



# LONDON AMBULANCE SERVICE NHS TRUST

## FINANCE REPORT TO THE TRUST BOARD

**JUNE 08 (MONTH 3)**

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## LONDON AMBULANCE SERVICE NHS TRUST

### Finance Report for the month ending June 30<sup>th</sup> 2008

#### Key points

#### Year to date:

- For the year to date, expenditure exceeds income by £360k. The budgeted position to month 3 is for expenditure to exceed income by £2,300k, hence there is a year to date favourable variance of £1,940k reported.
- The year to date loss of £360k arises due to the planned payment of incentives to work overtime to meet operational performance pressures and expenditure on ITS projects carried forward from 07/08. The loss is not as high as anticipated to month 3 since expenditure on development projects, LARP, CAD2010 and education & development initiatives were planned to occur evenly throughout the year when in fact the majority of this expenditure will be in the latter half of the year.
- Income to date is higher than budget to date at £274k due primarily to the receipt of RTA and PTS contract income over plan.
- PTS is reporting a loss to date of £360k, against a planned surplus of £22k. The loss arises due to the use of third party providers and overtime worked.

#### Month:

- In the month expenditure exceeds income by £3k against the plan of £857k, resulting in a favourable variance of £854k against budget. Expenditure is down marginally compared to month 2 due to a slightly lower uptake of the overtime incentive in June compared to May.

#### Forecast:

- The year end forecast is a surplus of £1.193m against a planned surplus of £1.140m.
- The total operational costs forecast of £242m assumes that enhanced payments for overtime working will continue in July & August and the number of overtime hours decreases after August. Overtime hours in Apr to June were averaging 92k per month, the plan for the rest of the year brings this average down by 50%. Operational staff are assumed to be recruited in line with the agreed workforce plan which sees the recruitment of student and graduate paramedics and A&E support trainees from September.
- PTS is assumed to recover its loss and the year end forecast is to make a profit of £42k. This will be done by the full rollout of 2 new Transport Operation Centres which will manage the efficient use of resources.
- The income forecast of £255m includes £15.6m call connect, £8.3 CBRN, £2.5m HART, £8.2m Education & Development bid and £1.6m Olympics funding. The income forecast is higher than plan due to RTA, stadia and PTS contract income being higher than budget.

## LONDON AMBULANCE SERVICE NHS TRUST

### Finance Report - Summary For the Month Ending 30 June 2008 (Month 3)

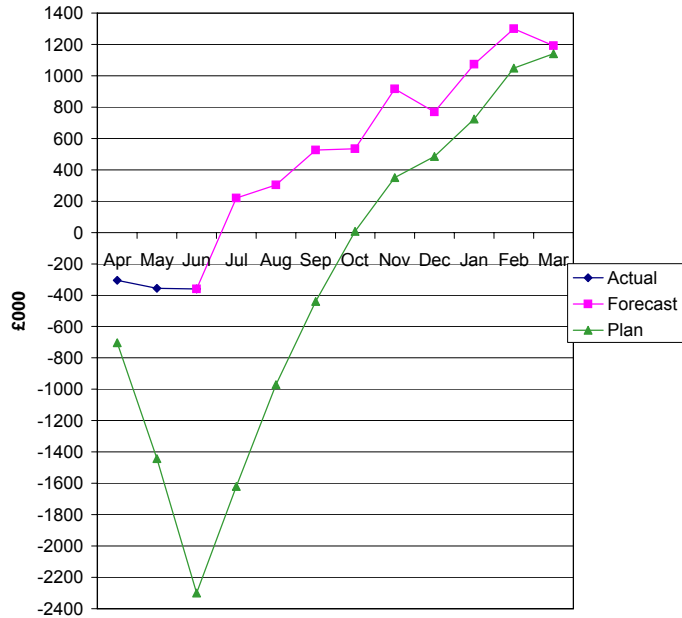
	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Forecast	Budget	Variance
<b>Total Income</b>	21,130	21,053	77F	63,433	63,159	274F	0.4%F	254,543	252,638	1,906F
<b>Total Operational Costs</b>	20,182	20,934	752F	61,032	62,532	1,500F	2.4%F	241,965	239,785	(2,180)U
<b>EBITDA</b>	<b>948</b>	<b>119</b>	<b>829F</b>	<b>2,401</b>	<b>628</b>	<b>1,774F</b>	<b>0F</b>	<b>12,578</b>	<b>12,852</b>	<b>(274)U</b>
<b>EBITDA Margin</b>	<b>4%</b>	<b>1%</b>	<b>4%</b>	<b>4%</b>	<b>1%</b>	<b>3%</b>		<b>5%</b>	<b>5%</b>	<b>0%</b>
<b>Depreciation &amp; Interest</b>	951	976	25F	2,762	2,928	166F	5.7%F	11,386	11,712	326F
<b>Net Surplus/(Deficit)</b>	<b>(3)</b>	<b>(857)</b>	<b>854F</b>	<b>(360)</b>	<b>(2,300)</b>	<b>1,940 F</b>	<b>(2.8%)U</b>	<b>1,193</b>	<b>1,140</b>	<b>52F</b>
<b>Net Margin</b>	<b>0%</b>	<b>4%</b>	<b>-4%</b>	<b>-1%</b>	<b>-4%</b>	<b>3%</b>		<b>0%</b>	<b>0%</b>	<b>0%</b>

£000s

**London Ambulance Service NHS Trust**  
**Summary of Financial Performance for the month ending 30th June 08 (Month 3)**

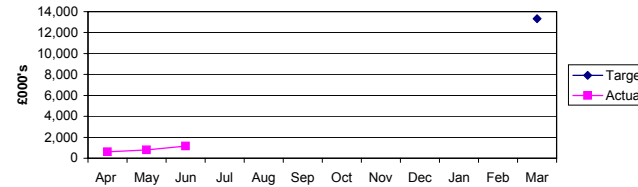
**Income and Expenditure**

**Cumulative Net Financial Position**

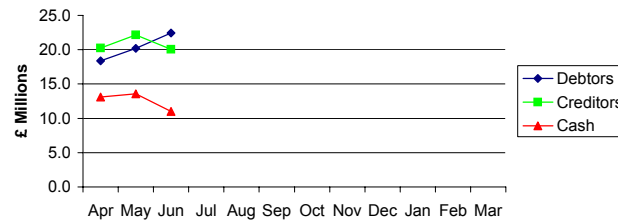


**Balance Sheet**

**Distance from Capital Resource Limit**



**Working capital**



Ratios	Apr	May	June	
Asset turnover ratio	1.97	1.99	1.99	●
Debtors % > 90 days	33%	28%	16%	●
A&E Debtor days	0.2	-0.36	-0.12	●
PTS Debtor days	47.13	55.86	-7.58	●
PSPP NHS	92%	65%	82%	●
PSPP Non NHS	87%	83%	78%	●

