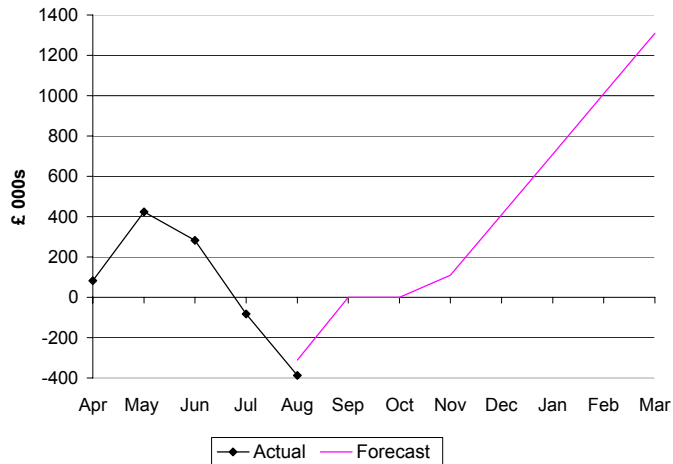


**London Ambulance Service NHS Trust**  
**Summary of Financial Performance for the month ending 31st August 2006 (Month 5)**

**Income and Expenditure**

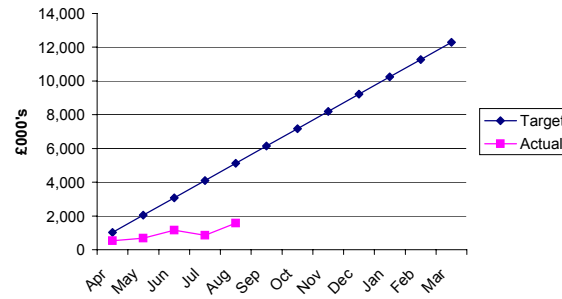
**Cumulative Net Financial Position**



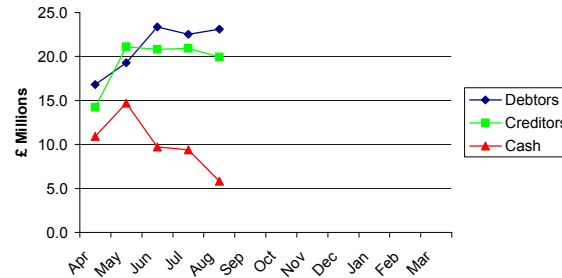
<b>YTD net deficit</b>	<b>(£387k)</b>	Forecast assumed at breakeven (TBC)
------------------------	----------------	-------------------------------------

**Balance Sheet**

**Distance from Capital Resource Limit**



**Working capital**



Ratios	May	June	July	Aug	Risk rating
Asset turnover ratio	1.92	1.92	1.92	1.91	●
Debtors % > 90 days	8%	6%	6%	6%	●
A&E Debtor days	6	13	16	17	●
PTS Debtor days	55	43	33	21	●
PSPP NHS	63%	89%	74%	74%	●
PSPP Non NHS	90%	87%	83%	83%	●

**Key Financial Drivers**

	May	June	July	Aug	Risk
A&E Overtime Average / Day (Month)	£47	£41	£40	£43	●
A&E Overtime (% of paybill)	10.45%	9.01%	9.22%	9.48%	●

note: + is underspent, - is overspent

Subsistence Average / Day (Month)	£6	£8	£6	£6	●
Subsistence per head £	£66	£84	£56	£54	●
Subsistence variance against plan %	-£14k	-£95k	-£103k	-£112k	●

Third party transport expenditure (YTD)	£234k	£415k	£545k	£744k	●
Third party transport variance against plan (£)	-£54k	-£134k	-£301k	-£412k	●

A&E Cost per incident	£181	£179	£188	£188	●
A&E Gross Surplus (YTD) (£000s)	£6,832	£9,990	£13,372	£15,951	●
A&E Net Margin (YTD) (£000s)	£25	£285	£852	£1,856	●
PTS Gross Margin (YTD) (£000s)	£76	£118	£60	£13	●

**Financial Risks**

Overall risk rating	MED	●
---------------------	-----	---

1 Savings target of 2% is not met	MED	●
2 £700k recurrent CBRN funding is at risk	HIGH	●
3 Unable to manage crew overtime within budget	MED	●
4 Fuel prices are higher than expected	MED	●
5 Income levels within PTS Central Services may not be achieved	MED	●
6 Subsistence budget will materially overspend due to a possible delay in the introduction of meal breaks	MED	●

