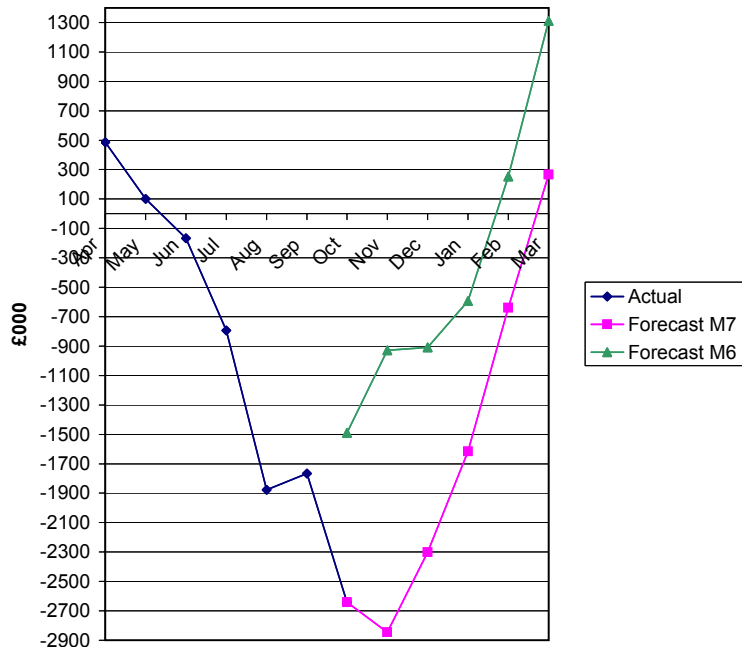


London Ambulance Service NHS Trust
Summary of Financial Performance for the month ending 31st October 2006 (Month 7)

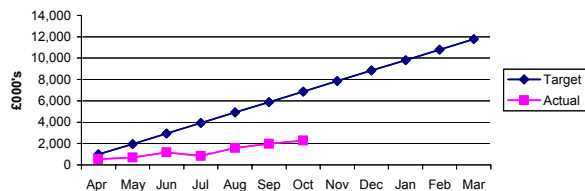
Income and Expenditure

Cumulative Net Financial Position

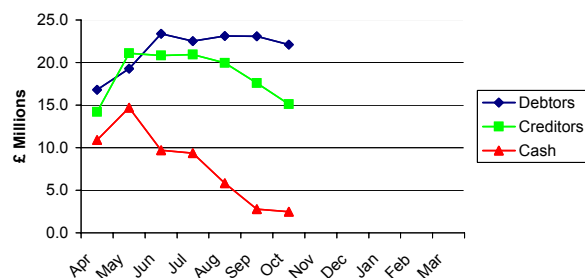


Balance Sheet

Distance from Capital Resource Limit



Working capital



Ratios	July	Aug	Sept	Oct	Risk rating
Asset turnover ratio	1.92	1.91	1.92	1.92	●
Debtors % > 90 days	6%	6%	5%	11%	●
A&E Debtor days	16	17	17	16	●
PTS Debtor days	34	20	18	27	●
PSPP NHS	74%	69%	69%	70%	●
PSPP Non NHS	83%	74%	79%	86%	●

Key Financial Drivers

	Aug	Sept	Oct
A&E Overtime (£000) / Day (Month)	£43	£41	£34
A&E Overtime (% of paybill)	9.48%	8.53%	9.55%
note: + is underspent, - is overspent			
Subsistence (£000) / Day (Month)	£6	£7	£6
Subsistence per head £	£54	£54	£44
Third Party Transport expenditure / Day (Month)	£6,419	£6,067	£6,742
A&E Cost per incident	£188	£182	£177
A&E Gross Surplus (YTD) (% of Income)	18.8%	18.8%	18.9%
A&E Net Margin (YTD) (% of Income)	-2.2%	-2.2%	-2.2%
PTS Gross Margin (YTD) (% of Income)	-0.3%	0.2%	-0.8%

Financial Risks

Overall risk rating	MED	●
1 Failure to implement meal breaks on time	MED	●
2 Failure to manage A&E overtime within plan	HIGH	●
3 AFC arrears paid out are higher than the estimate		
4 ECP Income will be less than forecast	MED	●
5 Fuel prices rise in excess of sum half in budget	MED	●
6 Failure to manage and control 3rd party exp	MED	●
7 PTS profitability less than forecast	MED	●

