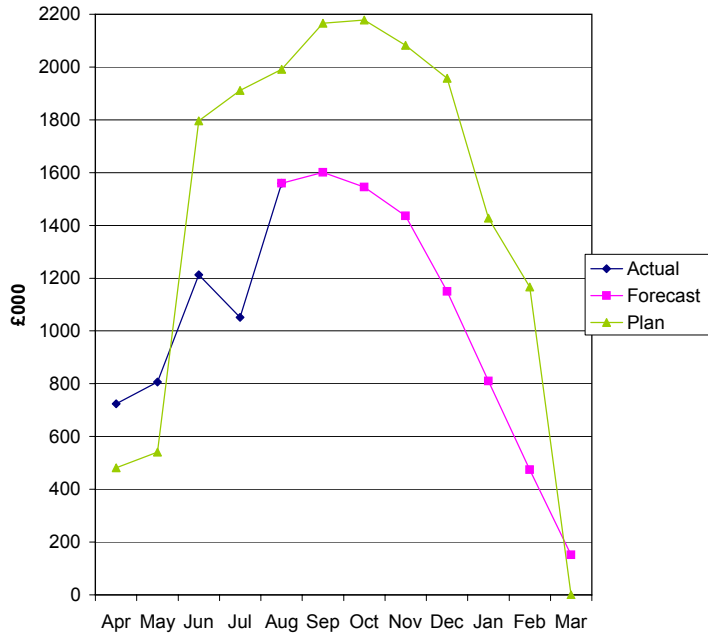


London Ambulance Service NHS Trust
Summary of Financial Performance for the month ending 31st Aug Month 5)

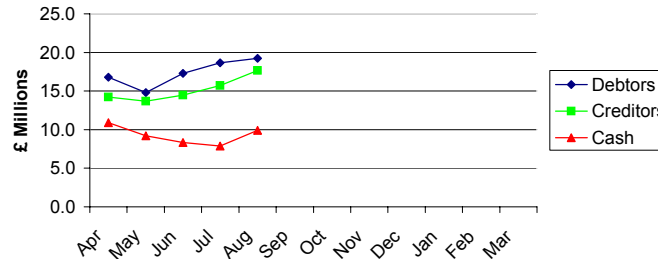
Income and Expenditure

Cumulative Net Financial Position



Balance Sheet

Working capital



<u>Ratios</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Risk rating</u>
Asset turnover ratio	1.82	1.82	1.84	●
Debtors % > 90 days	55%	18%	38%	●
A&E Debtor days	1	1	2	●
PTS Debtor days	45	43	37	●
PSPP NHS	95%	81%	100%	●
PSPP Non NHS	86%	84%	85%	●

Key Financial Indicators

	<u>June</u>	<u>July</u>	<u>Aug</u>
A&E Overtime (£000) / Day (Month)	£29	£36	£38
A&E Overtime (% of paybill)	7%	8%	9%
Subsistence (£000) / Day (Month)	£4.17	£5.12	£5.58
Subsistence per head £	£31.65	£40.22	£43.83
Third Party Transport expenditure / Day (Month)	£1,619	£2,497	£3,653
A&E Cost per incident	£179	£178	£185
A&E Gross Surplus (YTD) (% of Income)	23.2%	22.4%	22.4%
A&E Net Margin (YTD) (% of Income)	2.0%	1.2%	1.5%
PTS Gross Margin (YTD) (% of Income)	6.8%	6.8%	5.6%
Cat B performance (cumulative)	83%	83%	86%

Financial Risks

Overall risk rating	MED	●
1 Failure to meet Cat B activity targets	HIGH	●
2 Failure to manage A&E overtime within plan	HIGH	●
3 No Olympics funding secured	MED	●
4 Failure to meet Trust CIP	MED	●
5 SHA topslice contract income	MED	●
6 Failure to manage and control 3rd party exp	MED	●
7 PTS profitability less than forecast	MED	●

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report For the Month Ending 31 August 2007 (Month 5)