# LONDON AMBULANCE SERVICE NHS TRUST

## Finance Report For the Month Ending August 2006 (Month 5)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
<b>Total Income</b>	17,664	18,055	(392)U	89,533	90,196	(663)U	(0.7%)U	214,554	216,250	(1,696)U
<b>Total Expenditure</b>	18,749	18,829	80F	91,403	91,680	277F	0.3%F	213,244	216,250	3,006F
<b>Trust Result</b>	<b>1,085</b>	<b>774</b>	<b>(311)U</b>	<b>1,871</b>	<b>1,484</b>	<b>(387)U</b>	<b>0.4%F</b>	<b>1,310</b>	<b>0</b>	<b>1,310F</b>

# LONDON AMBULANCE SERVICE NHS TRUST

## Finance Report

For the Month Ending 31<sup>st</sup> August 2006 (Month 05)

### 1. Month

- 1.1. The position in August is an unfavourable variance of £311k.
- 1.2. Income reported an unfavourable variance of £392k. The main reasons are the shortfalls on CBRN and WDC income. ECP revenue is also less than forecast.
- 1.3. Expenditure reported a favourable variance of £80k. This is made up of a number of factors explained later in the report...

### 2. Year to date

- 2.1 The year to date position is £387k overspent.
- 2.2 Trust income is £663k less than expected. This is as a result of there being lower levels of CBRN, Workforce Development Confederation and ECP income than had been estimated in budgets.
- 2.3 Trust expenditure is £27k less than budget. This is mainly due to non-pay on training, travel & accommodation and vehicle costs. These and others will be removed to realise the required savings.

### 3. Annual

- 3.1 The revised surplus (£1,310k) represents 0.7% of total income. Combined with the unique LAS CBRN top slice of £750k, this equates to an overall contribution of 1% to NHS London.

## London AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis by Function For the Month Ending August 2006 (Month 5)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
<b>Income</b>	16,721	17,104	(383)U	84,655	85,406	(751)U	(0.9%)U	203,300	205,286	(1,985)U
Sector Services	11,434	11,273	(161)U	55,502	54,939	(562)U	(1.0%)U	128,335	128,925	590F
A&E Operational Support	1,006	947	(59)U	4,548	4,610	62F	1.4%F	10,858	10,969	111F
Control Services	1,132	1,142	9F	5,550	5,617	67F	1.2%F	13,228	13,382	154F
Urgent Care Services	570	704	134F	3,105	3,363	258F	7.7%F	7,686	8,254	568F
Total Operations Cost	<b>14,142</b>	<b>14,065</b>	<b>(76)U</b>	<b>68,704</b>	<b>68,530</b>	<b>(175)U</b>	<b>9.2%F</b>	<b>160,108</b>	<b>161,530</b>	<b>1,423F</b>
<b>A&amp;E Gross Surplus/(Deficit)</b>	<b>2,579</b>	<b>3,038</b>	<b>(459)U</b>	<b>15,951</b>	<b>16,877</b>	<b>(926)U</b>	<b>8.3%F</b>	<b>43,192</b>	<b>43,755</b>	<b>(562)U</b>
Gross Margin	15.4%	17.8%	(2.7%)U	18.8%	19.8%			21.2%	21.3%	0F
Medical Directorate	20	51	30F	202	253	51F	20.1%F	606	611	6F
Service Development	69	51	(18)U	254	226	(28)U	(12.3%)U	524	582	58F
Communications	121	131	10F	666	687	20F	3.0%F	1,590	1,605	15F
Human Resources	1,296	1,108	(188)U	5,600	5,956	356F	6.0%F	13,275	13,753	477F
IM&T	681	635	(46)U	3,143	3,158	15F	0.5%F	7,398	7,535	137F
Finance	1,258	1,767	509F	7,318	7,795	477F	6.1%F	17,078	18,260	1,181F
Chief Executive	145	119	(26)U	625	594	(31)U	(5.1%)U	1,388	1,424	36F
Total Corporate	<b>3,591</b>	<b>3,861</b>	<b>270F</b>	<b>17,808</b>	<b>18,668</b>	<b>860F</b>	<b>18.2%F</b>	<b>41,859</b>	<b>43,771</b>	<b>1,911F</b>
<b>A&amp;E Net Surplus/(Deficit)</b>	<b>1,012</b>	<b>823</b>	<b>(189)U</b>	<b>1,856</b>	<b>1,791</b>	<b>(65)U</b>	<b>(3.6%)U</b>	<b>1,333</b>	<b>15</b>	<b>1,349F</b>
A&E Net Margin	(6.1%)	(4.8%)	(1.1%)U	(2.2%)	(2.1%)	8.7%		0.7%	(0.0%)	(1)U
<b>Patient Transport Service</b>	<b>74</b>	<b>49</b>	<b>(123)U</b>	<b>13</b>	<b>307</b>	<b>(321)U</b>	<b>104.4%F</b>	<b>23</b>	<b>15</b>	<b>(38)U</b>
PTS Gross Margin	(7.8%)	5.1%	(12.9%)U	(0.3%)	5.1%	(6.7%)U		(0.2%)	0.1%	(0.3%)U
<b>Trust Result</b>	<b>1,085</b>	<b>774</b>	<b>(311)U</b>	<b>1,870</b>	<b>1,484</b>	<b>(386)U</b>	<b>100.7%F</b>	<b>1,310</b>	<b>0</b>	<b>1,311F</b>