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report For the Month Ending 31 October 2006 (Month 7)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total Income	17,785	17,842	(57)U	125,279	126,076	(797)U	(0.6%)U	214,589	216,012	(1,423)U
Total Expenditure	18,657	17,824	(833)U	127,919	127,425	(494)U	(0.4%)U	214,323	216,012	1,690F
Trust Result <i>Surplus/(Deficit)</i>	(872)	18	(890)U	(2,640)	(1,349)	(1,291)U	(95.7%)U	266	0	266F

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report

For the Month Ending 31st October 2006 (Month 07)

1. Month

- 1.1. The position in October is an unfavourable variance of £890k.
- 1.2. Income reported an unfavourable variance of £57k. The main reasons are the shortfalls on CBRN and WDC income. ECP revenue is also less than budget.
- 1.3. Expenditure reported an unfavourable variance of £833k. This stems mainly from an adjustment to correct the year to date position on A&E vehicle lease charges. Charges for the 65 ambulances delivered this year were entered in the month. In addition a provision was made in the month to take account of staff who have applied for early retirement due to ill health.

2. Year to date

- 2.1 The year to date position is £1291k overspent.
- 2.2 Trust income is £797k less than expected. This is as a result of there being lower levels of CBRN, Workforce Development Confederation and ECP income than had been estimated in budgets.
- 2.3 Trust expenditure is £494k higher than budget. Pay is overspent by £370k across the board; HR reports an overspend of £102k due mainly to the AfC office and Payroll Department. Non pay is overspent by £124k due to expenditure on vehicle leases and legal costs offset by a favourable variance on interest receivable.

3. Annual

- 3.1 The Trust forecast has been revised in month 7 to £266K underspent.

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function For the Month Ending 31 October 2006 (Month 7)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Income	16,880	16,981	(101)U	118,530	119,544	(1,014)U	(0.8%)U	203,477	205,182	(1,706)U
Sector Services	11,042	10,610	(432)U	77,513	76,706	(807)U	(1.1%)U	129,935	128,615	(1,320)U
A&E Operational Support	954	978	24F	6,436	6,467	31F	0.5%F	11,489	11,468	(21)U
Control Services	1,125	1,133	8F	7,854	7,828	(26)U	(0.3%)U	14,049	13,309	(739)U
Urgent Care Services	565	632	67F	4,365	4,522	158F	3.5%F	7,673	7,691	18F
Total Operations Cost	13,686	13,354	(333)U	96,168	95,523	(644)U	(0.7%)U	163,146	161,083	(2,063)U
A&E Gross Surplus/(Deficit)	3,193	3,627	(434)U	22,363	24,021	(1,658)U	(6.9%)U	40,331	44,099	(3,768)U
Gross Margin	18.9%	21.4%	(2.6%)U	18.9%	20.1%			19.8%	21.5%	2F
Medical Directorate	42	51	9F	303	355	52F	14.6%F	559	611	52F
Service Development	49	51	2F	339	368	29F	7.9%F	598	622	24F
Communications	199	128	(70)U	997	932	(64)U	(6.9%)U	1,627	1,576	(51)U
Human Resources	1,079	1,042	(36)U	7,499	7,611	112F	1.5%F	12,812	12,821	8F
IM&T	823	738	(85)U	4,576	4,504	(73)U	(1.6%)U	7,690	7,687	(3)U
Finance	1,724	1,555	(168)U	10,412	11,220	809F	7.2%F	15,768	19,972	4,203F
Chief Executive	89	94	6F	824	791	(33)U	(4.2%)U	1,266	1,265	(1)U
Total Corporate	4,004	3,660	(343)U	24,950	25,780	831F	18.5%F	40,321	44,555	4,234F
A&E Net Surplus/(Deficit)	(810)	(33)	(777)U	(2,587)	(1,760)	(827)U	(47.0%)U	10	(455)	465F
A&E Net Margin	(4.8%)	(0.2%)	(4.6%)U	(2.2%)	(1.5%)	81.6%		0.0%	(0.2%)	(0)U
Patient Transport Service	(62)	51	(113)U	(53)	411	(464)U	(112.9%)U	256	455	(199)U
PTS Gross Margin	(6.9%)	5.9%	(13.1%)U	(0.8%)	5.9%	(7.1%)U		2.3%	4.2%	(1.8%)U
Trust Result Surplus/(Deficit)	(872)	18	(890)U	(2,640)	(1,349)	(1,291)U	(95.7%)U	266	0	266F

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function For the Month Ending 31st October (Month 7)

Notes

1. Income

- The unfavourable variances on income in the month and year to date are due to the expected top-slices on CBRN and WDC income and to a lower expected level of ECP income than had been budgeted.