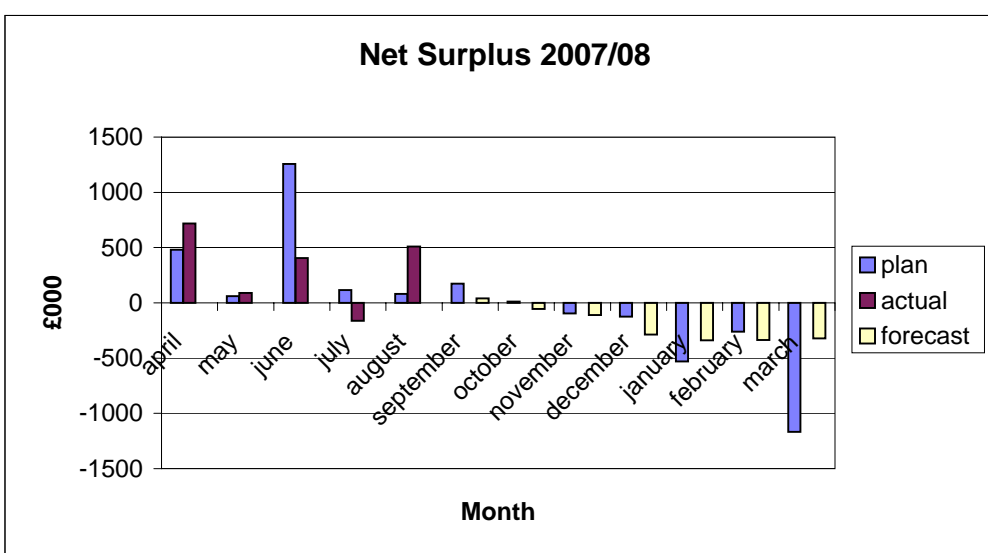
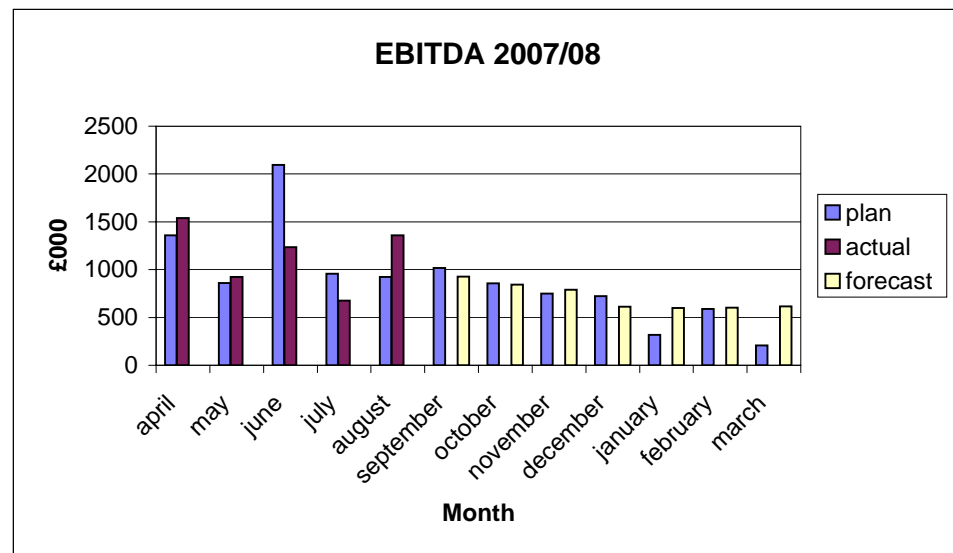
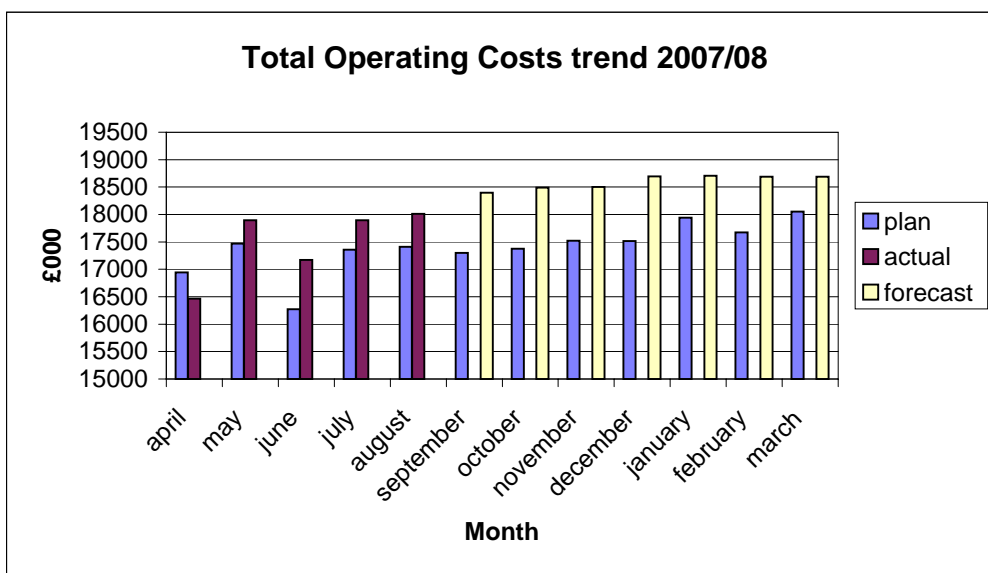
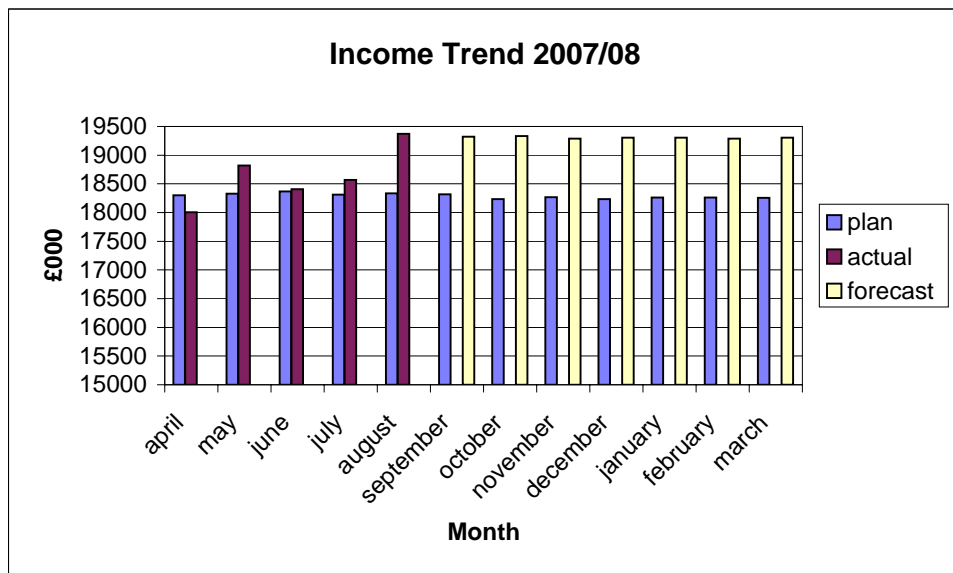
£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total Income	19,373	18,334	(1,039)U	93,176	91,650	1,526F	1.7%F	228,322	219,481	8,841F
Total Operating Costs	18,014	17,411	603F	87,443	85,456	(1,987)U	(2.3%)U	217,600	208,830	(8,770)U
EBITDA	1,359	923	436F	5,733	6,194	(461)U	(7.4%)U	10,722	10,651	71F
Depreciation & Interest	850	843	(7)U	4,173	4,202	29F	0.7%F	10,571	10,651	80F
Net surplus/deficit	509	80	429F	1,560	1,992	(432)U	(21.7%)U	151	-0	151F