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure - Analysis by Function For the Month Ending 31<sup>st</sup> August 2006 (Month 5)

### Notes

#### 1. Income

- The monthly and year to date adverse position stem from CBRN income and Workforce Development Confederation income. Both these income streams are less than had been previously notified.

#### 2. A&E Sectors

- The directorate overspend stems mainly from pay, which is overspent year to date by £297k of which £368k relates to operational overtime. The overtime is offset by vacancies in support departments which are also offsetting a £125k overspend on DSOs. The number of DSOs is above establishment in order to increase local management.
- Non-pay is overspent year to date by £266k. Fuel is overspent by £101k but is in line with budget in the month and is not expected to be further overspent. Subsistence is £99k overspent year to date with a small adverse movement in the month. 3<sup>rd</sup> Party accident damage is now £140k underspent with a small adverse movement in the month.

#### 3. A&E Operational Support

- The unfavourable movement of £59k in the month stems from an overspend of £63k in the month on vehicle maintenance but this has brought expenditure into line with the year to date budget (£39k favourable variance year to date) and had been forecast.

#### 4. Urgent Care

- The favourable variance both in the month and year to date is caused by pay, which is underspent by £66k in the month and £191k year to date due to vacancies across several staff groups. Non pay is underspent in the month leading to an in the month and year to date favourable variance of £68k. This is due to an underspend on third party transport, including a £27k credit from PTS for their use of Urgent Care staff.

#### 5. HR

- The unfavourable movement in the month stems from Education and Development. An adjustment has been made to reflect and backdate the cost of longer courses than had been planned for which Education and Development is taking the additional cost. The 5 month charge for this additional 3 weeks per course is approximately £70,000. To date the directorate reports an underspend which is caused mostly by course fees, the majority of the expenditure should occur later on in the year when more courses are planned.

#### 6. IM&T

- The year to date underspend is mainly within the Management Information department and it stems from vacancies and some underspend on non pay items.

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure - Analysis by Function

For the Month Ending 31<sup>st</sup> August 2006 (Month 5)

### 7. Finance

- The large underspend in the month is due to an adjustment to correct the year to date position and spread the costs over the year of staff who are retiring through ill health or injury. £288k had been incorrectly recognised in the previous month. A further £132k of the favourable variance stems from Estates maintenance, where a number of large invoices had been accrued as revenue expenditure but were for capital projects.

### 8. PTS

- The operating position on PTS contracts for month 5 is £123k unfavourable due to Central Services and third party usage in excess of budget.