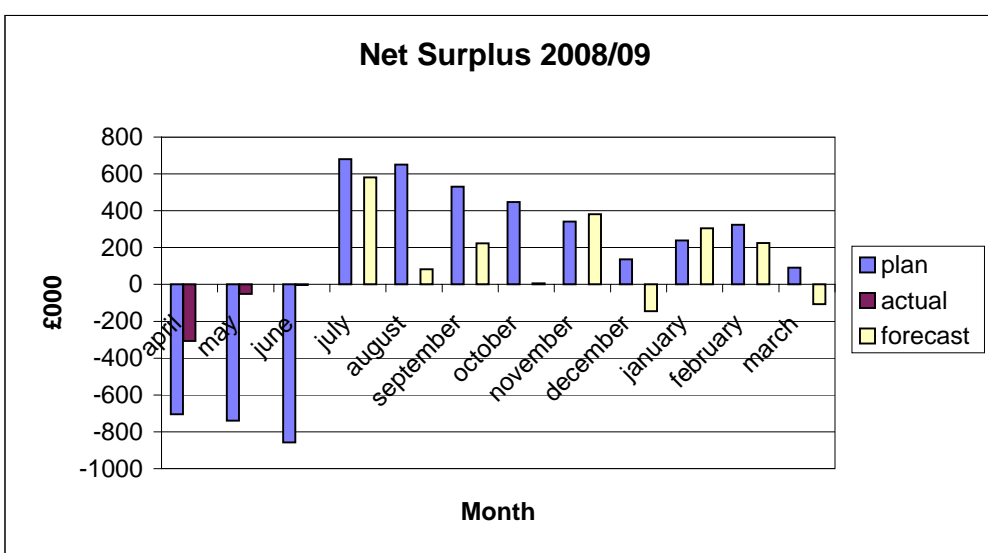
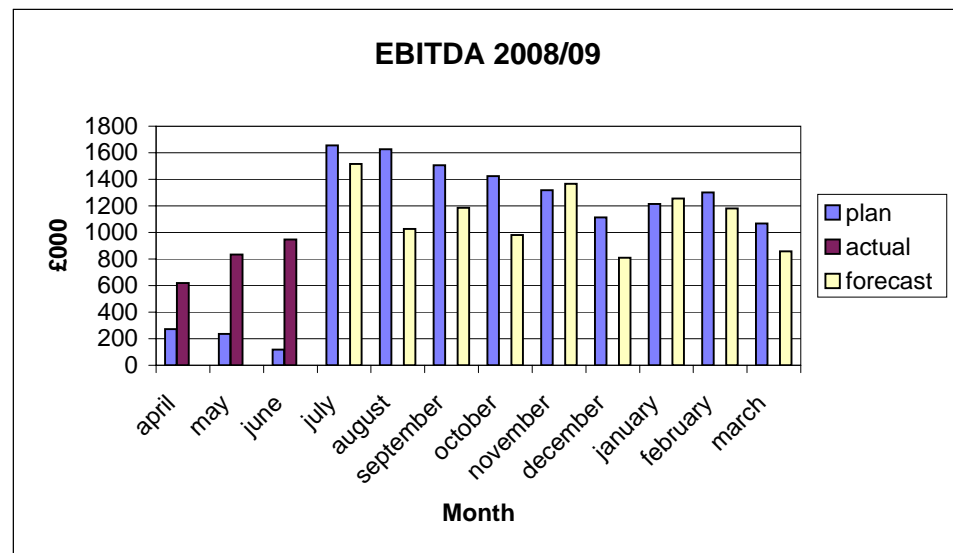
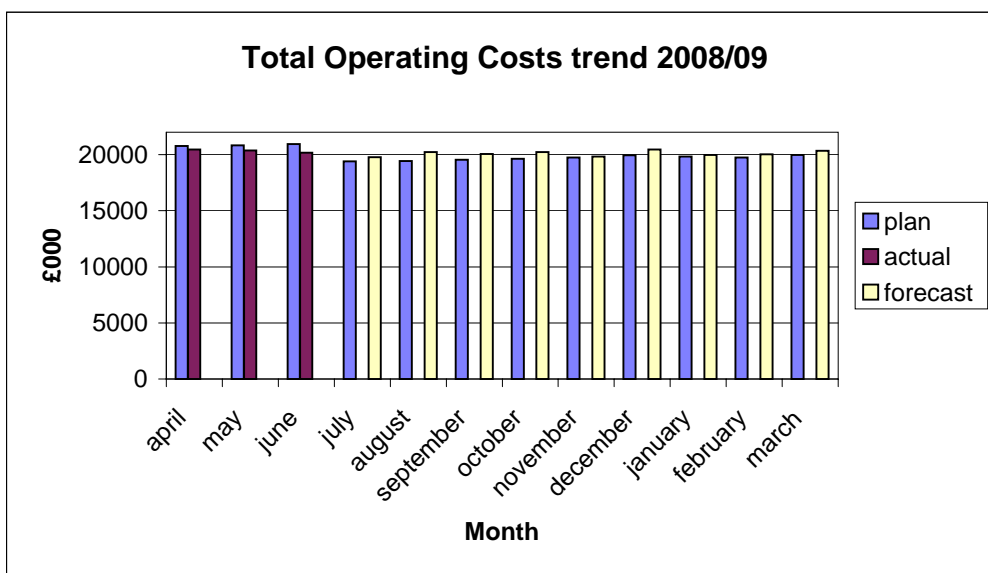
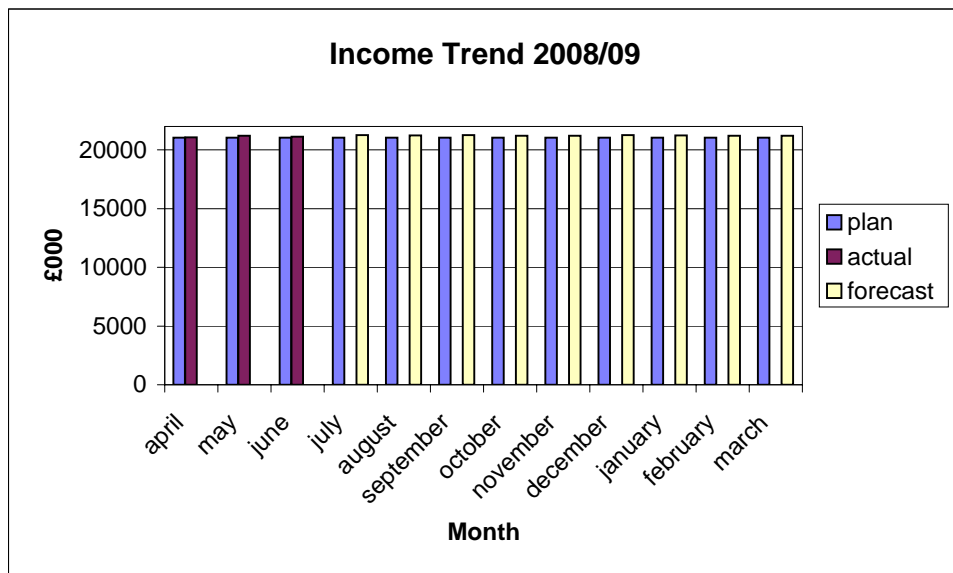
**Key Financial Indicators**

	Apr	May	June
A&E Overtime (£000) / Day (Month)	£64	£64	£63
A&E Overtime (% of paybill)	12%	12%	12%
Subsistence (£000) / Day (Month)	£5	£5	£5
Subsistence per head £	£38	£38	£38
Third Party Transport expenditure / Day (Month)	£7,713	£5,902	£2,546
Total operational cost per incident	£268	£234	£252
A&E Gross Surplus (YTD) (% of Income)	20.0%	19.0%	19.9%
A&E Net Margin (YTD) (% of Income)	0.6%	0.0%	0.0%
PTS Gross Margin (YTD) (% of Income)	-16.7%	-18.0%	-15.4%
Cat B performance (cumulative)	87%	85%	84%

**Financial Risks**

Overall risk rating	MED	●
1 Cat B Penalty imposed for not meeting activity targets	MED	●
2 Failure to manage A&E overtime within plan	MED	●
3 Fuel prices rise in excess of planned figures	HIGH	●
4 Failure to meet Trust CIP	LOW	●
5 PTS profitability less than forecast	MED	●

