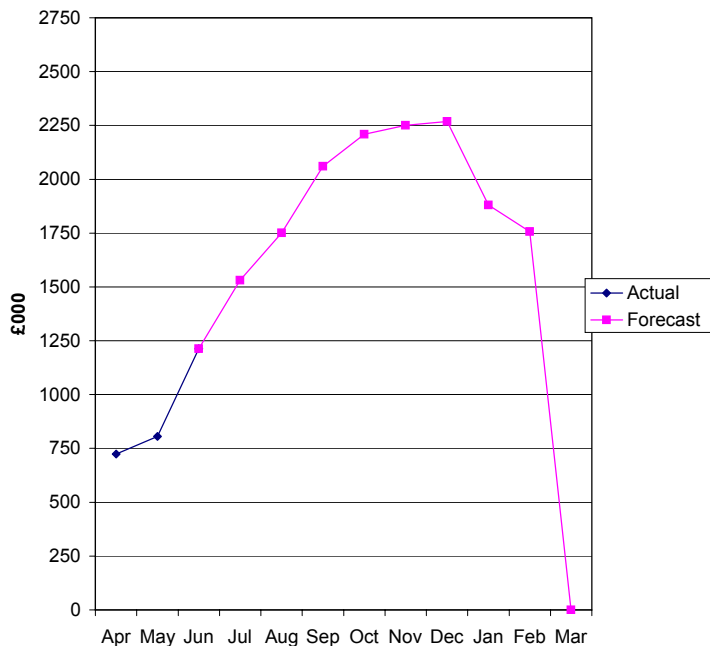


**London Ambulance Service NHS Trust**  
**Summary of Financial Performance for the month ending 30th June 2007 (Month 3)**

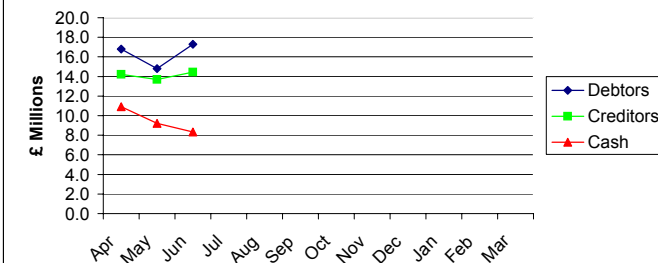
**Income and Expenditure**

**Cumulative Net Financial Position**



**Balance Sheet**

**Working capital**



Ratios	Apr	May	June	Risk rating
Asset turnover ratio	1.78	1.96	1.97	●
Debtors % > 90 days	41%	207%	55%	●
A&E Debtor days	0	1	1	●
PTS Debtor days	44	-12	1	●
PSPP NHS	79%	86%	95%	●
PSPP Non NHS	79%	85%	86%	●

**Key Financial Drivers**

	Apr	May	June
A&E Overtime (£000) / Day (Month)	£27	£22	£29
A&E Overtime (% of paybill)	6%	5%	7%
Subsistence (£000) / Day (Month)	£6.52	£6.50	£4.17
Subsistence per head £	£49.05	£48.71	£31.65
Third Party Transport expenditure / Day (Month)	£951	£1,636	£1,619
A&E Cost per incident	£179	£173	£179
A&E Gross Surplus (YTD) (% of Income)	23.7%	23.5%	23.2%
A&E Net Margin (YTD) (% of Income)	4.0%	2.1%	2.0%
PTS Gross Margin (YTD) (% of Income)	3.8%	3.5%	6.8%
Cat B performance (cumulative)	84%	82%	83%

**Financial Risks**

Overall risk rating	MED	●
1 Failure to meet Cat B activity targets	HIGH	●
2 Failure to manage A&E overtime within plan	HIGH	●
3 No Olympics funding secured	MED	●
4 Failure to meet Trust CIP	MED	●
5 Fuel prices rise in excess of sum held in budget	LOW	●
6 Failure to manage and control 3rd party exp	MED	●
7 PTS profitability less than forecast	MED	●



# LONDON AMBULANCE SERVICE NHS TRUST

## Finance Report For the Month Ending 30 June 2007 (Month 3)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<b>£000s</b>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>ANNUAL</u>	<u>ANNUAL</u>	<u>ANNUAL</u>
								Forecast	Budget	Variance
<b>Total Income</b>	18,409	18,368	41F	55,234	55,002	232F	0.4%F	219,713	219,481	232
<b>Total Expenditure</b>	18,002	17,113	(890)U	54,021	53,205	(816)U	(1.5%)U	219,713	219,481	-232
<b>Trust Result <i>Surplus/(Deficit)</i></b>	<b>407</b>	<b>1,255</b>	<b>(849)U</b>	<b>1,213</b>	<b>1,796</b>	<b>(584)U</b>	<b>(32.5%)U</b>	<b>0</b>	<b>0</b>	<b>0</b>