2. A&E Sectors

- The main causes of the overspend in the month are expenditure on overtime not funded by vacancies and the A&E ambulance lease adjustment (£400k) Apart from the vehicle lease expenditure the year to date overspend is mainly due to subsistence, an over- establishment of Duty Station Officers and expenditure on third party.

3. A&E Operational Support

- The favourable variance year to date is due to underspends on pay, largely offset by overspends on drugs and BOC.

4. Urgent Care

- The underspend in the month and year to date is partly due to an adjustment to non-pay (£43k) to re-allocate rent charged in previous months to Estates. Pay is also favourable, largely due to delayed recruitment of Ambulance Personnel (AP's).

5. Communications

- The in month and year to date overspend stems from expenditure on the MORI survey “How does the public perceive the LAS?” and two ceremonies: the 7/7 ceremony and the LAS Awards ceremony. There is sponsorship income which partially covers the cost of the LAS Awards ceremony and this will be taken into account next month.

6. HR

- The overspend in the month relates to the purchase of Education and Development cars, these items are capital and therefore they will be transferred to the capital account in month 8. The year to date underspend stems from the Education and Development department on training costs including course fees and training equipment.

7. IM&T

- The overspend in the month and to date is the result of the employment of agency staff and the purchase of computer hardware and accessories. Agency staff are being used to cover management vacancies within the department at a higher cost than the budget released by the vacant posts. Analysis is currently underway to determine whether some of the staff are working on SPPP funded projects (capital) , if so the costs will be transferred to the appropriate project budget next month.

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function

For the Month Ending 31st October (Month 7)

8. Finance

- The overspend in the month stems from a provision made to take account of staff who have applied for early retirement due to ill health. This overspend is compensated by an underspend on the AfC provision of £148k in the month. The year to date variance within the Finance Directorate stems from a favourable position on Centrally Held funds on the efficiency and AfC reserves coupled with an over recovery on interest receivable, this is because the Trust has had higher than planned cash balances to date.

9. PTS

- The overspend in the month is due to the continued high expenditure on PTS Crew Staff Overtime (£37K), 3rd Party (£66K) and agency staff (£39K). The budget for subsistence ceased in month 6, however payment to the crews continues and has resulted in an adverse variance this month (£17K)

LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type For the Month Ending 31 October 2006 (Month 7)

£000s

	IN THE MONTH			YEAR TO DATE				ANNUAL		
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Forecast	Budget	Variance
Pay Expenditure										
A&E Operational Staff	7,802	7,795	(7)U	55,023	54,824	(199)U	(0.4%)U	95,324	95,299	(25)U
A&E Overtime	1,064	966	(98)U	8,894	8,756	(138)U	(1.6%)U	11,296	10,856	(440)U
A&E Management	774	719	(54)U	5,890	5,745	(145)U	(2.5%)U	10,016	9,652	(364)U
EOC Staff	855	819	(35)U	5,827	5,828	1F	0.0%F	10,840	10,266	(574)U
PTS Operational Staff	624	590	(33)U	4,396	4,488	92F	2.1%F	7,402	7,410	8F
PTS Management	79	79	(0)U	580	587	7F	1.1%F	968	982	14F
Corporate Support	2,279	2,212	(68)U	15,213	15,224	12F	0.1%F	23,255	26,286	3,031F
	13,477	13,180	(296)U	95,823	95,452	(370)U	(0.4%)U	159,100	160,751	1,651
Non-Pay Expenditure										
Staff Related	455	415	(40)U	3,038	2,927	(111)U	(3.8%)U	4,319	4,119	(200)U
Training	151	151	(1)U	782	954	172F	18.0%F	1,524	1,627	103F
Medical Consumables & Equipn	366	377	11F	2,326	2,421	95F	3.9%F	4,353	4,498	146F
Fuel & Oil	277	320	42F	2,173	2,174	1F	0.0%F	3,601	3,771	170F
Third Party Transport	209	55	(154)U	1,135	445	(690)U	(155.2%)U	1,369	700	(669)U
Vehicle Costs	1,143	827	(317)U	5,723	5,626	(97)U	(1.7%)U	10,366	9,636	(729)U
Accommodation & Estates	811	797	(14)U	5,018	4,909	(109)U	(2.2%)U	8,491	8,471	(21)U
Telecommunications	397	503	106F	3,183	3,070	(113)U	(3.7%)U	5,121	5,242	121F
Depreciation	475	455	(20)U	3,659	3,659	0F	0.0%F	6,281	6,388	107F
Other Expenses	566	401	(166)U	2,890	3,376	486F	14.4%F	5,986	6,673	687F
Profit/(Loss) on Disposal FA	0	-2	-2	5	-14	(19)U	134.3%F	-5	-24	(19)U
	4,851	4,297	(554)U	29,931	29,546	(386)U	(1.3%)U	51,405	51,101	(304)U
Financial Expenditure	330	347	17F	2,165	2,427	262F	10.8%F	3,818	4,160	342F
Total Trust Expenditure	18,657	17,824	(833)U	127,919	127,425	(494)U	(0.4%)U	214,323	216,012	1,690F