- The Trust's annual forecast is £151k favourable at month 5, up from £128K favourable in month 4.
- The forecast assumes receipt of the following income :

◆ Cat B 92%	£2,000K
◆ Cat B 95% (Q4)	£1,000K
◆ Olympic Funding	£650K
◆ No CBRN topslice	£700K
Total	<u>£4,350K</u>
- The annual forecast assumes Call Connect funding of £6,800K.
- The total expenditure in month 5 of £18.8M is in line with the month 4 forecast for month 5 of £18.7M.

London Ambulance Service NHS Trust
Month 5 Trust Board report - forecast data



LONDON AMBULANCE SERVICE NHS TRUST

Comparison of month 4 and month 5 forecast As at 31 August 2007 (Month 5)

£000s

	Month 4	Month 5	Variance	Comments
	Forecast	Forecast		
Income	228,211	228,322	111	This increase is predominantly due to increase in stadia in line with the run rate, agreed brokerage for 06/07 recently received and SMART CPR income. This is partially offset by a reduced forecast on WDC income.
Pay Expenditure				
A&E Operational Staff	100,332	99,445	(887)	A £524k reduction in pay for frontline staff in line with future recruitment, partially offset by transfer in of Ambulance Personnel to A&E support. A £354k reduction reflects the revised number of A&E support staff planned for recruitment
Overtime	13,579	13,846	266	ECP overtime forecast now included. Operational Support overtime now includes winter pressure costs
A&E Management	11,013	11,116	102	Includes Project Manager costs for community responder. ADO of Control Services to UOC and addition of 5 OCMs
EOC Staff	11,304	11,180	(124)	Revised down CTA staffing expectations
PTS Operational Staff	5,663	5,465	(198)	Re-allocation of A&E Support staff expenditure to the A&E Operational staff line (ref to comment above)
PTS Management	993	991	(1)	
Corporate Support	26,947	26,926	(21)	
Sub Total	169,831	168,968	(863)	
Non-Pay Expenditure				
Staff Related	4,056	4,459	403	Increase in subsistence based on ytd run rate
Training	1,415	1,432	18	
Medical Consumables & Equipment	4,322	4,435	114	Revised forecast in line with run-rate
Drugs	407	437	30	
Fuel & Oil	3,733	3,778	45	
Third Party Transport	643	810	166	Increase in Sept and Oct for usage of St John's based on agreed arrangement.
Vehicle Costs	10,849	11,106	257	Expenditure forecast as per approved projects
Accommodation & Estates	8,319	8,762	443	Revised forecast in line with the run-rate
Telecommunications	5,644	5,859	215	Forecast revised to incorporate approved projects. Increase in IT software costs and LARP radio project costs
Depreciation	6,655	6,490	(166)	Revised forecast in line with planned capital programme.
Other Expenses	8,398	7,994	(404)	Forecast of expenditure on approved projects has reduced.
Profit/(Loss) on Disposal FA	15	14	(1)	
Sub Total	54,456	55,575	1,120	
Financial Expenditure	3,795	3,627	(168)	
Total	228,082	228,170	88	
Net	129	151	22	