**London Ambulance Service NHS Trust**  
**Month 3 Trust Board report - forecast data**



## LONDON AMBULANCE SERVICE NHS TRUST

### Expenditure Trends As at 30 June 2008 (Month 3)

£000s

	MONTHLY SPEND												Total
	April <i>Actual</i>	May <i>Actual</i>	June <i>Actual</i>	July <i>Forecast</i>	August <i>Forecast</i>	September <i>Forecast</i>	October <i>Forecast</i>	November <i>Forecast</i>	December <i>Forecast</i>	January <i>Forecast</i>	February <i>Forecast</i>	March <i>Forecast</i>	
<b>Income</b>	<b>21,086</b>	<b>21,217</b>	<b>21,130</b>	<b>21,277</b>	<b>21,242</b>	<b>21,256</b>	<b>21,211</b>	<b>21,207</b>	<b>21,260</b>	<b>21,235</b>	<b>21,207</b>	<b>21,215</b>	<b>254,543</b>
<b>Pay Expenditure</b>													
A&E Operational Staff	9,087	9,030	8,936	8,724	8,741	8,711	8,753	8,738	8,936	8,973	8,984	9,104	106,716
Overtime	1,910	1,994	1,897	1,386	1,231	849	842	857	986	814	761	729	14,256
A&E Management	948	947	952	981	988	996	996	996	992	987	987	987	11,755
EOC Staff	977	978	979	1,017	1,030	1,056	1,066	1,073	1,037	1,061	1,083	1,079	12,435
PTS Operational Staff	450	475	468	464	459	459	465	459	459	461	468	459	5,548
PTS Management	81	80	86	87	87	87	87	87	87	87	87	87	1,035
Corporate Support	2,339	2,666	2,298	2,537	2,573	2,681	2,735	2,654	2,649	2,638	2,636	2,713	31,119
<b>Sub Total</b>	<b>15,791</b>	<b>16,169</b>	<b>15,616</b>	<b>15,196</b>	<b>15,109</b>	<b>14,839</b>	<b>14,944</b>	<b>14,865</b>	<b>15,147</b>	<b>15,022</b>	<b>15,007</b>	<b>15,158</b>	<b>182,863</b>
<i>Average Daily</i>	526	522	521	490	487	495	482	495	489	485	536	489	501
<b>Non-Pay Expenditure</b>													
Staff Related	223	251	369	296	302	429	271	282	395	276	296	358	3,749
Subsistence	343	44	149	147	147	147	147	147	147	147	147	147	1,775
Training	64	1	129	124	140	262	336	193	320	131	111	215	2,028
Medical Consumables & Equipment	450	537	410	349	418	386	380	381	388	380	380	380	4,840
Drugs	37	25	9	27	35	35	35	35	35	35	35	35	382
Fuel & Oil	415	455	440	504	463	467	471	475	479	484	488	492	5,633
Third Party Transport	213	183	76	143	113	103	98	92	87	82	82	82	1,355
Vehicle Costs	1,114	1,039	943	1,082	1,044	1,042	1,092	1,023	1,043	1,028	1,023	1,051	12,526
Accommodation & Estates	783	807	750	810	849	847	856	852	898	860	857	902	10,071
Telecommunications	558	517	718	310	529	524	547	536	538	538	539	539	6,393
Depreciation	577	577	675	610	610	610	617	617	617	618	618	618	7,363
Other Expenses	476	442	585	771	1,068	988	1,052	958	973	996	1,060	996	10,365
Profit/(Loss) on Disposal FA	0	0	12	0	0	0	0	0	0	0	0	0	12
<b>Sub Total</b>	<b>5,253</b>	<b>4,790</b>	<b>5,241</b>	<b>5,175</b>	<b>5,718</b>	<b>5,841</b>	<b>5,902</b>	<b>5,593</b>	<b>5,922</b>	<b>5,576</b>	<b>5,637</b>	<b>5,816</b>	<b>66,465</b>
<i>Average Daily</i>	175	155	175	167	184	195	190	186	191	180	201	188	182
<b>Financial Expenditure</b>	<b>348</b>	<b>309</b>	<b>276</b>	<b>325</b>	<b>333</b>	<b>353</b>	<b>358</b>	<b>368</b>	<b>338</b>	<b>333</b>	<b>338</b>	<b>348</b>	<b>4,022</b>
<i>Average Daily</i>	12	10	9	10	11	12	12	12	11	11	12	11	11
<b>Monthly Expenditure</b>	<b>21,392</b>	<b>21,268</b>	<b>21,133</b>	<b>20,696</b>	<b>21,159</b>	<b>21,033</b>	<b>21,204</b>	<b>20,825</b>	<b>21,406</b>	<b>20,930</b>	<b>20,982</b>	<b>21,322</b>	<b>253,351</b>
<b>Cumulative</b>	<b>21,392</b>	<b>42,660</b>	<b>63,793</b>	<b>84,489</b>	<b>105,649</b>	<b>126,681</b>	<b>147,885</b>	<b>168,710</b>	<b>190,116</b>	<b>211,047</b>	<b>232,029</b>	<b>253,351</b>	
<b>Monthly Net</b>	<b>(306)</b>	<b>(51)</b>	<b>(3)</b>	<b>581</b>	<b>83</b>	<b>223</b>	<b>7</b>	<b>382</b>	<b>(146)</b>	<b>305</b>	<b>226</b>	<b>(107)</b>	<b>1,193</b>
<b>Cumulative Net</b>	<b>(306)</b>	<b>(357)</b>	<b>(360)</b>	<b>221</b>	<b>303</b>	<b>527</b>	<b>534</b>	<b>916</b>	<b>770</b>	<b>1,074</b>	<b>1,300</b>	<b>1,193</b>	

**LONDON AMBULANCE SERVICE NHS TRUST**

**Comparison of annual forecasts at Month 3 and Month 2  
As at 30 June 2008 (Month 3)**

<i>Annual Forecast</i>				
	<u>Month 3</u>	<u>Month 2</u>	<u>Variance</u>	<u>Comment</u>
<b>Income</b>	<b>254,543</b>	<b>254,164</b>	<b>379</b>	Increase in RTA income, A&E long distance and on PTS income to reflect additional activity.
<b>Pay Expenditure</b>				
A&E Operational Staff	106,716	107,652	(935)	Slippage on workforce plan (33 wte) and reduction in frontline to fund Area Production Managers (APMs)
Overtime	14,256	14,030	226	Increase in M3 O/T compared to actual for A&E Ops staff compensated by a revised lower estimate for EOC overtime
A&E Management	11,755	11,292	463	Increase in APMs from July (6wte), Increase in DSO and Staff officer compliment.
EOC Staff	12,435	12,016	420	Increase due to revised Control Services recruitment plan being phased in, as a result OT has decreased as above.
PTS Operational Staff	5,548	5,546	2	
PTS Management	1,035	969	66	Additional PIM West Area. Reclassify to A&E Management M4.
Corporate Support	31,119	30,683	436	Approved SPPPs forecast (FT Diagnostic, clinical audit team, info security) compensated by a reduction in the provision for restructure.
<b>Sub Total</b>	<b>182,863</b>	<b>182,186</b>	<b>677</b>	
<b>Non-Pay Expenditure</b>				
Staff Related	3,749	3,785	(37)	Based on trend incl month 3. Includes uniform expenditure.
Subsistence	1,775	1,967	(192)	Revised forecast to reflect average spend (£150k per month).
Training	2,028	1,779	248	Revision of forecast in line with training plan.
Drugs	382	440	(59)	Lower forecast due to increase in stock levels.
Medical Consumables & Equipment	4,840	4,617	223	Increase to reflect operational expenditure trend
Fuel & Oil	5,633	5,767	(134)	Lower fuel costs in Month 3 due to volume therefore forecast has been adjusted accordingly
Third Party Transport	1,355	1,545	(190)	Forecast revised downwards as we have stopped using ERS.
Vehicle Costs	12,526	12,915	(390)	Forecast reduced in line with lower spends on Accident Repair and Maintenance and General Fleet maintenance Costs
Accommodation & Estates	10,071	9,807	264	Forecast revised for utilities to reflect higher prices. Security contract revised as per advice from Estates.
Telecommunications	6,393	6,438	(46)	Increase in CTS and data network rental compensated by a lower forecast on IPT project.
Depreciation	7,423	7,150	273	To reflect backdated depreciation and amortisation (Mostly IM&T equip).
Other Expenses	10,364	10,665	(300)	Reduction on SPPP forecast, now reflected under "Corporate Support". This is against an increase of forecast on office expenses.
Profit/(Loss) on Disposal FA	12	0	(12)	
	<b>66,525</b>	<b>66,875</b>	<b>(350)</b>	
<b>Financial Expenditure</b>	<b>3,963</b>	<b>3,929</b>	<b>34</b>	
<b>Total Expenditure</b>	<b>253,351</b>	<b>252,989</b>	<b>361</b>	
<b>Net</b>	<b>1,193</b>	<b>1,175</b>	<b>17</b>	