## London AMBULANCE SERVICE NHS TRUST

### Analysis by Expense Type For the Month Ending August 2006 (Month 5)

	<i>IN THE MONTH</i>							<i>YEAR TO DATE</i>				<b>£000s</b>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>ANNUAL</u>				
	<u>Budget</u>											
<b>Pay Expenditure</b>												
A&E Operational Staff	7,899	7,828	(71)U	39,338	39,232	(105)U	0.3%F	95,500				
A&E Overtime	1,426	1,397	(29)U	6,670	6,292	(377)U	6.0%F	10,963				
A&E Management	905	890	(15)U	4,292	4,305	13F	(0.3%)U	9,877				
EOC Staff	804	870	66F	4,026	4,138	112F	(2.7%)U	10,311				
PTS Operational Staff	624	658	34F	3,155	3,301	146F	(4.4%)U	7,537				
PTS Management	88	84	(4)U	418	428	10F	(2.3%)U	987				
Corporate Support	2,386	2,239	(147)U	10,844	10,848	5F	(0.0%)U	26,371				
	<b>14,131</b>	<b>13,966</b>	<b>(165)U</b>	<b>68,743</b>	<b>68,545</b>	<b>(198)U</b>	<b>0.3%F</b>	<b>161,546</b>				
<b>Non-Pay Expenditure</b>												
Staff Related	377	451	74F	2,127	2,184	57F	2.6%F	4,267				
Training	170	151	(19)U	525	770	245F	31.8%F	1,890				
Medical Consumables & Equipmer	328	363	35F	1,641	1,752	111F	6.3%F	4,245				
Fuel & Oil	306	315	9F	1,606	1,564	(42)U	(2.7%)U	3,800				
Third Party Transport	199	88	(110)U	744	333	(412)U	(123.8%)U	1,051				
Vehicle Costs	957	810	(146)U	3,840	4,046	206F	5.1%F	9,692				
Accommodation & Estates	620	745	124F	3,401	3,533	132F	3.7%F	8,720				
Telecommunications	598	440	(158)U	2,318	2,137	(180)U	(8.4%)U	5,157				
Depreciation	508	508	0F	2,677	2,677	0F	0.0%F	6,738				
Other Expenses	276	647	371F	2,257	2,414	157F	6.5%F	5,007				
Profit/(Loss) on Disposal FA	0	(2)	(2)	5	(10)	(15)U	148.0%F	(24)				
	<b>4,339</b>	<b>4,516</b>	<b>178F</b>	<b>21,142</b>	<b>21,401</b>	<b>260F</b>	<b>(1.2%)U</b>	<b>50,543</b>				
<b>Financial Expenditure</b>	<b>279</b>	<b>347</b>	<b>67F</b>	<b>1,518</b>	<b>1,733</b>	<b>215F</b>	<b>12.4%F</b>	<b>4,160</b>				
<b>Total Trust Expenditure</b>	<b>18,749</b>	<b>18,829</b>	<b>80F</b>	<b>91,403</b>	<b>91,680</b>	<b>277F</b>	<b>(0.3%)U</b>	<b>216,250</b>				

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure – Analysis by Expense Type For the Month Ending 31<sup>st</sup> August 2006 (Month 05)

### 1. A&E Operational Staff

- The favourable movement in the month and year to date is due to vacancies for Emergency Technicians. This is offset by overtime.

### 2. A&E Overtime

- Operations overtime expenditure reflects the higher than planned use of overtime in the first part of the year. Overtime exceeded budget in the month but this was in part offset by the use of Urgent Care vacancy money and a budget transfer from PTS for the use of Chase Farm Urgent care staff. The small overspend in the month relates to EOC and this is more than offset by vacancies.

### 3. EOC Staff

- Pay is favourable for EOC due to EMD and Sector Controller vacancies. These are partially offset by overtime.

### 4. PTS Operational Staff

- The £34k favourable position against budget in the month and £146k year to date relates to vacancies across contracts. This favourable position is outweighed by use of third party and agency staff.

### 5. Corporate Support Staff

- The unfavourable position in the month is due to overspends on agency staff of £295k and a one-off adjustment to technology staff (the year to date position on technology staff remains favourable). The agency overspends are largely offset by vacancies. Management and Admin staff are underspent throughout the Trust due to vacancies. The two biggest areas of underspend are Admin and Clerical Staff and Training staff.

### 6. Staff Related

- The favourable in the month variance is due to underspends on travel and accommodation and uniforms. On a year to date basis, these are partially offset by overspends on subsistence (£112k) and protective uniforms (£49k).

### 7. Training

- Training year to date is underspent on course fees and training accommodation as the majority of courses are taking place in the second half of the year, whereas the budget is profiled in equal twelfths throughout the year.

### 8. Medical Consumables & Equipment

- The favourable variance in the month and year to date is due to underspends on medical equipment and medical and surgical items. This is partially offset by overspends on blankets, drugs and oxygen cylinder rental.

### 9. Fuel and Oil

- Fuel and oil remains overspent year to date due to the £110k overspend on fuel for A&E vehicles.

### 10. Third Party Transport

- Third party transport continues to be used across contracts, with an increase to cover vacant posts; the unfavourable variance relates to missed savings targets for PTS Central Services usage, private ambulance hire and unbudgeted use of Urgent Care staff for PTS journeys.