- 1 The financial position is a surplus of 407K for the month and £1.213m year to date
- 2 The variance against budget for the month is £849k adverse. This is due to reprofiling the A&E & PTS staff budgets to better reflect the annual spend. A comparison of the original Vs new budgets follows.
- 3 Year to date the surplus is £584k below budget. This is primarily caused by the provision of £989k relating to Cat B incentive payments.
- 4 The Trust is currently forecasting a break even position for the financial year. The Finance Team are currently working on updating the financial forecast to take account of Call Connect Funding.

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure - Analysis by Function For the Month Ending 30 June 2007 (Month 3)

								£000s
	IN THE MONTH			YEAR TO DATE				ANNUAL
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Budget
<b>Income</b>	17,481	17,535	(54)U	52,579	52,503	76F	0.1%F	210,013
Sector Services	10,649	9,770	(879)U	31,785	30,630	(1,156)U	(3.8%)U	127,286
A&E Operational Support	953	965	12F	2,861	2,934	73F	2.5%F	11,770
Control Services	1,128	1,086	(42)U	3,394	3,342	(51)U	(1.5%)U	13,457
Urgent Care Services	784	1,013	229F	2,337	3,114	778F	25.0%F	12,526
Total Operations Cost	<b>13,513</b>	<b>12,833</b>	<b>(680)U</b>	<b>40,377</b>	<b>40,020</b>	<b>(357)U</b>	<b>0.9%F</b>	<b>165,039</b>
<b>A&amp;E Gross Surplus/(Deficit)</b>	<b>3,968</b>	<b>4,702</b>	<b>(734)U</b>	<b>12,202</b>	<b>12,483</b>	<b>(281)U</b>	<b>(2.2%)U</b>	<b>44,974</b>
Gross Margin	22.7%	26.8%	(4.2%)U	23.2%	23.8%	-0.6%		21.4%
Medical Directorate	66	81	15F	179	245	66F	26.8%F	984
Service Development	46	50	5F	135	151	15F	10.1%F	753
Communications	142	130	(12)U	347	409	62F	15.2%F	1,664
Human Resources	875	923	48F	2,745	3,032	287F	9.5%F	11,047
IM&T	645	688	44F	1,915	2,047	131F	6.4%F	8,430
Finance	1,809	1,553	(256)U	5,543	4,651	(892)U	(19.2%)U	21,298
Chief Executive	100	96	(5)U	306	287	(18)U	(6.4%)U	1,185
Total Corporate	<b>3,683</b>	<b>3,521</b>	<b>(161)U</b>	<b>11,171</b>	<b>10,821</b>	<b>(350)U</b>	<b>42.4%F</b>	<b>45,360</b>
<b>A&amp;E Net Surplus/(Deficit)</b>	<b>286</b>	<b>1,181</b>	<b>(895)U</b>	<b>1,032</b>	<b>1,662</b>	<b>(630)U</b>	<b>37.9%F</b>	<b>387</b>
A&E Net Margin	1.6%	6.7%	(5.1%)U	2.0%	3.2%	-1.2%		(0.2%)
<b>Patient Transport Service</b>	<b>120</b>	<b>75</b>	<b>46F</b>	<b>181</b>	<b>134</b>	<b>47F</b>	<b>34.7%F</b>	<b>387</b>
PTS Gross Margin	13.0%	9.0%	5.5%F	6.8%	5.4%	1.9%F		4.1%
<b>Trust Result Surplus/(Deficit)</b>	<b>406</b>	<b>1,255</b>	<b>(849)U</b>	<b>1,213</b>	<b>1,796</b>	<b>(584)U</b>	<b>32.5%F</b>	<b>0</b>

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure - Analysis by Function For the Month Ending 30th June 2007 (Month 3)

### 1. A&E Sectors

- Sector Services shows an unfavourable variance year to date largely due to differences in the skill mix ratio compared to planned. The ratio of EMT4's to EMT3's is a higher than budget. This is offset in Urgent Care with CTA and A&E support vacancies being higher than forecast. Additional overtime (£250k year to date) contributes to this variance. The adverse swing in the month stems from the re profiling of the pay budgets for crew staff to reflect an accurate year to date position (£530k) and due to the difference in the skill mix ratio.