## LONDON AMBULANCE SERVICE NHS TRUST

### Analysis by Expense Type For the Month Ending 30 June 2008 (Month 3)

£000s

	IN THE MONTH			YEAR TO DATE				2007/08 YTD Actual	Var to 2007/08 YTD Actual	ANNUAL			
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance			Forecast	Budget	Variance	
<b>Pay Expenditure</b>													
A&E Operational Staff	8,936	9,137	201F	27,052	27,186	133F	0.5%F	24,147	2,905	106,716	108,890	2,174F	
Overtime	1,897	1,681	(216)U	5,802	5,047	(755)U	(15.0%)U	2,523	3,279	14,256	9,772	(4,484)U	
A&E Management	952	978	27F	2,846	2,934	89F	3.0%F	2,610	236	11,755	11,788	33F	
EOC Staff	979	1,090	111F	2,933	3,271	337F	10.3%F	2,667	266	12,435	13,084	648F	
PTS Operational Staff	468	434	(34)U	1,393	1,303	(90)U	(6.9%)U	1,648	(255)	5,548	5,212	(336)U	
PTS Management	86	95	9F	247	285	38F	13.3%F	237	10	1,035	1,140	106F	
Corporate Support	2,298	2,580	282F	7,303	7,610	307F	4.0%F	6,469	834	31,119	30,946	(173)U	
	<b>15,616</b>	<b>15,995</b>	<b>380F</b>	<b>47,576</b>	<b>47,636</b>	<b>60F</b>	<b>0.1%F</b>	<b>40,301</b>	<b>7,275</b>	<b>182,863</b>	<b>180,831</b>	<b>(2,032)U</b>	
<b>Non-Pay Expenditure</b>													
Staff Related	369	279	(90)U	843	834	(8)U	(1.0%)U	643	200	3,749	3,348	(401)U	
Subsistence	149	115	(34)U	448	345	(103)U	(29.8%)U	372	76	1,775	1,380	(395)U	
Training	129	178	49F	194	532	338F	63.5%F	300	(106)	2,028	2,169	141F	
Drugs	9	43	34F	72	130	58F	44.6%F	80	(8)	382	521	140F	
Medical Consumables & Equipment	410	349	(61)U	1,397	1,046	(351)U	(33.6%)U	979	418	4,840	4,184	(656)U	
Fuel & Oil	440	429	(11)U	1,309	1,277	(33)U	(2.6%)U	925	384	5,633	5,216	(417)U	
Third Party Transport	76	66	(11)U	473	197	(275)U	(139.4%)U	128	345	1,355	793	(562)U	
Vehicle Costs	943	987	44F	3,096	2,931	(165)U	(5.6%)U	2,517	579	12,526	11,751	(774)U	
Accommodation & Estates	750	795	45F	2,340	2,384	44F	1.8%F	2,177	163	10,071	9,535	(536)U	
Telecommunications	718	550	(168)U	1,792	1,684	(109)U	(6.5%)U	1,120	672	6,393	6,242	(151)U	
Depreciation	695	652	(44)U	1,889	1,955	66F	3.4%F	1,467	422	7,423	7,819	396F	
Other Expenses	585	1,148	563F	1,503	3,536	2,033F	57.5%F	2,099	(596)	10,364	13,815	3,451F	
Profit/(Loss) on Disposal FA	(12)	0	12	(12)	0	12F		15	(27)	(12)	0	12F	
	<b>5,261</b>	<b>5,590</b>	<b>329F</b>	<b>15,344</b>	<b>16,850</b>	<b>1,506F</b>	<b>8.9%F</b>	<b>12,822</b>	<b>2,522</b>	<b>66,525</b>	<b>66,773</b>	<b>248F</b>	
<b>Financial Expenditure</b>	<b>256</b>	<b>324</b>	<b>68F</b>	<b>873</b>	<b>973</b>	<b>100F</b>	<b>10.3%F</b>	<b>898</b>	<b>(25)</b>	<b>3,963</b>	<b>3,893</b>	<b>(69)U</b>	
<b>Total Trust Expenditure</b>	<b>21,133</b>	<b>21,910</b>	<b>777F</b>	<b>63,793</b>	<b>65,460</b>	<b>1,666F</b>	<b>2.5%F</b>	<b>54,021</b>	<b>9,772</b>	<b>253,351</b>	<b>251,497</b>	<b>(1,854)U</b>	



## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis by Function For the Month Ending 30 June 2008 (Month 3)

	£000s									
	IN THE MONTH			YEAR TO DATE				ANNUAL		
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Forecast	Budget	Variance
<b>Income</b>	20,300	20,343	(43)U	61,087	61,029	58F	0.1%F	244,562	244,116	446F
Sector Services	13,010	12,984	(26)U	40,176	39,007	(1,170)U	(3.0%)U	148,911	144,923	(3,988)U
A&E Operational Support	1,113	1,028	(85)U	3,543	3,057	(486)U	(15.9%)U	14,499	12,300	(2,199)U
Control Services	1,608	1,618	10F	4,686	4,855	169F	3.5%F	18,210	18,472	262F
Planning and Specialised Ops	186	368	182F	549	1,104	555F	50.3%F	3,400	4,391	991F
Total Operations Cost	<b>15,917</b>	<b>15,998</b>	<b>81F</b>	<b>48,955</b>	<b>48,023</b>	<b>(932)U</b>	<b>(1.9%)U</b>	<b>185,021</b>	<b>180,085</b>	<b>(4,935)U</b>
<b>A&amp;E Gross Surplus/(Deficit)</b>	<b>4,383</b>	<b>4,345</b>	<b>38F</b>	<b>12,133</b>	<b>13,006</b>	<b>(873)U</b>	<b>(6.7%)U</b>	<b>59,541</b>	<b>64,031</b>	<b>(4,489)U</b>
Gross Margin	21.6%	21.4%	0.2%F	19.9%	21.3%	-1.4%		24.3%	26.2%	-1.9%
Medical Directorate	67	87	20F	180	233	53F	22.7%F	982	1,015	32F
Service Development	47	65	18F	189	194	5F	2.5%F	794	805	11F
Communications	164	172	7F	440	496	56F	11.2%F	2,023	2,041	18F
Human Resources	1,107	1,552	445F	2,855	4,305	1,450F	33.7%F	17,467	19,224	1,757F
IM&T	1,101	1,011	(90)U	3,010	3,004	(6)U	(0.2%)U	12,532	11,779	(754)U
Finance	1,727	2,227	500F	5,165	6,807	1,642F	24.1%F	23,476	26,955	3,479F
Chief Executive	86	97	11F	294	290	(3)U	(1.2%)U	1,116	1,161	45F
Total Corporate	<b>4,299</b>	<b>5,210</b>	<b>911F</b>	<b>12,133</b>	<b>15,329</b>	<b>3,196F</b>	<b>(20.9%)U</b>	<b>58,391</b>	<b>62,980</b>	<b>4,588F</b>
<b>A&amp;E Net Surplus/(Deficit)</b>	<b>84</b>	<b>(865)</b>	<b>949F</b>	<b>0</b>	<b>(2,323)</b>	<b>2,323F</b>	<b>100.0%F</b>	<b>1,150</b>	<b>1,051</b>	<b>99F</b>
A&E Net Margin	0.4%	(4.2%)	4.7%F	0.0%	(3.8%)	3.8%	-100%	0.5%	0.4%	0.0%
<b>Patient Transport Service</b>	<b>(87)</b>	<b>7</b>	<b>(95)U</b>	<b>(360)</b>	<b>22</b>	<b>(383)U</b>	<b>(1702.3%)U</b>	<b>42</b>	<b>89</b>	<b>(47)U</b>
PTS Gross Margin	(10.5%)	1.1%	(13.4%)U	(15.4%)	1.1%	(18.0%)U		0.4%	1.0%	(0.6%)U
<b>Trust Result Surplus/(Deficit)</b>	<b>(3)</b>	<b>(857)</b>	<b>854F</b>	<b>(360)</b>	<b>(2,300)</b>	<b>1,940F</b>	<b>84.3%F</b>	<b>1,193</b>	<b>1,140</b>	<b>52F</b>

## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis of Income For the Month Ending 30 June 2008 (Month 3)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
<b>A&amp;E Income</b>										
A&E Services Contract	18,064	18,139	(75)U	54,192	54,417	(225)U	(0.4%)U	216,770	217,669	(900)U
HEMS Funding	11	11	(0)U	32	32	(0)U	(0.5%)U	127	128	(1)U
Other A&E Income	91	91	(0)U	272	273	(0)U	(0.2%)U	1,112	1,090	22F
Foundation Trust Income	-2	16	(18)U	61	47	14F	29.5%F	479	192	305F
CBRN Income	899	897	1F	2,696	2,692	4F	0.1%F	10,784	10,769	15F
ECP Income	37	13	24F	98	38	60F	157.0%F	395	153	242F
BETS & SCBU Income	65	76	(11)U	220	228	(8)U	(3.5%)U	902	911	(9)U
A & E Long Distance Journey	37	37	1F	137	110	27F	25.0%F	531	439	92F
Stadia Attendance	119	89	30F	309	268	41F	15.3%F	1,151	1,074	77F
Heathrow BAA Contract	44	44	(0)U	133	133	(0)U	(0.0%)U	532	532	(0)U
Resus Training Fees	7	10	(3)U	4	30	(25)U	(85.1%)U	165	118	47F
Education & Training Income	693	686	7F	2,061	2,058	3F	0.2%F	8,211	8,231	(19)U
	<b>20,065</b>	<b>20,109</b>	<b>(44)U</b>	<b>60,216</b>	<b>60,326</b>	<b>(110)U</b>	<b>(0.2%)U</b>	<b>241,158</b>	<b>241,305</b>	<b>(147)U</b>
<b>PTS Income</b>	830	710	120F	2,346	2,130	216F	10.1%F	9,781	8,521	1,260F
<b>Other Income</b>	236	234	1F	872	703	169F	24.0%F	3,604	2,811	793F
<b>Trust Result</b>	<b>21,130</b>	<b>21,053</b>	<b>77F</b>	<b>63,433</b>	<b>63,159</b>	<b>274F</b>	<b>0.4%F</b>	<b>254,543</b>	<b>252,638</b>	<b>1,906F</b>



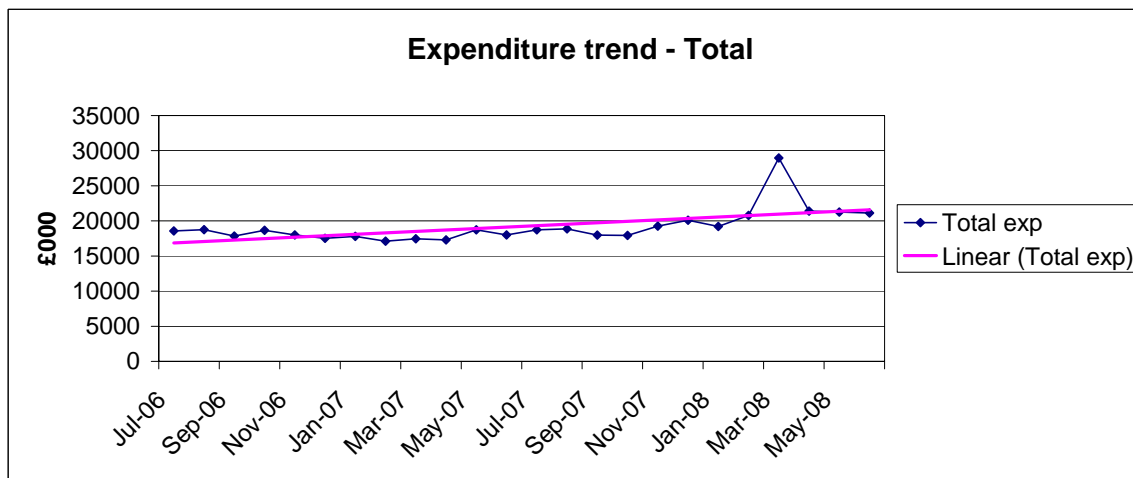
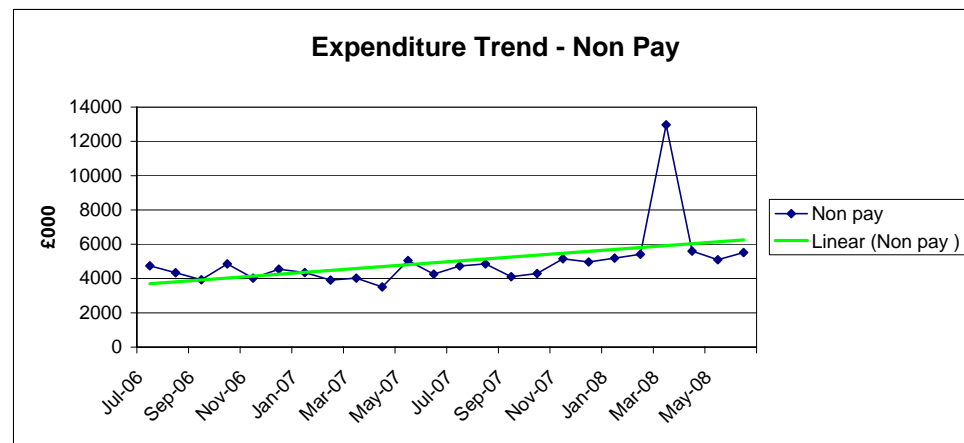
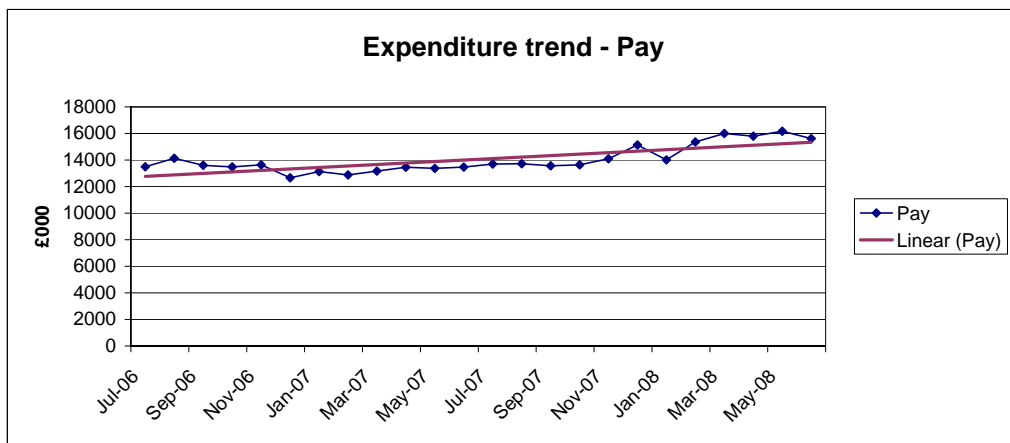
**LONDON AMBULANCE SERVICE NHS TRUST**