**London Ambulance Service NHS Trust
Call Connect expenditure**

£000

Income - call connect

Call connect income	6,800
	<hr/>
	6,800
	<hr/> <hr/>

Expenditure - call connect

New RRUs (estimate)	(360)
Depreciation costs - RRUs (estimate)	(123)
Additional overtime	(3,000)
Other expenditure	(1,588)
IM&T revenue costs related to additional vehicles e.g. MDT & LARP maintenance	(179)
Additional A&E support staff (estimate)	(290)
Clinical Telephone Advisors (estimate)	(167)
IT Software	(200)
Project support and PALS demand management	(73)
CTAK enhancements	(36)
	<hr/>
	(6,016)
	<hr/> <hr/>

Other Proposed Developments

Clinical support desk EOC/UOC	(63)
IM&T mapping	(100)
Public Access Defibs/Community Responding	(100)
New Digital Mapping Data IC agreement	(101)
Third party transport	(100)
Operational modelling work	(50)
LARP backfill	(270)
	<hr/>
	(784)
	<hr/> <hr/>
Total expenditure	(6,800)
	<hr/> <hr/>

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure Trend As at 31 August 2007 (Month 5)

£000s

MONTHLY SPEND

	April	May	June	July	August	September	October	November	December	January	February	March	Total
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	
Income	18,006	18,819	18,409	18,569	19,373	19,324	19,330	19,288	19,305	19,305	19,288	19,305	228,322
Pay Expenditure													
A&E Operational Staff	8,087	8,036	8,024	7,995	8,440	8,378	8,364	8,396	8,414	8,426	8,442	8,442	99,445
Overtime	855	733	935	1,133	1,171	1,295	1,295	1,315	1,314	1,272	1,263	1,263	13,846
A&E Management	878	858	873	882	881	941	952	970	970	970	970	970	11,116
EOC Staff	859	908	900	921	899	928	947	964	960	962	967	964	11,180
PTS Operational Staff	550	570	529	547	128	463	464	441	441	448	445	441	5,465
PTS Management	81	70	86	80	94	82	83	83	83	83	83	83	991
Corporate Support	2,145	2,204	2,120	2,143	2,110	2,263	2,288	2,328	2,309	2,367	2,325	2,325	26,926
Sub Total	13,456	13,379	13,467	13,700	13,723	14,350	14,392	14,497	14,491	14,529	14,496	14,489	168,968
<i>Average Daily</i>	<i>449</i>	<i>432</i>	<i>449</i>	<i>442</i>	<i>443</i>	<i>478</i>	<i>464</i>	<i>483</i>	<i>467</i>	<i>469</i>	<i>518</i>	<i>467</i>	<i>463</i>
Non-Pay Expenditure													
Staff Related	298	400	316	376	362	389	389	384	385	385	382	393	4,459
Training	40	184	76	134	158	116	115	109	130	142	98	130	1,432
Medical Consumables & Equipment	226	401	340	291	479	313	333	336	349	458	454	455	4,435
Drugs	20	34	25	36	37	38	38	44	44	44	38	38	437
Fuel & Oil	296	317	313	324	319	316	314	318	316	314	314	317	3,778
Third Party Transport	29	51	49	77	113	115	112	55	52	47	52	57	810
Vehicle Costs	589	1,044	884	1,021	925	951	952	945	946	946	948	954	11,106
Accommodation & Estates	707	755	754	623	805	725	762	716	720	716	764	716	8,762
Telecommunications	354	426	340	619	407	451	486	482	672	539	539	545	5,859
Depreciation	484	494	489	496	510	547	558	558	558	599	599	599	6,490
Other Expenses	470	949	654	740	736	667	628	647	622	618	635	629	7,994
Profit/(Loss) on Disposal FA	0	2	17	0	1	0	0	0	0	0	0	0	14
Sub Total	3,513	5,053	4,257	4,736	4,850	4,627	4,688	4,594	4,794	4,809	4,823	4,832	55,575
<i>Average Daily</i>	<i>117</i>	<i>163</i>	<i>142</i>	<i>153</i>	<i>156</i>	<i>154</i>	<i>151</i>	<i>153</i>	<i>155</i>	<i>155</i>	<i>172</i>	<i>156</i>	<i>152</i>
Financial Expenditure	320	298	279	294	292	306	306	306	306	306	306	306	3,627
<i>Average Daily</i>	<i>11</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>9</i>	<i>10</i>	<i>10</i>	<i>10</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>
Monthly expenditure	17,289	18,730	18,003	18,730	18,864	19,283	19,386	19,397	19,592	19,644	19,625	19,627	228,170
Cumulative expenditure	17,289	36,019	54,021	72,752	91,616	110,899	130,285	149,682	169,274	188,918	208,543	228,170	
Monthly net	717	89	406	-161	509	41	-55	-109	-287	-339	-337	-322	
Cumulative net	717	806	1,212	1,051	1,560	1,601	1,545	1,436	1,149	810	474	151	