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis by Expense Type For the Month Ending 31st October 2006 (Month 07)

1. A&E Overtime

- The unfavourable variance in the month and year to date is caused by additional unbudgeted hours and an under accrual in Month 6.

2. A&E Management

- The overspends in the month and year to date relate mainly to the over-establishment of DSO's (£23k in the month, £165k year to date). The monthly overspend is expected to reduce with permanent recruitment to establishment replacing act-up positions.

3. EOC Staff

- The overspend year to date relates to Agenda for Change overspends on CTA staff and Emergency Medical Despatchers.

4. PTS Operational Staff

- The unfavourable movement in the month (£32K) is mainly due to the continuation of the Chelsea & West contract which was budgeted to be completed in August but will now be completed in November. This adverse variance is offset by a favourable income variance on the same contract.

5. Corporate Support Staff

- The overspend in the month stems from the use of agency staff, primarily in the IM&T directorate.

6. Staff Related

- The year to date overspend relates mainly to subsistence. Further overspend is expected and has been forecast in November due to rest break slippage.

7. Training

- The year to date variance reports an underspend as it is expected that the majority of courses will be taking place in the last five months of the year.

8. Medical Consumables & Equipment

- The year to date underspend is due to Medical and Surgical items, offset by overspends on drugs, BOC and defibrillator consumables.

9. Third Party Transport

- The overspend on third party transport is mainly due to over-utilisation by PTS. The adverse variance is also caused by A&E's use of St John's Ambulance but this has now been stopped.

10. Vehicle Costs

- Overspends in the month and year to date are due to vehicle maintenance as well as a charge relating to Ambulance leases which had been under-accrued in previous months (£400k). The overspend in future months is expected to be approximately £90k per month.

11. Accommodation & Estates

- The unfavourable year to date variance stems from Estates where there is an overspend on Estates Maintenance, this is expected to reduce as the year progresses as there is a plan to reduce planned maintenance for the rest of the year.

12. Telecommunications

- The monthly underspend stems from a correction to the crew staff mobile phone rental. In addition the LARP reports an underspend on telecoms equipment as the budget has gone in for 200 radios but there is no spend to date.

13. Other Expenses

- This section comprises Consultancy Fees, Legal Costs, Advertising, Catering & Hospitality, and Reserves. The overspend in the month is within Legal costs and stems from a provision made to a take account of staff who have applied for early retirement due to ill health. This overspend is compensated by an underspend on the AfC provision of £148k in the month.

LONDON AMBULANCE SERVICE NHS TRUST

Expenditure Trends As at 31 October 2006 (Month 7)