**Expenditure Trends Including Last Year  
As at 30 June 2008 (Month 3)**

Current Year

	June <i>Actual</i>	July <i>Actual</i>	August <i>Actual</i>	September <i>Actual</i>	October <i>Actual</i>	November <i>Actual</i>	December <i>Actual</i>	January <i>Actual</i>	February <i>Actual</i>	March <i>Actual</i>	April <i>Actual</i>	May <i>Actual</i>	June <i>Actual</i>
<b>Income</b>	<b>18,409</b>	<b>18,569</b>	<b>19,373</b>	<b>19,646</b>	<b>19,486</b>	<b>19,282</b>	<b>19,154</b>	<b>20,068</b>	<b>19,641</b>	<b>25,743</b>	<b>21,086</b>	<b>21,217</b>	<b>21,130</b>
<b>Pay Expenditure</b>													
A&E Operational Staff	8,024	7,995	8,440	8,018	8,088	8,113	9,149	8,227	8,468	8,677	9,087	9,030	8,936
Overtime	935	1,133	1,171	1,041	1,045	1,149	1,245	1,168	1,118	1,764	1,910	1,994	1,897
A&E Management	873	882	881	912	914	904	940	912	1,027	911	948	947	952
EOC Staff	900	921	899	936	920	909	985	954	953	946	977	978	979
PTS Operational Staff	529	547	128	457	465	442	487	462	466	459	450	475	468
PTS Management	86	80	94	86	80	87	87	85	84	88	81	80	86
Corporate Support	2,120	2,143	2,110	2,119	2,125	2,497	2,239	2,199	3,242	3,154	2,339	2,666	2,298
<b>Sub Total</b>	<b>13,467</b>	<b>13,700</b>	<b>13,723</b>	<b>13,569</b>	<b>13,637</b>	<b>14,101</b>	<b>15,132</b>	<b>14,007</b>	<b>15,357</b>	<b>15,999</b>	<b>15,791</b>	<b>16,169</b>	<b>15,616</b>
<i>Average Daily</i>	<i>434</i>	<i>442</i>	<i>443</i>	<i>452</i>	<i>440</i>	<i>470</i>	<i>488</i>	<i>452</i>	<i>512</i>	<i>516</i>	<i>526</i>	<i>522</i>	<i>504</i>
<b>Non-Pay Expenditure</b>													
Staff Related	191	217	189	205	213	198	189	271	231	386	223	251	369
Subsistence	125	159	173	150	175	182	188	244	190	209	343	44	149
Training	76	134	158	24	116	173	30	119	123	258	64	1	129
Drugs	25	36	37	19	46	55	36	22	46	28	37	25	9
Medical Consumables & Equipment	340	291	479	341	312	387	396	510	533	1,814	450	537	410
Fuel & Oil	313	324	319	301	342	373	405	406	391	417	415	455	440
Third Party Transport	49	77	113	55	94	92	84	133	161	173	213	183	76
Vehicle Costs	884	1,021	925	895	977	1,614	1,681	1,091	1,034	2,895	1,114	1,039	943
Accommodation & Estates	754	623	805	605	757	751	543	922	832	1,702	783	807	750
Telecommunications	340	619	407	576	201	489	516	477	677	2,129	558	517	718
Depreciation	489	496	510	523	579	534	542	524	524	706	597	597	695
Other Expenses	654	740	736	461	184	57	109	214	425	2,051	476	442	585
Profit/(Loss) on Disposal FA	17	0	1	0	0	2	0	0	0	29	0	0	12
<b>Sub Total</b>	<b>4,257</b>	<b>4,736</b>	<b>4,850</b>	<b>4,107</b>	<b>3,999</b>	<b>4,903</b>	<b>4,719</b>	<b>4,932</b>	<b>5,167</b>	<b>12,797</b>	<b>5,273</b>	<b>4,810</b>	<b>5,261</b>
<i>Average Daily</i>	<i>137</i>	<i>153</i>	<i>156</i>	<i>137</i>	<i>129</i>	<i>163</i>	<i>152</i>	<i>159</i>	<i>172</i>	<i>413</i>	<i>176</i>	<i>155</i>	<i>170</i>
<b>Financial Expenditure</b>	<b>279</b>	<b>294</b>	<b>292</b>	<b>292</b>	<b>295</b>	<b>249</b>	<b>244</b>	<b>260</b>	<b>246</b>	<b>170</b>	<b>328</b>	<b>289</b>	<b>256</b>
<i>Average Daily</i>	<i>9</i>	<i>9</i>	<i>9</i>	<i>10</i>	<i>10</i>	<i>8</i>	<i>8</i>	<i>8</i>	<i>8</i>	<i>5</i>	<i>11</i>	<i>9</i>	<i>8</i>
<b>Monthly expenditure</b>	<b>18,003</b>	<b>18,730</b>	<b>18,864</b>	<b>17,968</b>	<b>17,931</b>	<b>19,253</b>	<b>20,096</b>	<b>19,199</b>	<b>20,770</b>	<b>28,966</b>	<b>21,392</b>	<b>21,268</b>	<b>21,133</b>
<b>Monthly Net</b>	<b>406</b>	<b>(161)</b>	<b>509</b>	<b>1,678</b>	<b>1,555</b>	<b>29</b>	<b>(942)</b>	<b>869</b>	<b>(1,129)</b>	<b>(3,224)</b>	<b>(306)</b>	<b>(51)</b>	<b>(3)</b>