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Income For the Month Ending 31 August 2007 (Month 5)

	£000s									
	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
A&E Income										
A&E Services Contract	17,179	16,304	875F	82,399	81,521	877F	1.1%F	202,518	195,651	6,867F
HEMS Funding	2	3	(0)U	12	15	(2)U	(14.8%)U	30	35	(5)U
Other A&E Income	88	88	0F	442	440	2F	0.5%F	1,062	1,056	6F
Foundation Trust Income	28	28	(0)U	117	140	(22)U	(16.0%)U	281	335	(54)U
CBRN Income	832	717	114F	3,825	3,586	239F	6.7%F	9,663	8,607	1,056F
ECP Income	34	10	23F	176	52	124F	238.9%F	413	125	288F
BETS & SCBU Income	70	86	(16)U	338	431	(93)U	(21.6%)U	809	1,034	(225)U
A & E Long Distance Journey	23	33	(10)U	158	166	(8)U	(4.8%)U	379	398	(19)U
Stadia Attendance	129	55	74F	394	256	138F	53.9%F	919	663	256F
Heathrow BAA Contract	35	39	(5)U	173	197	(24)U	(12.1%)U	416	473	(57)U
Resus Training Fees	8	10	(1)U	54	49	5F	9.3%F	123	118	5F
Education & Training Income	-79	23	(101)U	35	113	(78)U	(69.0%)U	15	270	(255)U
	18,350	17,397	953	88,124	86,965	1,158	1.33%	216,626	208,765	7,862
PTS Income	840	833	7F	4,309	4,164	144F	3.5%F	9,567	9,468	99F
Other Income	183	104	79F	743	520	223F	43.0%F	2,128	1,248	880F
Trust Result	19,373	18,334	1,039	93,176	91,650	1,526	1.7%	228,322	219,481	8,841

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function For the Month Ending 31 August 2007 (Month 5)

£000s

	IN THE MONTH			YEAR TO DATE				ANNUAL		
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Forecast	Budget	Variance
Income	18,533	17,501	1,032F	88,867	87,485	1,382F	1.6%F	218,754	210,013	8,741F
Sector Services	11,184	10,445	(738)U	54,110	51,800	(2,310)U	(4.5%)U	134,631	127,321	(7,311)U
A&E Operational Support	1,091	1,045	(47)U	4,855	4,954	99F	2.0%F	12,830	12,041	(789)U
Control Services	1,221	1,116	(104)U	5,753	5,572	(181)U	(3.2%)U	14,574	13,457	(1,116)U
Urgent Care Services	882	1,047	165F	4,233	5,196	963F	18.5%F	10,963	12,526	1,563F
Total Operations Cost	14,378	13,654	(724)U	68,950	67,521	(1,429)U	(2.1%)U	172,998	165,345	(7,653)U
A&E Gross Surplus/(Deficit)	4,155	3,848	308F	19,916	19,964	(47)U	(0.2%)U	45,756	44,667	1,089F
Gross Margin	22.4%	22.0%	1.7%F	22.4%	22.8%	(0.4%)U		20.9%	21.3%	0.4%F
Medical Directorate	62	72	10F	281	357	76F	21.3%F	839	863	24F
Service Development	44	50	7F	235	251	16F	6.3%F	787	810	24F
Communications	123	123	(1)U	589	670	81F	12.0%F	1,656	1,625	(31)U
Human Resources	848	935	87F	4,513	4,939	426F	8.6%F	11,289	11,188	(101)U
IM&T	600	683	84F	3,245	3,412	167F	4.9%F	8,697	8,430	(267)U
Finance	1,884	1,842	(42)U	9,237	8,072	(1,165)U	(14.4%)U	21,561	20,953	(608)U
Chief Executive	91	100	9F	499	483	(16)U	(3.2%)U	1,197	1,185	(12)U
Total Corporate	3,652	3,805	153F	18,599	18,185	(414)U	2.3%F	46,026	45,054	(972)U
A&E Net Surplus/(Deficit)	503	42	461F	1,317	1,779	(462)U	(25.1%)U	(270)	(387)	117F
A&E Net Margin	2.7%	0.2%	2.6%F	1.5%	2.0%	(0.6%)U		(0.1%)	(0.2%)	0.1%F
Patient Transport Service	6	38	(32)U	242	213	30F	14.0%F	420	387	34F
PTS Gross Margin	0.7%	4.6%	(3.9%)U	5.6%	5.1%	0.7%F		4.4%	4.1%	0.4%F
Trust Result Surplus/(Deficit)	509	80	428F	1,560	1,992	(432)U	21.7%F	151	0	151F

LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type For the Month Ending 31 August 2007 (Month 5)