### 2. A&E Operational Support

- The favourable year to date variance in Operational Support is largely due to timing of vehicle maintenance spend.

### 3. Urgent Care

- Urgent Care Services underspends relate to vacancies in CTA and A&E Support over and above the forecast level. The level of staffing forecast to increase over the course of the year.

### 4. Medical Directorate

- The variance is caused by an underspend on course fees.

### 5. Communications

- The YTD underspend is on ceremonial expenses, conferences and inductions. The rate of expenditure will increase as the year progresses.

### 6. HR

- The YTD underspend stems from the Education & Development budget – the number of people on training courses in the first quarter of the year is less than planned.

### 7. IM&T

- The underspend is mostly within pay due to vacancies.

### 8. Finance

- The large in month and YTD overspend is caused by the provision made for under recovery on the CAT B activity target. Taking the effect out of the figures the directorate is underspent by £98k on non pay – estates maintenance and legal expenses.

### 9. PTS

- The favourable variance in the month stems from additional revenue at more profitable margins.

# LONDON AMBULANCE SERVICE NHS TRUST

## Analysis by Expense Type For the Month Ending 30 June 2007 (Month 3)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Budget</u>
<b>Pay Expenditure</b>								
A&E Operational Staff	8,024	7,635	(389)U	24,147	24,167	19F	0.1%F	99,247
Overtime	935	663	(272)U	2,523	1,993	(530)U	(26.6%)U	7,994
A&E Management	873	892	19F	2,610	2,676	66F	2.5%F	10,765
Control Services Staff	900	984	83F	2,667	3,012	345F	11.5%F	12,184
PTS Operational Staff	529	331	(198)U	1,648	1,456	(193)U	(13.2%)U	5,578
PTS Management	86	76	(9)U	237	247	11F	4.3%F	973
Corporate Support	2,120	2,186	67F	6,469	6,654	185F	2.8%F	26,332
	<b>13,467</b>	<b>12,767</b>	<b>(700)U</b>	<b>40,302</b>	<b>40,205</b>	<b>(97)U</b>	<b>(0.2%)U</b>	<b>163,074</b>
<b>Non-Pay Expenditure</b>								
Staff Related	317	266	(51)U	1,015	832	(183)U	(22.0%)U	3,321
Training	76	133	57F	300	398	98F	24.7%F	1,457
Medical Consumables & Equipn	367	363	(5)U	1,059	1,077	18F	1.7%F	4,597
Fuel & Oil	313	302	(10)U	925	888	(37)U	(4.2%)U	3,692
Third Party Transport	49	59	11F	128	165	38F	22.7%F	651
Vehicle Costs	884	871	(13)U	2,517	2,613	96F	3.7%F	10,399
Accommodation & Estates	763	686	(77)U	2,177	2,082	(95)U	(4.5%)U	7,897
Telecommunications	340	429	89F	1,120	1,270	150F	11.8%F	5,067
Depreciation	489	499	9F	1,467	1,496	28F	1.9%F	6,506
Other Expenses	641	418	(223)U	2,099	1,220	(878)U	(72.0%)U	8,986
Profit/(Loss) on Disposal FA	17	0	(17)U	15	0	(15)U		0
	<b>4,256</b>	<b>4,026</b>	<b>(230)U</b>	<b>12,822</b>	<b>12,042</b>	<b>(780)U</b>	<b>(6.5%)U</b>	<b>52,573</b>
<b>Financial Expenditure</b>	<b>279</b>	<b>320</b>	<b>40F</b>	<b>898</b>	<b>959</b>	<b>61F</b>	<b>6.3%F</b>	<b>3,834</b>
<b>Total Trust Expenditure</b>	<b>18,002</b>	<b>17,113</b>	<b>(890)U</b>	<b>54,021</b>	<b>53,205</b>	<b>(816)U</b>	<b>(1.5%)U</b>	<b>219,481</b>

# LONDON AMBULANCE SERVICE NHS TRUST

## Income & Expenditure – Analysis by Expense Type For the Month Ending 30<sup>th</sup> June 2007 (Month 3)

### 1. A&E Operational staff

- The unfavourable variance in the month is due to the re-profiling of pay budgets.