### 11. Vehicle Costs

- The overspend in the month is on vehicle maintenance and accident repairs maintenance. Vehicle maintenance and 3<sup>rd</sup> party accident damage remain favourable year to date.
- Vehicle recovery expenditure has reduced compared to this same time last year by 20%. This is attributed to the number of recovery calls falling as a result of employing a Fleet Coordinator in EOC.



## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure – Analysis by Expense Type For the Month Ending 31<sup>st</sup> August 2006 (Month 05)

#### 12. Accommodation & Estates

- The favourable movement stems from Estates maintenance, where a number of large invoices had been accrued as revenue expenditure but were for capital projects.

#### 13. Telecommunications

- The unfavourable position stems from overspends on Language Line (£22k year to date) and crew safety mobile calls (£50k year to date) as well as a month 5 accrual for crew safety mobile rental (£52k).

#### 14. Other Expenses

- This section comprises Consultancy Fees, Legal Costs, Advertising, Catering & Hospitality, and Reserves. The large underspend in the month is on Legal Costs where an adjustment has been made to correct the year to date position after a full year's charge had been processed in a prior month.

## London AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis of Income For the Month Ending August 2006 (Month 5)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<b>£000s</b>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>ANNUAL</u>
								<u>Budget</u>
<b>A&amp;E Income</b>								
A&E Services Contract	15,713	15,713	0F	78,564	78,563	0F	(0.0%)U	188,552
HEMS Funding	2	2	(0)U	12	12	(0)U	0.0%F	29
Other A&E Income	88	87	2F	433	433	0F	(0.1%)U	1,039
CBRN Income	599	777	(178)U	3,410	3,885	(475)U	12.2%F	9,323
ECP Income	92	117	(25)U	501	600	(99)U	16.5%F	1,464
BETS & SCBU Income	112	111	2F	332	304	28F	(9.3%)U	730
A & E Long Distance Journey	24	40	(16)U	197	198	(1)U	0.7%F	475
Stadia Attendance	79	50	29F	260	231	29F	(12.6%)U	598
Heathrow BAA Contract	35	34	1F	173	169	5F	(2.7%)U	405
Resus Training Fees	10	47	(37)U	54	125	(71)U	56.8%F	540
	<b>16,755</b>	<b>16,976</b>	<b>(221)U</b>	<b>83,936</b>	<b>84,519</b>	<b>(584)U</b>	<b>61.5%F</b>	<b>203,155</b>
PTS Income	943	951	(9)U	4,858	4,790	68F	(1.4%)U	10,964
Other Income	34	128	(161)U	739	887	(148)U	16.6%F	2,130
Trust Result	<b>17,664</b>	<b>18,055</b>	<b>(392)U</b>	<b>89,533</b>	<b>90,196</b>	<b>(663)U</b>	<b>76.8%F</b>	<b>216,250</b>

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure – Analysis of Income For the Month Ending 31<sup>st</sup> August 2006 (Month 05)

### Notes

#### 1. CBRN Income

- The £178k adverse variance on CBRN Income in the month and £475k year to date reflects the anticipated shortfall in CBRN funding due to the proposed top-slice by the London SHA.

#### 2. ECP Income

- The unfavourable variances on ECP income of £25k in the month and £99k year to date reflects an expected shortfall against budgeted income for Sutton, Greenwich and Newham PCTs.

#### 3. Stadia Attendance

- The favourable variance in the month and year to date reflects a slightly higher level of income being invoiced than budgeted.

#### 4. PTS Income

- The favourable variance of £68k on PTS income year to date is due mainly to excess activity Queen Victoria, South West London and St Georges and St Andrews.

#### 5. Other Income

- The £161k unfavourable variance in the month is mainly due to an adjustment to re-classify neo-natal income as well as a correction of the year to date position on back to back income and research grants. The year to date position also reflects an expected shortfall in WDC income of £350k for the year.



## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis of Staff Numbers

For the Month Ending 31 August 2006 (Month 05)

	<u>Last Month</u> <u>Actual Paid WTE</u>	<u>This Month</u> <u>Actual Paid WTE</u>	<u>Variance</u>
<b>A&amp;E Operations</b>			
Sector	3,100.98	3,174.50	73.52
Emerg Control Services	356.82	367.79	10.97
A&E Operational Support	108.75	109.61	0.86
Urgent Care	182.04	177.93	(4.11)
	<b>3,748.59</b>	<b>3,829.83</b>	<b>81.24</b>
<b>Corporate Support</b>			
Medical Director	9.53	8.57	(0.96)
Service Development	6.49	9.34	2.85
Communications	20.49	21.89	1.40
Human Resources	285.24	305.22	19.98
IM&T	67.81	44.02	(23.79)
Finance	58.28	58.14	(0.14)
Chief Executive	19.40	19.64	0.24
Total Corporate	<b>467.24</b>	<b>466.82</b>	<b>(0.42)</b>
<b>PTS</b>	<b>328.30</b>	<b>332.38</b>	<b>4.08</b>
<b>Trust Total</b>	<b>4,544.13</b>	<b>4,629.03</b>	<b>84.90</b>

## **LONDON AMBULANCE SERVICE NHS TRUST**

### **Income & Expenditure – Analysis of Staff Numbers For the Month Ending 31<sup>st</sup> August 2006 (Month 05)**

#### **1. A&E Sectors**

- The reason for the increase of 74 WTEs is the movement of EMTs out of Training School and into sectors.

#### **2. Emergency Control Services**

- The increase in paid WTE reflects trainee postings.

#### **3. Urgent Care**

- The movement in WTE reflects a decrease in ECPs and AP staff.

#### **4. Human Resources**

- The movement reflects new trainees in the Training School and a decrease in the number of staff coded to the Unproductive Salaries budget (maternity and permanently unfit for work)

#### **5. IM&T**

- This decrease is due to the correction of prior months' figures and is not a real increase in one month.

#### **6. PTS**

- An increase of 4.29 wte reflects more overtime worked in July than in previous months.



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 August 2006 (Month 05)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
<b>S91</b>	<b>Total Vehicle Projects</b>								
S933	Minor Fleet Projects	30,550	30,550	0	0	0	0	0	30,550 F
	<b>Total Vehicle Projects</b>	<b>30,550</b>	<b>30,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,550 F</b>
<b>S92</b>	<b>Total Equipment Projects</b>								
<b>S93</b>	<b>Total Estates Projects</b>								
80179	Bow Office Changes	1,142,160	333,000	309,222	309,221	1 F	16,081	904,512	237,648 F
80222	New Brixton Ambulance Station	925,000	425,000	0	0	0	0	0	925,000 F
80246	Station Fire Alarms	300,000	150,000	74,976	74,976	0 U	0	137,205	162,795 F
80256	ARRP Accomodation	948,678	465,639	301,868	301,869	(1)U	0	374,440	574,238 F
80267	Shoreditch A/S Extension	310,000	155,000	19,810	19,810	0 F	0	19,810	290,190 F
80278	Edmonton extensio	150,493	150,493	122,228	122,228	0 U	0	122,228	28,265 F
80279	Hillingdon A/S refurb SPPP 149	417,125	417,125	57,335	57,335	0 F	2,938	60,272	356,853 F
80280	Fielden Hse Refurb SPPP 071	323,750	323,750	20,147	20,146	1 F	0	20,146	303,604 F
80283	Fr Barnet ext & alt SPPP151	175,620	175,620	58,762	58,762	0 F	0	58,762	116,858 F
80292	Bounds Green- Add Accom SPPP88	156,875	156,875	0	0	0	0	0	156,875 F
S932	Minor Estates Projects	1,082,839	496,941	261,391	264,799	(3,408)U	3,299	634,747	448,092 F
	<b>Total Estates Projects</b>	<b>5,932,540</b>	<b>3,249,443</b>	<b>1,225,739</b>	<b>1,229,145</b>	<b>(3,406)U</b>	<b>22,318</b>	<b>2,332,122</b>	<b>3,600,418 F</b>
<b>S94</b>	<b>Total IM&amp;T Projects</b>								
80232	CAD 2010 Capital	711,736	499,000	70,710	98,248	(27,538)U	1,705	245,837	465,899 F
80252	CTAK enhance capital	329,350	200,000	61,286	61,286	0 U	84,919	174,013	155,337 F
80266	Replacement PC programme 0506	302,952	19,300	15,140	15,100	40 F	61,644	264,077	38,875 F
80285	Server replacements SPPP 032	152,000	152,000	37,598	18,200	19,398 F	37,598	55,798	96,202 F
80288	Incr Network bandwidth SPPP 10	497,250	497,250	0	0	0	0	0	497,250 F
80289	Remote Access SPPP016	138,750	138,750	0	0	0	0	0	138,750 F
80290	Interim Command Comm SPPP 193	0	0	0	0	0	134	134	(134)U
S934	Minor Technology Projects	239,750	101,750	11,876	12,070	(194)U	341,512	415,972	(176,222)U
	<b>Total IM&amp;T Projects</b>	<b>2,371,788</b>	<b>1,608,050</b>	<b>196,610</b>	<b>204,905</b>	<b>(8,295)U</b>	<b>527,512</b>	<b>1,155,830</b>	<b>1,215,958 F</b>
<b>S97</b>	<b>Approved SPPPs not Committed</b>								



