
Debtors A&E	2,776	1,604	£120k > 60 days (7.48%)
Debtors PTS	1,796	1,464	£184k > 60 days (12.55%)
Debtors Other	2,467	2,979	
Back to Backed Debtors - PCTs	9,902	10,517	
Investments - Short Term Deposits	0	1,600	
Cash at Bank and in Hand	664	471	
Total Current Assets	<u>19,543</u>	<u>20,568</u>	
Creditors: Amounts falling due within one year			
Bank Overdraft	101	40	
Creditors - NHS	2,774	2,408	PSPP - Last month (63%), This month (80%)
Creditors - Other	24,256	23,549	PSPP - Last month (91%), This month (87%)
Dividend Provision	0	311	
Total Current Liabilities	<u>27,131</u>	<u>26,308</u>	
Net Current Assets	-7,588	-5,740	
Total Assets less current liabilities	97,534	98,599	
Creditors: Amounts falling due after more than one year			
Provisions for Liabilities & Charges	12,379	12,399	
Total Net Assets	<u>85,155</u>	<u>86,200</u>	
Capital & Reserves			
Donated Assets	698	698	
Income & Expenditure account	4,595	5,427	
Other Reserves	10	10	
Public Dividend Capital	39,977	39,977	
Revaluation Reserve	39,875	40,088	
Total Capital & Reserves	<u>85,155</u>	<u>86,200</u>	

LONDON AMBULANCE SERVICE NHS Trust

Cashflow Statement
For the Month Ending 30 April 2005 (Month 01)

	<u>Apr-05</u>
	£'000s
Opening Cash Balance	563
Operating Activities	
Trust I&E	1,159
Depreciation	524
(Increase)/Decrease in Stocks	5
(Increase)/Decrease in Debtors	367
Increase/(Decrease) in Creditors	-383
Increase/(Decrease) in Stocks	0
Other	<u>0</u>
Net Cashflow from operating activities	<u>1,672</u>
Financial Activities	
Interest receiver	25
Interest paid	0
Other	<u>0</u>
Net Cashflow from financial activities	<u>25</u>
Capital Expenditure	
Tangible fixed assets acquired	-229
Tangible fixed assets disposed	0
Other	<u>0</u>
Net Cashflow from capital expenditure	<u>-229</u>
PDC Dividends paid	0
Financing - PDC Capital	0
Closing cash balance	<u>2,031</u>



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 30 April 2005 (Month 01)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR						
			PREVIOUS YEAR'S		Annual Budget	YEAR TO DATE			
			Budget	Spend		Budget	Spend	Variance	
S91	Total Vehicle Projects								
S933	Minor Fleet Projects	34,404	0	0	34,404	0	0	0	0
	Total Vehicle Projects	34,404	0	0	34,404	0	0	0	0
S92	Total Equipment Projects								
80055	Defibrillator Purchase	2,338,165	1,925,000	2,745,760	413,165	0	1	(1)U	(1)U
	Total Equipment Projects	2,338,165	1,925,000	2,745,760	413,165	0	1	(1)U	(1)U
S93	Total Estates Projects								
80045	Buckhurst Hill - Disposal	9,033	9,033	26,111	0	0	0	0	0
80062	Streatham Improvement	1,173,287	385,207	402,194	788,080	0	0	0	0 F
80158	Whipps Cross Workshop Impro	520,000	350,884	349,376	169,116	0	0	0	0 U
80176	Poplar Ambulance Station Rep	265,000	0	0	0	0	0	0	0
80179	Bow Office Changes	728,000	231,375	231,375	496,625	0	0	0	0
80192	Bounds green additional accomod	156,875	2,746	2,746	154,129	0	0	0	0
80197	Relocate Central Store	235,000	100,000	94,000	135,000	0	0	0	0
80204	Relocation Of Isleworth Ambula	200,000	0	0	200,000	0	0	0	0
80222	New Brixton Ambulance Station	500,000	0	0	500,000	0	0	0	0
80225	Newham - Relocate messroom	186,825	0	1,035	186,825	0	0	0	0
80228	New Rotherhithe Station	155,100	0	0	155,100	0	0	0	0
S932	Minor Estates Projects	255,250	131,500	61,912	123,750	0	0	0	0
	Total Estates Projects	4,384,370	1,210,745	1,168,749	2,908,625	0	0	0	0 F
S94	Total Technology Projects								
80226	Dynamic Vehicle Cove	123,528	0	0	123,528	0	0	0	0
80227	Cabling for Urgent Control	0	0	0	0	0	0	0	0
S934	Minor Technology Projects	0	0	0	0	0	0	0	0
	Total Technology Projects	123,528	0	0	123,528	0	0	0	0
	Un Allocated Capital Funds	8,348,681	761,903	0	7,586,778	0	0	0	0
	Total Programme	15,229,148	3,897,648	3,914,509	11,066,500	0	0	0	0 U

Risk Register Items - 2005/06 Risks

Risk	Priority (High, Medium or Low)	Lead Person (OMG Member)	Action Plan	Timescale
1. The funding for the increase for Agenda for Change is not sufficient to cover the additional costs the Trust will incur.	M	WF	Manage the implementation of Agenda for Change tightly	During 2005/06
2. The trust requires savings to be achieved to clear the efficiency target. These may not be achieved or yield sufficient funds.	H	SMG	Work up realistic plans. Make the most of other funding opportunities in 2005/06.	During 2005/06
3. The recurrent CBRN funding is not secured, but needs to be as this has been used to fund recurrent staffing costs.	H	SMG	Pursue SHA.	During 2005/07
4. Trust may not manage crew overtime within budget.	H	MF	Monitor closely and manage in year	During 2005/06
5. Any new and unforeseen cost pressures.	M	SMG	Hold contingency reserve	During 2005/06
6. Fuel prices in excess of the sums held in budgets, and Centrally Held Funds.	H			
7. Failing to manage and control third party expenditure.	H	MF/MD	Monitor closely and manage in year	During 2005/06
8. PTS: The demanding income levels within the central services budget may not be achieved.	M	MD	Monitor closely and manage in year	During 2005/06
9. Until more details of some capital projects are known, the levels of VAT and its recovery cannot be forecast accurately.	L			
10. Until tenders for each project are received, there is the possibility that costs will increase. That was the Trust's experience in 2003/04.	M	MD	Hold some capital back for this uncertainty	During 2005/06