	<i>MONTHLY SPEND</i>												Total
	<u>April</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>August</u>	<u>September</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>January</u>	<u>February</u>	<u>March</u>	
	Act	Act	Act	Act	Act	Act	Act	Fcast	Fcast	Fcast	Fcast	Fcast	
Pay Expenditure													
A&E Operational Staff	7,826	7,861	7,917	7,834	7,899	7,883	7,802	8,036	8,038	8,064	8,096	8,068	95,324
A&E Overtime	1,320	1,449	1,229	1,245	1,426	1,160	1,064	731	557	481	338	294	11,296
A&E Management	880	863	789	856	905	825	774	822	826	826	826	826	10,016
EOC Staff	767	812	854	789	804	946	855	1,181	959	958	958	956	10,840
PTS Operational Staff	645	640	631	616	624	617	624	620	586	585	605	610	7,402
PTS Management	86	92	94	59	88	83	79	76	78	78	78	78	968
Corporate Support	2,073	2,157	2,128	2,100	2,386	2,090	2,279	1,666	1,623	1,614	1,611	1,529	23,255
Sub Total	13,598	13,873	13,643	13,499	14,131	13,603	13,477	13,133	12,666	12,606	12,511	12,360	159,100
<i>Average Daily</i>	<i>453</i>	<i>448</i>	<i>455</i>	<i>435</i>	<i>456</i>	<i>453</i>	<i>435</i>	<i>438</i>	<i>409</i>	<i>407</i>	<i>447</i>	<i>399</i>	
Non-Pay Expenditure													
Staff Related	420	446	459	425	377	457	455	440	210	213	209	207	4,319
Training	9	110	114	122	170	105	151	158	141	161	143	139	1,524
Medical Consumables & Equipment	287	292	335	399	328	318	366	383	408	399	388	450	4,353
Fuel & Oil	279	386	287	348	306	289	277	256	318	291	268	295	3,601
Third Party Transport	197	37	181	130	199	182	209	83	38	38	38	38	1,369
Vehicle Costs	731	631	748	774	957	739	1,143	917	915	916	915	980	10,366
Accommodation & Estates	570	715	731	766	620	806	811	883	735	676	537	641	8,491
Telecommunications	417	463	410	429	598	468	397	409	386	382	386	376	5,121
Depreciation	553	554	554	508	508	508	475	524	524	524	524	524	6,281
Other Expenses	310	402	434	843	276	59	566	599	616	637	632	612	5,986
Profit/(Loss) on Disposal FA	0	4	9	0	0	0	0	2	2	2	2	2	-5
Sub Total	3,773	4,031	4,263	4,744	4,339	3,931	4,851	4,650	4,290	4,235	4,039	4,260	51,405
<i>Average Daily</i>	<i>126</i>	<i>130</i>	<i>142</i>	<i>153</i>	<i>140</i>	<i>131</i>	<i>156</i>	<i>155</i>	<i>138</i>	<i>137</i>	<i>144</i>	<i>137</i>	
Financial Expenditure	322	301	283	333	279	317	330	318	338	333	333	333	3,818
<i>Average Daily</i>	<i>11</i>	<i>10</i>	<i>9</i>	<i>11</i>	<i>9</i>	<i>11</i>	<i>11</i>	<i>11</i>	<i>11</i>	<i>11</i>	<i>12</i>	<i>11</i>	
Total	17,693	18,204	18,189	18,576	18,749	17,851	18,657	18,101	17,293	17,174	16,882	16,953	214,323

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Income For the Month Ending 31 October 2006 (Month 7)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
A&E Income										
A&E Services Contract	15,713	15,713	0F	109,989	109,989	0F	0.0%F	188,552	188,552	0F
HEMS Funding	2	2	(0)U	17	17	(0)U	(0.0%)U	29	29	(0)U
Other A&E Income	118	117	0F	638	637	1F	0.2%F	1,071	1,070	1F
CBRN Income	674	777	(103)U	4,720	5,438	(718)U	(13.2%)U	8,092	9,323	(1,231)U
ECP Income	94	117	(22)U	676	833	(157)U	(18.9%)U	1,196	1,464	(268)U
BETS & SCBU Income	94	61	34F	538	426	113F	26.5%F	748	730	18F
A & E Long Distance Journey	42	40	3F	291	277	13F	4.8%F	489	475	13F
Stadia Attendance	35	27	8F	390	360	31F	8.5%F	646	598	48F
Heathrow BAA Contract	35	34	1F	243	236	6F	2.7%F	412	405	7F
Resus Training Fees	13	50	(37)U	82	223	(141)U	(63.4%)U	271	540	(269)U
	16,820	16,937	(117)U	117,584	118,436	(852)U	(0.7%)U	201,506	203,186	(1,680)U
PTS Income	924	861	63F	6,748	6,532	216F	3.3%F	11,111	10,830	282F
Other Income	41	44	(3)U	947	1,108	(161)U	(14.5%)U	1,971	1,996	(25)U
Trust Result	17,785	17,842	(57)U	125,279	126,076	(797)U	(0.6%)U	214,589	216,012	(1,423)U

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis of Income For the Month Ending 31st October 2006 (Month 07)

Notes

1. CBRN Income

- The £102k adverse variance on CBRN Income in the month and £718k year to date reflects the anticipated shortfall in CBRN funding due to the proposed top-slice by the London SHA.

2. ECP Income

- The unfavourable variances on ECP income of £22k in the month and £157k year to date reflect an expected shortfall against budgeted income for Sutton, Greenwich and Newham PCTs.

3. BETS & SCBU Income

- The favourable variance of £34k in the month and £113k year to date is due to the new BETS elective service for which income and corresponding expenditure were not budgeted.