**LONDON AMBULANCE SERVICE NHS TRUST**  
**Expenditure Trends over the last 24 months as at 30th June 2008 (month 3)**



**LONDON AMBULANCE SERVICE NHS TRUST**  
**Capital Plan & Forecast Month 3 2008/09**

	<b>Capital Budget 2008/09 £000</b>	<b>Estimated Capital Expenditure 2008/09 £000</b>	<b>Variance 2008/09 £000</b>	<b>Comments</b>
<b><u>Estates - Maintenance</u></b>				
<b><u>Major Projects</u></b>				
HQ Electrical Supply	100	50	50	
HQ Mechanical Services	200	0	200	
HQ Electrical Improvements	100	0	100	
HQ Mechanical Remedials	100	0	100	
Friern Barnet Roof Replacement	160	106	54	
Replacement of 12v Battery Chargers	200	0	200	
Upgrade BOW UPS	302	0	302	
Smithfield- Expansion & Refurbishment	177	75	102	
HQ Lift Modernisation	0	146	(146)	
Roof Repairs at Becontree AS	0	90	(90)	
<b><u>Minor Projects</u></b>				
Croydon Drainage & Hardstanding	90	45	45	
Other	0	146	(146)	Bromley & Deptford Window Replacement, HQ Drainage
<b>Estates - Maintenance - Total</b>	<b>1,429</b>	<b>658</b>	<b>771</b>	
<b><u>Estates - Non Maintenance</u></b>				
<b><u>Major Projects</u></b>				
Bounds Green Additional Accommodation	157	79	79	
Replacement Park Royal & Willesden	412	527	(115)	
Relocation of Isleworth AS	235	0	235	
Extension of West Area HQ	250	0	250	
New Staff Facilities at Romford	200	132	68	
St Helier Additional Accommodation (Building Reconfiguration & Heating Works)	200	195	5	
Toolworth Additional Staff Accommodation	0	150	(150)	
Whipps Cross Fixed Satellite Point	0	104	(104)	
Student Paramedic Training Centre (Hannibal House)	0	235	(235)	
		0	0	
<b><u>Minor Projects</u></b>				
Automatic Meter Readers	20	0	20	
Upgrade Facilities at Gallions Reach	25	0	25	
Other	0	171	(171)	PTS Accommodation at Lea Bridge Road, Reconfiguration Works at Ilford Resource Centre
<b>Estates - Non Maintenance - Total</b>	<b>1,499</b>	<b>1,593</b>	<b>(94)</b>	
<b><u>Vehicles</u></b>				
<b><u>Major Projects</u></b>				
Vehicle Fleet Reconfiguration (Plan 50 RRUs)	2,250	900	1,350	estimate purchase of 20
PTS Movanos Vehicle Replacement (25)	875	700	175	estimate purchase of 21
PTS Stretchers Vehicle Replacement (25)	875	700	175	estimate purchase of 22
PTS Bariatric Vehicles (3)	150	50	100	estimate purchase of 1
Replacement of Emergency Support Vehicles (5)	315	158	158	estimate purchase of 2
Replacement of Emergency Control Vehicles (2)	400	200	200	estimate purchase of 1
CBRN VW Transporter Vehicle Replacement (2)	58	29	29	estimate purchase of 1
Replacement of Single Wheel Chair Patient Carrier Vehicles	0	0	0	
Replacement RRUs 0708	0	328	(328)	Residual conversion costs of RRUs purchased in 0708
MRU Expansion (12 MRUs)	0	110	(110)	estimate purchase of 8

**LONDON AMBULANCE SERVICE NHS TRUST**  
**Capital Plan & Forecast Month 3 2008/09**

	Capital Budget 2008/09 £000	Estimated Capital Expenditure 2008/09 £000	Variance 2008/09 £000	Comments
<u>Minor Projects</u>				
Other	0	0	0	
<b>Vehicles Total</b>	<b>4,923</b>	<b>3,175</b>	<b>1,748</b>	
<b><u>Medical Equipment</u></b>				
<u>Major Project</u>				
12 Lead ECGs Replacement (250 units in plan)	2,733	1,500	1,233	12 Lead ECGs Tender Closed and currently at Product Trial Stage. Estimated number purchased in 0809 = 125
<u>Minor Projects</u>				
Other	0	57	(57)	Hygiclean Sanitising Machine for CBRN suits
<b>Medical Equipment Total</b>	<b>2,733</b>	<b>1,557</b>	<b>1,176</b>	
<b><u>IM&amp;T</u></b>				
<u>Major Projects</u>				
CAD2010	3,267	6,551	(3,284)	Increase in Suppliers Costs and Contingency allowed
IM&T Hardware Replacement	400	266	134	Printers, Desktops, MDTs, Symon Wallboard
VM / Ware Central Server Major Software Upgrade	200	95	105	
Access e-SMS Texting for Speech or Hearing Impaired People	119	0	119	
Data Warehousing	0	67	(67)	
CTAK Enhancements	0	360	(360)	
<u>Minor Projects</u>				
Mobile Office for Duty Station Officers (NWOW)	98	0	98	Data Warehousing, EOC Telephony, Gazeeter Upgrade, Fleet Management Software, Virtualisation & SAN, ITS IM&T Capital Eqpt
Other	162	212	(50)	
<b>IM&amp;T Total</b>	<b>4,246</b>	<b>7,552</b>	<b>(3,306)</b>	
<b>Total Capital Expenditure</b>	<b>14,830</b>	<b>14,533</b>	<b>297</b>	
<b>Disposals</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>0</b>	Plans are under review as part of Estates Strategy to dispose Park Royal and Willesden AS
<b>GRAND TOTAL (net of disposals)</b>	<b>13,330</b>	<b>13,033</b>	<b>297</b>	



LONDON AMBULANCE SERVICE NHS Trust

Forecast Balance Sheet  
For the Month Ending 30 June 2008 (Month 3)

	Mar-08	Apr-08	May-08	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
	Actual	Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>Fixed Assets</b>														
Intangible assets	3,765	4,511	4,523	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	3,784	
Tangible assets	119,652	123,612	123,179	123,607	123,353	123,119	123,302	124,065	124,998	126,294	128,048	129,795	128,542	
	<b>123,417</b>	<b>128,123</b>	<b>127,702</b>	<b>127,391</b>	<b>127,137</b>	<b>126,903</b>	<b>127,086</b>	<b>127,849</b>	<b>128,782</b>	<b>130,078</b>	<b>131,832</b>	<b>133,579</b>	<b>132,326</b>	
<b>Current Assets</b>														
Stocks & WIP	1,930	1,934	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	Trade Debtors
NHS Trade Debtors	1,628	830	1,212	1,732	9,282	1,746	1,746	1,741	1,740	1,745	1,742	1,739	2,240	A&E £68k > 60 days (3.61%), May - £161k > 60 days (11.87%)
Non NHS Trade Debtors	93	76	113	93	78	77	84	84	91	91	91	91	91	PTS £323k > 60 days (17.23%), May - £300k > 60 days (22.08%)
Other Debtors	4,337	388	578	452	247	247	247	247	247	247	247	247	247	
Accrued Income	247	2,117	4,028	5,676	2,310	2,110	1,910	1,910	1,910	1,910	1,910	400	400	
Prepayments	5,237	5,060	4,334	4,629	4,237	3,845	3,453	3,061	2,934	2,807	2,680	2,680	3,480	
Investments	0	14,000	11,000	10,000	9,000	17,824	16,762	17,018	16,725	16,488	15,445	15,881	0	
Cash at Bank and in Hand	8,965	(882)	2,584	1,005	400	600	600	600	600	600	600	600	5,219	
<b>Total Current Assets</b>	<b>22,437</b>	<b>23,523</b>	<b>25,782</b>	<b>25,520</b>	<b>27,487</b>	<b>28,382</b>	<b>26,735</b>	<b>26,594</b>	<b>26,180</b>	<b>25,821</b>	<b>24,648</b>	<b>23,571</b>	<b>13,610</b>	
<b>Creditors: Amounts falling due within one year</b>														
Bank Overdraft	0	0	0	0	0	0	0	0	0	0	0	0	0	Trade Creditors
Trade Creditors	11,660	8,581	9,900	9,279	10,370	10,547	10,346	10,032	9,614	9,798	9,370	9,409	7,606	NHS PSPP - This month (82%), May (65%), Ytd (81%)
Other Creditors	1,772	7,066	7,145	7,275	7,031	6,994	6,881	6,925	6,892	7,010	6,957	6,951	1,335	Non NHS PSPP - This month (78%), May (83%), Ytd (83%)
PDC Dividend Creditor	0	368	736	1,104	1,472	1,840	0	368	736	1,104	1,472	1,840	0	
Capital Creditors	2,756	104	153	219	208	228	645	1,232	1,402	1,765	2,224	2,217	717	
Accruals	618	2,145	1,914	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	1,595	
Deferred Income	152	193	554	586	586	586	586	586	586	586	586	586	586	
<b>Total Current Liabilities</b>	<b>16,958</b>	<b>18,457</b>	<b>20,402</b>	<b>20,058</b>	<b>21,262</b>	<b>21,790</b>	<b>20,053</b>	<b>20,738</b>	<b>20,825</b>	<b>21,858</b>	<b>22,204</b>	<b>22,598</b>	<b>11,839</b>	
<b>Net Current Assets</b>	<b>5,479</b>	<b>5,066</b>	<b>5,380</b>	<b>5,462</b>	<b>6,225</b>	<b>6,592</b>	<b>6,682</b>	<b>5,856</b>	<b>5,355</b>	<b>3,963</b>	<b>2,444</b>	<b>973</b>	<b>1,771</b>	
Long Term Debtors	9,875	9,893	9,910	9,858	9,858	9,858	9,858	9,858	9,858	9,858	9,858	9,858	9,858	
<b>Total Assets less current liabilities</b>	<b>138,771</b>	<b>143,082</b>	<b>142,992</b>	<b>142,711</b>	<b>143,220</b>	<b>143,353</b>	<b>143,626</b>	<b>143,563</b>	<b>143,995</b>	<b>143,899</b>	<b>144,134</b>	<b>144,410</b>	<b>143,955</b>	
<b>Creditors: Amounts falling due after more than one year</b>														
Provisions for Liabilities & Charges	18,589	18,532	18,513	18,256	18,186	18,236	18,286	18,216	18,266	18,316	18,246	18,296	17,948	
<b>Total Assets Employed</b>	<b>120,182</b>	<b>124,550</b>	<b>124,479</b>	<b>124,455</b>	<b>125,034</b>	<b>125,117</b>	<b>125,340</b>	<b>125,347</b>	<b>125,729</b>	<b>125,583</b>	<b>125,888</b>	<b>126,114</b>	<b>126,007</b>	
<b>Taxpayers' Equity</b>														
Public Dividend Capital	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	
Revaluation Reserve	50,605	55,297	55,297	55,294	55,294	55,294	55,294	55,294	55,294	55,294	55,294	55,294	55,294	
Donated Asset Reserve	68	50	30	9	0	0	0	0	0	0	0	0	0	
Other Reserves	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	
Income & Expenditure Reserve	13,440	13,134	13,083	13,083	13,671	13,754	13,977	13,984	14,366	14,220	14,525	14,751	14,644	
<b>Total Taxpayers' Equity</b>	<b>120,182</b>	<b>124,550</b>	<b>124,479</b>	<b>124,455</b>	<b>125,034</b>	<b>125,117</b>	<b>125,340</b>	<b>125,347</b>	<b>125,729</b>	<b>125,583</b>	<b>125,888</b>	<b>126,114</b>	<b>126,007</b>	