£000s

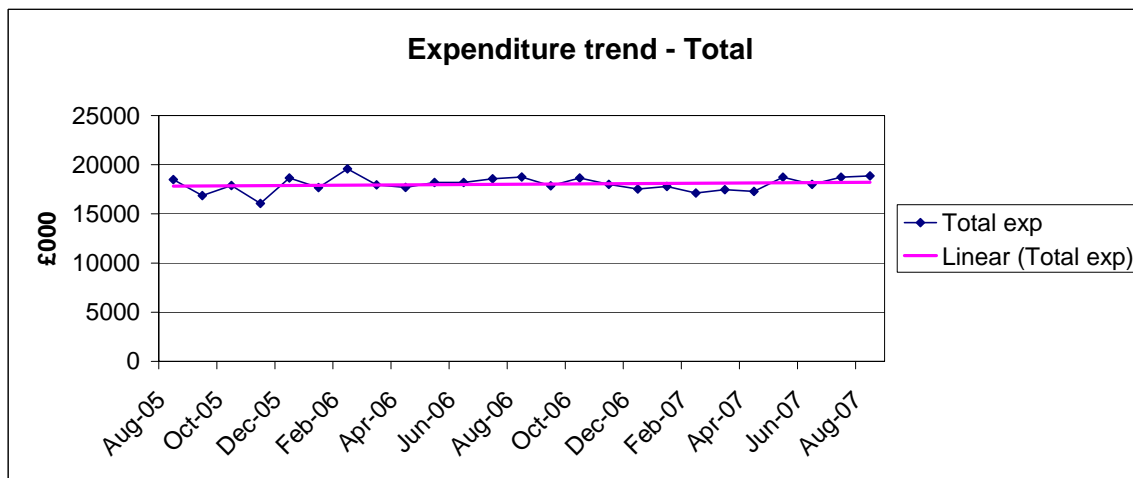
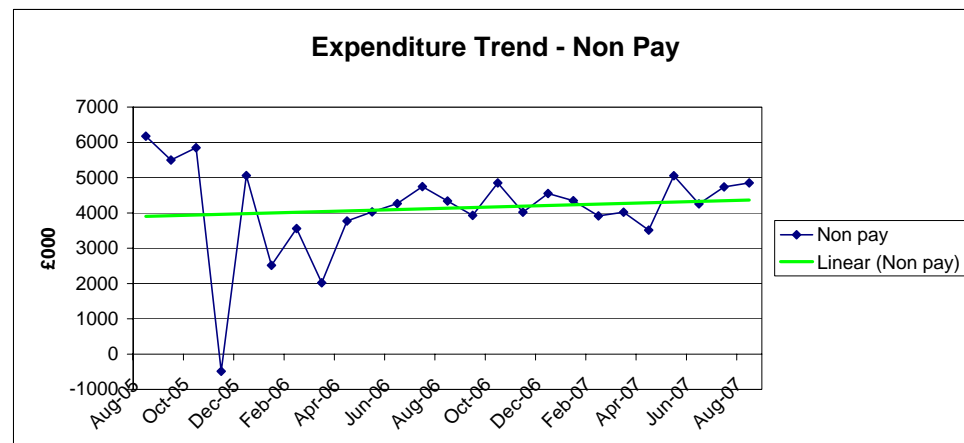
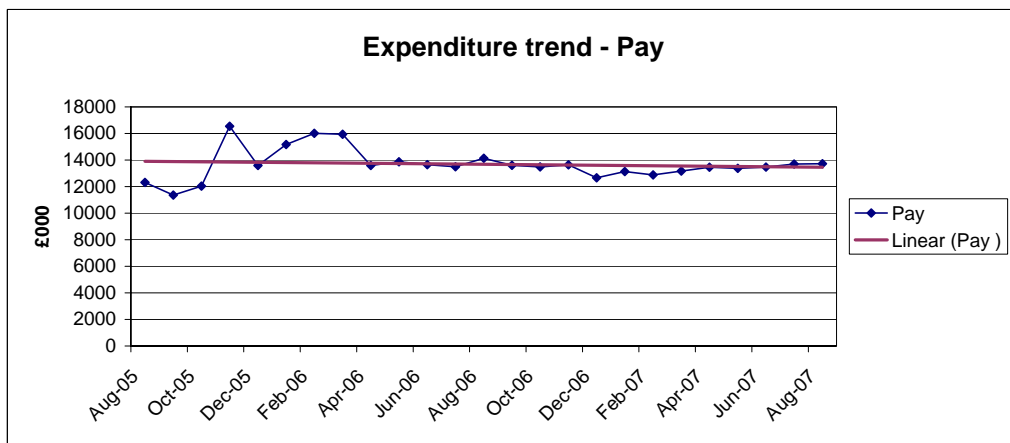
	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Pay Expenditure										
A&E Operational Staff	8,440	8,144	(296)U	40,582	40,744	161F	0.4%F	99,445	99,247	(198)U
Overtime	1,171	667	(503)U	4,827	3,324	(1,503)U	(45.2%)U	13,846	7,994	(5,851)U
A&E Management	881	892	11F	4,373	4,460	87F	2.0%F	11,116	10,765	(350)U
EOC Staff	899	1,012	113F	4,486	5,040	554F	11.0%F	11,180	12,184	1,004F
PTS Operational Staff	128	497	369F	2,323	2,434	111F	4.6%F	5,465	5,578	113F
PTS Management	94	82	(11)U	411	412	2F	0.4%F	991	973	(18)U
Corporate Support	2,110	2,271	162F	10,722	11,132	410F	3.7%F	26,926	26,395	(531)U
	13,723	13,566	(156)U	67,724	67,545	(179)U	(0.3%)U	168,968	163,137	5,831
Non-Pay Expenditure										
Staff Related	362	300	(61)U	1,751	1,396	(355)U	(25.4%)U	4,459	3,321	(1,137)U
Training	158	133	(26)U	592	663	71F	10.8%F	1,432	1,457	25F
Drugs	37	46	9F	153	230	77F	33.4%F	437	564	127F
Medical Consumables & Equipn	479	312	(167)U	1,737	1,551	(187)U	(12.0%)U	4,435	3,937	(498)U
Fuel & Oil	319	305	(14)U	1,568	1,514	(54)U	(3.6%)U	3,778	3,692	(86)U
Third Party Transport	113	57	(56)U	318	282	(36)U	(12.9%)U	810	651	(159)U
Vehicle Costs	925	899	(26)U	4,463	4,383	(80)U	(1.8%)U	11,106	10,624	(482)U
Accommodation & Estates	805	710	(94)U	3,642	3,571	(71)U	(2.0%)U	8,762	8,200	(561)U
Telecommunications	407	425	18F	2,146	2,119	(27)U	(1.3%)U	5,859	5,075	(784)U
Depreciation	510	499	(12)U	2,473	2,493	20F	0.8%F	6,490	6,506	16F
Other Expenses	736	681	(55)U	3,550	2,313	(1,237)U	(53.5%)U	7,994	8,482	488F
Profit/(Loss) on Disposal FA	-1	0	1	14	0	(14)U	#DIV/0!	14	0	(14)U
	4,850	4,368	(482)U	22,408	20,515	(1,893)U	(9.2%)U	55,575	52,510	(3,065)U
Financial Expenditure	292	319	28F	1,483	1,597	114F	7.2%F	3,627	3,834	207F
Total Trust Expenditure	18,864	18,254	(610)U	91,616	89,658	(1,958)U	(2.2%)U	228,170	219,481	(8,689)U