4. Resus Training Fees

- The unfavourable variance in the month and year to date is due to high income targets for Resus training. Pressure on PCT budgets has contributed this shortfall.

5. PTS Income

- The favourable variance of on PTS income in the month is mainly due to income from the Chelsea and Westminster contract not budgeted. The year to date favourable variance is due mainly to additional income on Bromley, St Andrews and Chelsea and Westminster.

6. Other Income

- The £161k unfavourable variance year to date reflects the expected shortfall in WDC income of £350k for the year. This is offset by a higher level of chargeable secondments than budgeted.



LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Staff Numbers

For the Month Ending 31 October 2006 (Month 07)

	<u>Last Month</u>	<u>This Month</u>	<u>Variance</u>
	<u>Actual Paid WTE</u>	<u>Actual Paid WTE</u>	
A&E Operations			
Sector	2,683.63	2,745.63	62.00
Emerg Control Services	365.03	364.67	-0.36
A&E Operational Support	101.53	102.00	0.47
Urgent Care	181.30	184.00	2.70
	3,331.49	3,396.30	64.81
Corporate Support			
Medical Director	10.47	10.80	0.33
Service Development	9.00	9.00	0.00
Communications	23.61	23.61	0.00
Human Resources	279.08	223.05	-56.03
IM&T	55.71	55.81	0.10
Finance	71.85	71.85	0.00
Chief Executive	16.41	16.41	0.00
Total Corporate	466.13	410.53	-55.60
PTS	324.95	324.27	-0.68
Trust Total	4,122.57	4,131.10	8.53

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis of Staff Numbers For the Month Ending 31st October (Month 07)

1. A&E Sectors

- The increase in staff reflects staff moving out of the Training School and into Sectors.

2. Human Resources

- The movement reflects staff transferring from the Training School as above.



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 October 2006 (Month 07)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
S91	Total Vehicle Projects								
S933	Minor Fleet Projects	106,550	106,550	0	0	0	0	0	106,550 F
	Total Vehicle Projects	106,550	106,550	0	0	0	0	0	106,550 F
S92	Total Equipment Projects								
S93	Total Estates Projects								
80179	Bow Office Changes	1,142,160	333,000	313,326	313,326	1 F	16,081	908,617	233,543 F
80222	New Brixton Ambulance Station	520,000	20,000	0	0	0	0	0	520,000 F
80246	Station Fire Alarms	300,000	150,000	87,386	87,386	0 F	0	149,614	150,386 F
80256	ARRP Accomodation	948,678	465,639	303,869	303,869	0 F	0	376,440	572,238 F
80267	Shoreditch A/S Extension	310,000	155,000	74,574	74,574	0 F	0	74,574	235,426 F
80278	Edmonton extensio	150,000	150,000	111,841	140,030	(28,189)U	0	140,030	9,970 F
80279	Hillingdon A/S refurb SPPP 149	417,125	417,125	152,565	152,565	0 U	2,938	155,503	261,622 F
80280	Fielden Hse Refurb SPPP 071	323,750	323,750	82,760	82,759	1 F	0	82,759	240,991 F
80283	Fr Barnet ext & alt SPPP151	175,620	175,620	84,881	84,881	0 F	0	84,881	90,739 F
S932	Minor Estates Projects	1,138,839	552,941	296,619	336,882	(40,263)U	3,299	706,830	432,009 F
	Total Estates Projects	5,426,172	2,743,075	1,507,821	1,576,271	(68,450)U	22,318	2,679,248	2,746,924 F
S94	Total IM&T Projects								
80232	CAD 2010 Capital	711,736	499,000	143,222	143,222	0 U	-18,421	270,684	441,052 F
80252	CTAK enhance capital	329,350	200,000	132,479	234,821	(102,342)U	84,919	347,547	(18,197)U
80266	Replacement PC programme 0506	302,952	19,300	15,140	15,100	40 F	61,644	264,077	38,875 F
80281	LARP project (Capital) SPPP 08	0	0	0	0	0	823	823	(823)U
80285	Server replacements SPPP 032	152,000	152,000	44,789	44,789	0 F	37,598	82,386	69,614 F
80288	Incr Network bandwidth SPPP 10	248,625	248,625	0	35	(35)U	0	35	248,590 F
80289	Remote Access SPPP016	138,750	138,750	0	0	0	0	0	138,750 F
80290	Interim Command Comm SPPP 193	0	0	0	134	(134)U	19,661	19,795	(19,795)U
S934	Minor Technology Projects	432,739	294,739	51,550	59,217	(7,667)U	391,526	513,133	(80,394)U
	Total IM&T Projects	2,316,152	1,552,414	387,180	497,318	(110,138)U	577,749	1,498,480	817,672 F
S97	Approved SPPPs not Committed								