LONDON AMBULANCE SERVICE NHS Trust

Cashflow Statement  
For the Month Ending 30 June 2008 (Month 3)

	Apr-08	May-08	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Total
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
	Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>EBITDA after exceptionals</b>	619	836	936	1,514	1,026	1,186	982	1,367	809	1,256	1,182	859	12,572
Excluding Non cash I&E items	(18)	(20)	(21)	(9)	0	0	0	0	0	0	0	0	(68)
<b>Movement in working capital</b>													
Stocks & Work in Progress	4	(1)	0	0	0	0	0	0	0	0	0	0	3
NHS Trade Debtors	798	(382)	(520)	(7,550)	7,536	0	5	1	(5)	3	3	(501)	(612)
Long Term Debtors	(18)	(17)	52	0	0	0	0	0	0	0	0	0	17
Non NHS Trade Debtors	17	(37)	20	15	1	(7)	0	(7)	0	0	0	0	2
Other Debtors	49	(190)	126	205	0	0	0	0	0	0	0	0	190
Accrued Income	(1,870)	(1,911)	(1,648)	3,366	200	200	0	0	0	0	1,510	0	(153)
Prepayments	177	726	(295)	392	392	392	392	127	127	127	0	(800)	1,757
Trade Creditors	(3,079)	1,319	(621)	1,091	177	(201)	(314)	(418)	184	(428)	39	(1,803)	(4,054)
Other Creditors	4,990	(14)	255	(248)	(50)	(126)	31	(46)	105	(66)	(19)	(5,629)	(817)
Payments on Account	0	0	0	0	0	0	0	0	0	0	0	0	0
Accruals	1,527	(231)	(319)	0	0	0	0	0	0	0	0	0	977
Deferred Income	41	361	32	0	0	0	0	0	0	0	0	0	434
Provisions & Liabilities	(57)	(19)	(257)	(70)	50	50	(70)	50	50	(70)	50	(348)	(641)
<b>Net Cashflow from operating activities</b>	<b>2,579</b>	<b>(396)</b>	<b>(3,175)</b>	<b>(2,799)</b>	<b>8,306</b>	<b>308</b>	<b>44</b>	<b>(293)</b>	<b>461</b>	<b>(434)</b>	<b>1,583</b>	<b>(9,081)</b>	<b>(2,897)</b>
<b>Returns on Investments &amp; Servicing of Finance</b>													
Interest received	54	92	125	76	68	48	43	33	63	68	63	53	786
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cashflow from returns on investments &amp; servicing of finance</b>	<b>54</b>	<b>92</b>	<b>125</b>	<b>76</b>	<b>68</b>	<b>48</b>	<b>43</b>	<b>33</b>	<b>63</b>	<b>68</b>	<b>63</b>	<b>53</b>	<b>786</b>
<b>Capital Expenditure</b>													
Tangible fixed assets acquired	(2,981)	(46)	(456)	(387)	(376)	(396)	(813)	(1,400)	(1,570)	(1,933)	(2,392)	(2,385)	(15,135)
Tangible fixed assets disposed	3,900	0	0	0	0	0	0	0	0	0	0	1,500	5,400
Other	0	0	12	0	0	0	0	0	0	0	0	0	12
<b>Net Cashflow from capital expenditure</b>	<b>919</b>	<b>(46)</b>	<b>(444)</b>	<b>(387)</b>	<b>(376)</b>	<b>(396)</b>	<b>(813)</b>	<b>(1,400)</b>	<b>(1,570)</b>	<b>(1,933)</b>	<b>(2,392)</b>	<b>(885)</b>	<b>(9,723)</b>
<b>PDC Dividends paid</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,208)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,208)</b>	<b>(4,416)</b>
<b>Net Cashflow before financing</b>	<b>4,153</b>	<b>466</b>	<b>(2,579)</b>	<b>(1,605)</b>	<b>9,024</b>	<b>(1,062)</b>	<b>256</b>	<b>(293)</b>	<b>(237)</b>	<b>(1,043)</b>	<b>436</b>	<b>(11,262)</b>	<b>(3,746)</b>
<b>Financing</b>													
Public Dividend Capital Received	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Dividend Capital Repaid	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cashflow inflow/(outflow) from financing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increase/(decrease) in cash</b>	<b>4,153</b>	<b>466</b>	<b>(2,579)</b>	<b>(1,605)</b>	<b>9,024</b>	<b>(1,062)</b>	<b>256</b>	<b>(293)</b>	<b>(237)</b>	<b>(1,043)</b>	<b>436</b>	<b>(11,262)</b>	<b>(3,746)</b>
<b>Closing cash balance</b>	<b>4,153</b>	<b>4,619</b>	<b>2,040</b>	<b>435</b>	<b>9,459</b>	<b>8,397</b>	<b>8,653</b>	<b>8,360</b>	<b>8,123</b>	<b>7,080</b>	<b>7,516</b>	<b>(3,746)</b>	<b>(3,746)</b>