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 August 2006 (Month 05)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
80045	Buckhurst Hill - Disposal	5,192	0	0	0	0	0	26,111	(20,919)U
80176	Poplar Ambulance Station Rep	0	0	0	0	0	0	0	0 F
80204	Relocation Of Isleworth Ambula	200,000	0	0	0	0	0	0	200,000 F
89998	Approved ISONs not Committed	10,213,650	7,876,357	0	0	0	0	0	10,213,650 F
	<b>Approved SPPPs not Committed</b>	<b>10,418,842</b>	<b>7,876,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,111</b>	<b>10,392,731 F</b>
S98	<b>Total Old Projects</b>	<b>11,760,149</b>	<b>0</b>	<b>0</b>	<b>145,685</b>	<b>(145,685)U</b>	<b>39,463,772</b>	<b>74,205,044</b>	<b>(62,444,895)U</b>
S99	<b>Un Allocated Capital Funds</b>	<b>(188,469)</b>	<b>(469,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(188,469)U</b>
S99	<b>Un Allocated Capital Funds</b>	<b>(188,469)</b>	<b>(469,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(188,469)U</b>
	<b>Total Programme</b>	<b>30,325,400</b>	<b>12,295,000</b>	<b>1,422,349</b>	<b>1,579,735</b>	<b>(157,386)U</b>	<b>40,013,602</b>	<b>77,719,107</b>	<b>(47,393,707)U</b>



LONDON AMBULANCE SERVICE NHS Trust

**Balance Sheet**

**For the Month Ending 31 August 2006 (Month 5)**

	<u>Mar-06</u>	<u>Apr-06</u>	<u>May-06</u>	<u>Jun-06</u>	<u>Jul-06</u>	<u>Aug-06</u>
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
<b>Fixed Assets</b>						
Intangible assets	447	431	417	399	381	363
Tangible assets	106,271	112,451	112,054	111,984	111,673	111,896
	<u>106,718</u>	<u>112,882</u>	<u>112,471</u>	<u>112,383</u>	<u>112,054</u>	<u>112,259</u>
<b>Current Assets</b>						
Stocks & WIP	1,916	1,908	1,914	1,919	1,910	1,910
Debtors A&E	8,114	1,996	5,662	10,252	9,646	10,285 £522k > 60 days (5.27%), Jul - £755k > 60 days (7.77%)
Debtors PTS	959	1,957	1,545	1,370	811	449 £311k > 60 days (44.54%), Jul - £451k > 60 days (46.23%)
Prepayments, Vat Recoverable, Other Debtors	4,384	3,343	2,561	2,212	2,204	2,512
Back to Backed Debtors - PCTs	9,545	9,545	9,545	9,545	9,870	9,870
Investments - Short Term Deposits	0	10,000	10,200	9,500	8,300	5,100
Cash at Bank and in Hand	667	908	4,512	226	1,114	714
<b>Total Current Assets</b>	<u>25,585</u>	<u>29,657</u>	<u>35,939</u>	<u>35,024</u>	<u>33,855</u>	<u>30,840</u>
<b>Creditors: Amounts falling due within one year</b>						
Bank Overdraft	104	53	14	25	39	47
Creditors - NHS	2,077	1,991	2,051	2,047	215	322 PSPP - This month (69%), Jul (74%), Ytd (74%)
Creditors - Other	7,019	11,840	18,347	17,713	19,332	17,853 PSPP - This month ( 73%), Jul (83%), Ytd (83%)
Dividend Provision	0	345	689	1,034	1,378	1,723
<b>Total Current Liabilities</b>	<u>9,200</u>	<u>14,229</u>	<u>21,101</u>	<u>20,819</u>	<u>20,964</u>	<u>19,945</u>
<b>Net Current Assets</b>	16,385	15,428	14,838	14,205	12,891	10,895
<b>Total Assets less current liabilities</b>	123,103	128,310	127,309	126,588	124,945	123,154
<b>Creditors: Amounts falling due after more than one year</b>						
Provisions for Liabilities & Charges	24,539	22,630	22,034	21,607	20,600	19,928
<b>Total Net Assets</b>	<u>98,564</u>	<u>105,680</u>	<u>105,275</u>	<u>104,981</u>	<u>104,345</u>	<u>103,226</u>
<b>Capital &amp; Reserves</b>						
Donated Assets	508	502	483	455	446	427
Income & Expenditure account	7,592	8,064	7,678	7,481	6,854	5,768
Other Reserves	-419	-419	-419	-419	-419	-419
Public Dividend Capital	49,617	49,617	49,617	49,617	49,617	49,617
Revaluation Reserve	41,266	47,916	47,916	47,847	47,847	47,833
<b>Total Capital &amp; Reserves</b>	<u>98,564</u>	<u>105,680</u>	<u>105,275</u>	<u>104,981</u>	<u>104,345</u>	<u>103,226</u>