LONDON AMBULANCE SERVICE NHS TRUST

Expenditure Trends Including Last Year As at 31 August 2007 (Month 5)

	Current Year													
	MONTHLY SPEND													
	July <i>Actual</i>	August <i>Actual</i>	September <i>Actual</i>	October <i>Actual</i>	November <i>Actual</i>	December <i>Actual</i>	January <i>Actual</i>	February <i>Actual</i>	March <i>Actual</i>	April <i>Actual</i>	May <i>Actual</i>	June <i>Actual</i>	July <i>Actual</i>	August <i>Actual</i>
Income	17,950	17,664	17,962	17,785	17,825	17,869	17,919	17,919	19,129	17,983	18,770	18,387	18,096	19,338
Pay Expenditure														
A&E Operational Staff	7,834	7,899	7,883	7,802	7,987	7,907	7,852	8,006	6,770	8,087	8,036	8,024	7,995	8,440
Overtime	1,303	1,484	1,215	1,119	955	1,197	927	542	879	855	733	935	1,133	1,171
A&E Management	856	905	825	777	857	856	841	882	839	878	858	873	882	881
EOC Staff	789	804	946	855	944	872	838	871	703	859	908	900	921	899
PTS Operational Staff	560	565	565	569	574	593	573	547	393	550	570	529	547	128
PTS Management	63	92	87	83	82	82	83	84	73	81	70	86	80	94
Corporate Support	2,094	2,382	2,082	2,271	2,240	1,156	2,022	1,948	3,506	2,145	2,204	2,120	2,143	2,110
Sub Total	13,498	14,131	13,603	13,477	13,639	12,663	13,136	12,881	13,165	13,456	13,379	13,467	13,700	13,723
<i>Average Daily</i>	<i>435</i>	<i>456</i>	<i>453</i>	<i>435</i>	<i>440</i>	<i>408</i>	<i>424</i>	<i>460</i>	<i>425</i>	<i>449</i>	<i>432</i>	<i>434</i>	<i>442</i>	<i>443</i>
Non-Pay Expenditure														
Staff Related	425	377	457	455	468	444	321	293	169	298	400	316	376	362
Training	122	170	105	151	269	140	132	126	191	40	184	76	134	158
Drugs	0	0	0	0	0	0	0	0	0	20	34	25	36	37
Medical Consumables & Equipment	399	328	318	366	410	367	383	388	248	226	401	340	291	479
Fuel & Oil	348	306	289	277	329	317	323	298	318	296	317	313	324	319
Third Party Transport	130	199	182	209	98	27	14	37	73	29	51	49	77	113
Vehicle Costs	774	957	739	1,143	895	827	1,109	753	869	589	1,044	884	1,021	925
Accommodation & Estates	766	620	806	811	806	605	615	692	716	707	755	754	623	805
Telecommunications	429	598	468	397	365	374	555	477	606	354	426	340	619	407
Depreciation	508	508	508	475	475	478	530	478	484	484	494	489	496	510
Other Expenses	843	276	59	566	93	1,026	357	373	336	470	949	654	740	736
Profit/(Loss) on Disposal FA	0	0	0	0	0	2	6	0	10	0	2	17	0	1
Sub Total	4,744	4,339	3,931	4,851	4,020	4,550	4,345	3,915	4,020	3,513	5,053	4,257	4,736	4,850
<i>Average Daily</i>	<i>153</i>	<i>140</i>	<i>131</i>	<i>156</i>	<i>130</i>	<i>147</i>	<i>140</i>	<i>140</i>	<i>130</i>	<i>117</i>	<i>163</i>	<i>142</i>	<i>153</i>	<i>156</i>
Financial Expenditure	333	279	317	330	346	319	315	322	273	320	298	279	294	292
<i>Average Daily</i>	<i>11</i>	<i>9</i>	<i>11</i>	<i>11</i>	<i>11</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>9</i>	<i>11</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>9</i>