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 October 2006 (Month 07)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
80045	Buckhurst Hill - Disposal	5,192	0	0	0	0	0	26,111	(20,919)U
80176	Poplar Ambulance Station Rep	0	0	0	0	0	0	0	0 F
80204	Relocation Of Isleworth Ambula	200,000	0	0	0	0	0	0	200,000 F
89998	Approved ISONs not Committed	10,560,286	8,222,993	0	0	0	0	0	10,560,286 F
	Approved SPPPs not Committed	10,765,478	8,222,993	0	0	0	0	26,111	10,739,367 F
S98	Total Old Projects	11,954,016	193,867	193,867	198,802	(4,935)U	39,724,395	74,518,784	(62,564,768)U
S99	Capital Expenditure Reserve								
S99	Un Allocated Capital Funds	(242,968)	(523,899)	0	0	0	0	0	(242,968)U
	Capital Expenditure Reserve	(242,968)	(523,899)	0	0	0	0	0	(242,968)U
	Total Programme	30,325,400	12,295,000	2,088,868	2,272,390	(183,522)U	40,324,462	78,722,622	(48,397,222)U



LONDON AMBULANCE SERVICE NHS Trust

Balance Sheet
For the Month Ending 31 October 2006 (Month 7)

	<u>Mar-06</u>	<u>Apr-06</u>	<u>May-06</u>	<u>Jun-06</u>	<u>Jul-06</u>	<u>Aug-06</u>	<u>Sep-06</u>	<u>Oct-06</u>
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Fixed Assets								
Intangible assets	447	431	417	399	381	363	382	414
Tangible assets	106,271	112,451	112,054	111,984	111,673	111,896	111,781	111,556
	<u>106,718</u>	<u>112,882</u>	<u>112,471</u>	<u>112,383</u>	<u>112,054</u>	<u>112,259</u>	<u>112,163</u>	<u>111,970</u>
Current Assets								
Stocks & WIP	1,916	1,908	1,914	1,919	1,910	1,910	1,906	1,906
Debtors A&E	8,114	1,996	5,662	10,252	9,646	10,285	9,733	8,484
Debtors PTS	959	1,957	1,545	1,370	811	449	719	882
Prepayments, Vat Recoverable, Other Debtors	4,384	3,343	2,561	2,212	2,204	2,512	2,880	2,895
Back to Backed Debtors - PCTs	9,545	9,545	9,545	9,545	9,870	9,870	9,749	9,851
Investments - Short Term Deposits	0	10,000	10,200	9,500	8,300	5,100	2,000	1,700
Cash at Bank and in Hand	667	908	4,512	226	1,114	714	852	817
Total Current Assets	<u>25,585</u>	<u>29,657</u>	<u>35,939</u>	<u>35,024</u>	<u>33,855</u>	<u>30,840</u>	<u>27,839</u>	<u>26,535</u>
Creditors: Amounts falling due within one year								
Bank Overdraft	104	53	14	25	39	47	28	0
Creditors - NHS	2,077	1,991	2,051	2,047	215	322	229	120
Creditors - Other	7,019	11,840	18,347	17,713	19,332	17,853	17,365	14,683
Dividend Provision	0	345	689	1,034	1,378	1,723	0	344
Total Current Liabilities	<u>9,200</u>	<u>14,229</u>	<u>21,101</u>	<u>20,819</u>	<u>20,964</u>	<u>19,945</u>	<u>17,622</u>	<u>15,147</u>
Net Current Assets	16,385	15,428	14,838	14,205	12,891	10,895	10,217	11,388
Total Assets less current liabilities	123,103	128,310	127,309	126,588	124,945	123,154	122,380	123,358
Creditors: Amounts falling due after more than one year								
Provisions for Liabilities & Charges	24,539	22,630	22,034	21,607	20,600	19,928	19,063	19,132
Total Net Assets	<u>98,564</u>	<u>105,680</u>	<u>105,275</u>	<u>104,981</u>	<u>104,345</u>	<u>103,226</u>	<u>103,317</u>	<u>104,226</u>
Capital & Reserves								
Donated Assets	508	502	483	455	446	427	407	389
Income & Expenditure account	7,592	8,064	7,678	7,481	6,854	5,768	5,894	5,021
Other Reserves	-419	-419	-419	-419	-419	-419	-419	-419
Public Dividend Capital	49,617	49,617	49,617	49,617	49,617	49,617	49,617	51,417
Revaluation Reserve	41,266	47,916	47,916	47,847	47,847	47,833	47,818	47,818
Total Capital & Reserves	<u>98,564</u>	<u>105,680</u>	<u>105,275</u>	<u>104,981</u>	<u>104,345</u>	<u>103,226</u>	<u>103,317</u>	<u>104,226</u>