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**LONDON AMBULANCE SERVICE NHS Trust**

**Cashflow Statement  
For the Month Ending 31 August 2006 (Month 5)**

	<u>Apr-06</u>	<u>May-06</u>	<u>Jun-06</u>	<u>Jul-06</u>	<u>Aug-06</u>
	£'000s	£'000s	£'000s	£'000s	£'000s
<b>Opening Cash Balance</b>	563	10,855	14,698	9,701	9,375
<b>Operating Activities</b>					
Trust I&E	495	-394	-276	-625	-1,085
Depreciation	553	554	554	508	508
Transfer from Donated Asset Reserves	-20	-20	-20	-16	-19
(Increase)/Decrease in Stocks	8	-4	-5	8	0
(Increase)/Decrease in Debtors	6,161	-2,472	-4,066	849	4,769
Increase/(Decrease) in Creditors	5,080	6,872	-306	131	-6,381
Other	-1,909	-596	-427	-1,008	-672
<b>Net Cashflow from operating activities</b>	<b>10,368</b>	<b>3,940</b>	<b>-4,546</b>	<b>-153</b>	<b>-2,880</b>
<b>Financial Activities</b>					
Interest received	33	54	72	55	45
Interest paid	0	0	0	0	0
Other	0	0	0	0	0
<b>Net Cashflow from financial activities</b>	<b>33</b>	<b>54</b>	<b>72</b>	<b>55</b>	<b>45</b>
<b>Capital Expenditure</b>					
Tangible fixed assets acquired	-109	-151	-523	-228	-773
Tangible fixed assets disposed	0	0	0	0	0
Other	0	0	0	0	0
<b>Net Cashflow from capital expenditure</b>	<b>-109</b>	<b>-151</b>	<b>-523</b>	<b>-228</b>	<b>-773</b>
<b>PDC Dividends paid</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Financing - PDC Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Closing cash balance</b>	<b>10,855</b>	<b>14,698</b>	<b>9,701</b>	<b>9,375</b>	<b>5,767</b>

**Finance Risk Register Items - 2006/07 Risks**

<b>Risk</b>	<b>Priority (High, Medium or Low)</b>	<b>Lead Person (SMG Member)</b>	<b>Action Plan</b>	<b>Timescale</b>
1 The trust has a savings target of 2% to be achieved in 2006/07, which may not be realised.	H	SMG	Work up realistic plans.	During 2006/07
2 Trust may not manage crew overtime within budget.	H	SMG	Pursue DOH	During 2005/07
3 Fuel prices in excess of the sums held in budgets, and Centrally Held Funds.	H	MF	Monitor closely and manage in year	During 2006/07
4 Failing to manage and control third party expenditure.	M			
5 PTS: The demanding income levels within the central services budget may not be achieved.	H	MF/MD	Monitor closely and manage in year	During 2006/07
6 Until more details of some capital projects are known, the levels of VAT and its recovery cannot be forecast accurately.	M	MD	Monitor closely and manage in year	During 2006/07
7 Some capital projects agreed as part of the 2006/07 Capital Programme may have revenue cost implications.	L			
8 Until tenders for each project are received, there is the possibility that costs will increase.	L	MD	Monitor expenditure in year and identify possible revenue costs.	During 2006/07
9 Subsistence budget will materially overspend due to the non-introduction of meal breaks from 1st Oct 2006	M	MD	Hold some capital back for this uncertainty	During 2006/07