LONDON AMBULANCE SERVICE NHS TRUST
Expenditure Trends over the last 24 months as at 31st Aug 2007 (month 5)





LONDON AMBULANCE SERVICE NHS Trust

Balance Sheet
For the Month Ending 31 August 2007 (Month 5)

	<u>Mar-07</u>	<u>Apr-07</u>	<u>May-07</u>	<u>Jun-07</u>	<u>Jul-07</u>	<u>Aug-07</u>
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Fixed Assets						
Intangible assets	1,593	1,586	1,571	1,556	1,542	1,548
Tangible assets	113,013	119,724	119,943	119,785	119,944	119,831
	<u>114,606</u>	<u>121,310</u>	<u>121,514</u>	<u>121,341</u>	<u>121,486</u>	<u>121,378</u>
Current Assets						
Stocks & WIP	1,965	1,955	1,814	1,813	1,813	1,711
Debtors A&E	1,801	435	995	2,842	1,256	1,845
Debtors PTS	1,079	1,483	1,384	1,446	1,080	1,009
Prepayments, Vat Recoverable, Other Debtors	3,241	3,371	2,664	3,202	6,522	6,556
Back to Backed Debtors - PCTs	9,766	9,785	9,803	9,803	9,796	9,815
Investments - Short Term Deposits	0	7,500	9,500	8,000	7,500	9,400
Cash at Bank and in Hand	718	1,050	26	370	456	553
Total Current Assets	<u>18,571</u>	<u>25,579</u>	<u>26,185</u>	<u>27,476</u>	<u>28,423</u>	<u>30,888</u>
Creditors: Amounts falling due within one year						
Bank Overdraft	75	37	257	21	69	26
Creditors - NHS	368	239	159	373	216	130
Creditors - Other	6,555	12,349	12,664	13,039	14,055	15,819
Dividend Provision	0	340	680	1,020	1,360	1,700
Total Current Liabilities	<u>6,998</u>	<u>12,965</u>	<u>13,760</u>	<u>14,453</u>	<u>15,700</u>	<u>17,675</u>
Net Current Assets	11,573	12,614	12,425	13,023	12,723	13,213
Total Assets less current liabilities	126,179	133,923	133,939	134,364	134,209	134,592
Creditors: Amounts falling due after more than one year						
Provisions for Liabilities & Charges	15,464	15,423	15,370	15,407	15,415	15,326
Total Net Assets	<u>110,715</u>	<u>118,501</u>	<u>118,570</u>	<u>118,957</u>	<u>118,794</u>	<u>119,266</u>
Capital & Reserves						
Donated Assets	294	283	264	244	215	205
Income & Expenditure account	8,538	9,256	9,344	9,761	9,584	10,066
Other Reserves	-419	-419	-419	-419	-419	-419
Public Dividend Capital	55,526	55,526	55,526	55,526	55,526	55,526
Revaluation Reserve	46,777	53,856	53,855	53,845	53,888	53,888
Total Capital & Reserves	<u>110,715</u>	<u>118,501</u>	<u>118,570</u>	<u>118,957</u>	<u>118,794</u>	<u>119,266</u>

PSPP - This month (100%), Jul (81%), Ytd (85%)

£186k > 60 days (19.3%), Jul - £512k > 60 days (20.17%)

£176k > 60 days (14.7%), Jul - £324k > 60 days (12.77%)

PSPP - This month (85%), Jul (84%), Ytd (84%)

PSPP - This month (85%), Jul (84%), Ytd (84%)