LONDON AMBULANCE SERVICE NHS Trust

Cashflow Statement
For the Month Ending 31 October 2006 (Month 7)

	<u>Apr-06</u>	<u>May-06</u>	<u>Jun-06</u>	<u>Jul-06</u>	<u>Aug-06</u>	<u>Sep-06</u>	<u>Oct-06</u>
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Opening Cash Balance	563	10,855	14,698	9,701	9,375	5,767	2,824
Operating Activities							
Trust I&E	495	-394	-276	-625	-1,085	118	-872
Depreciation	553	554	554	508	508	508	475
Transfer from Donated Asset Reserves	-20	-20	-20	-16	-19	-19	-19
(Increase)/Decrease in Stocks	8	-4	-5	8	0	3	0
(Increase)/Decrease in Debtors	6,161	-2,472	-4,066	849	4,769	36	968
Increase/(Decrease) in Creditors	5,080	6,872	-306	131	-6,381	-236	-381
Other	-1,909	-596	-427	-1,008	-672	-865	69
Net Cashflow from operating activities	10,368	3,940	-4,546	-153	-2,880	-455	240
Financial Activities							
Interest received	33	54	72	55	45	39	25
Interest paid	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Net Cashflow from financial activities	33	54	72	55	45	39	25
Capital Expenditure							
Tangible fixed assets acquired	-109	-151	-523	-228	-773	-460	-573
Tangible fixed assets disposed	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Net Cashflow from capital expenditure	-109	-151	-523	-228	-773	-460	-573

LONDON AMBULANCE SERVICE NHS TRUST

Budget Changes Analysed by Function As at 31 October 2006 (Month 7)

	£000s			Comment
	ANNUAL		Movement	
	Initial Budget	Revised Budget		
Income	204,971	205,182	212	
Sector Services	128,618	128,615	-3	
A&E Operational Support	11,065	11,468	403	
Control Services	12,122	13,309	1,188	
Urgent Care Services	4,800	7,691	2,891	
Total Operations Cost	156,605	161,083	4,478	
A&E Gross Surplus/(Deficit)	48,366	44,099	-4,267	
Gross Margin	23.6%	21.5%	2.1%	
Medical Directorate	485	611	127	Budget savings less impact of AfC awards and SPPPs.
Service Development	575	622	47	Budget savings less impact of AfC awards and SPPPs.
Communications	1,497	1,576	79	Budget savings less impact of AfC awards and SPPPs.
Human Resources	13,556	12,821	-736	Budget savings (£589k) less impact of AfC awards.
IM&T	7,235	7,687	452	Budget savings (£137k) less impact of AfC awards and SPPPs.
Finance	23,764	19,972	-3,793	Budget savings and impact of AfC awards.
Chief Executive	1,520	1,265	-255	Budget savings less impact of AfC awards.
Total Corporate	48,633	44,555	-4,078	
A&E Net Surplus/(Deficit)	267	455	-188	
A&E Net Margin	(0.1%)	(0.2%)	0.1%	
Patient Transport Service	267	455	188	
PTS Gross Margin	2.4%	4.2%	(1.8%)	

Finance Risk Register Items - 2006/07 Risks

	Risk	Priority <i>(High, Medium or Low)</i>	Lead Person <i>(SMG Member)</i>	Action Plan	Timescale
1	Failure to implement rest breaks on time.	M	SMG	Work up realistic plans.	During 2006/07
2	Failure to manage A&E overtime within plan	H	SMG	Monitor closely and manage in year	During 2006/07
3	AFC arrears paid out are higher than the estimate	M	DOHR/DOF		
4	ECP income will be less than forecast due to pressure on PCT budgets	M	DOF	Monitor closely and manage in year	During 2006/07
5	Fuel prices in excess of the sums held in budgets, and Centrally Held Funds.	M	DOF		
6	Failing to manage and control third party expenditure.	H	DOO	Monitor closely and manage in year	During 2006/07
7	PTS profitability less than forecast	M	DOF	Close control on third party transport exp	During 2006/07