### 2. Overtime

- Approximately half of the in the month and year to date overspend on overtime relates to Sector Services and is due to additional hours being deployed. The remainder of the overspend relates to Control Services (£100k in the month, £225k year to date), Education & Development and Patient Transport Service.

### 3. Control Services Staff

- This includes Clinical Telephone Advisors and is underspent due to a higher level of vacancies than planned.

### 4. PTS Operational Staff

- The unfavourable movement stems from the profile of PTS staff budgets, combined with increased overtime levels in the current month, and the fact that PTS is currently carrying the cost of A&E Urgent Care staff, which is to be reallocated in Month 4.

### 5. Corporate Support Staff

- The YTD and in month underspend is due to vacancies across the organisation, the staff groups with the highest vacancy factors are Resource Centre, IM&T, Finance and Fleet. Most of these vacancies are covered by agency staff.

### 6. Staff Related

- The overspend relates mainly to subsistence - £65k overspent in the month, £175k year to date. Daily subsistence is being analysed to understand how this expenditure might be reduced.

### 7. Training

- The underspend is caused by the number of A&E trainee courses being less than plan for the first quarter of the year.

### 8. Accommodation & Estates

- The overspend relates mostly to utilities where we have accrued £50k for a backdated gas bill due relating to HQ.

### 9. Telecommunications

- There is an underspend on Information Technology throughout the Trust. Some of this relates to orders raised in 2006/07 which have subsequently been cancelled as the goods were not delivered.

### 10. Other Expenses

- This section comprises office & station expenses, internal & external audit, legal expenses, advertising, catering & hospitality and reserves. The in month & YTD adverse position is caused by the provision made for under recovery on the CAT B activity target.

## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure - Analysis of Income For the Month Ending 30 June 2007 (Month 3)

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<b>£000s</b>
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>ANNUAL</u>
								<u>Budget</u>
<b>A&amp;E Income</b>								
A&E Services Contract	16,302	16,304	(2)U	48,913	48,913	0F	(0.0%)F	195,651
HEMS Funding	2	3	(0)U	7	9	(1)U	14.8%U	35
Other A&E Income	87	88	(1)U	264	264	0F	(0.0%)F	1,056
CBRN Income	707	717	(10)U	2,153	2,152	1F	(0.0%)F	8,607
ECP Income	36	10	25F	107	31	76F	(242.6%)F	125
BETS & SCBU Income	92	108	(17)U	262	325	(63)U	19.3%U	1,299
A & E Long Distance Journey	34	39	(5)U	102	117	(15)U	12.4%U	468
Stadia Attendance	77	77	0F	190	165	25F	(15.1%)F	663
Heathrow BAA Contract	35	39	(5)U	104	118	(14)U	12.1%U	473
Resus Training Fees	6	10	(4)U	41	30	11F	(37.8%)F	118
	<b>17,378</b>	<b>17,397</b>	<b>(18)U</b>	<b>52,143</b>	<b>52,123</b>	<b>20F</b>	<b>(0.0%)F</b>	<b>208,495</b>
PTS Income	927	833	94F	2,655	2,499	156F	(6.2%)F	9,468
Other Income	103	139	(35)U	436	379	56F	(14.8%)F	1,518
Trust Result	<b>18,409</b>	<b>18,368</b>	<b>41F</b>	<b>55,234</b>	<b>55,002</b>	<b>232F</b>	<b>(0.4%)F</b>	<b>219,481</b>



## LONDON AMBULANCE SERVICE NHS TRUST

### Income & Expenditure – Analysis of Income For the Month Ending 30th June 2007 (Month 3)

**1. ECP Income**

Income is favourable due to a budget set at a conservative level following non-payment by PCTs in the prior year. The recoverability of this income will continue to be reviewed.

**2. BETS and SCBU Income**

The unfavourable variance is due to a lower level of activity than planned.

**3. PTS Income**

The favourable variance results from two main factors. First, there has been unplanned activity arising from contracts that have been lost, but where we have picked up sub-contract work on a per journey basis from the tender winner as they have been unable to meet the demands of the contract. Second, additional invoices have also been raised for increased activity levels at higher, more profitable, band levels.

**4. Other Income**

The favourable variance year to date is mainly due to income from non-NHS secondments. This is partially offset in the month by an adjustment to back to back income.

**5. Call Connect :**

Agreement has been reached with PCTs. £6.8m will be paid from Aug 07. This requires the LAS to hit greater than 72% Call Connect Cat A performance for either Jan, Feb or March 08. See table below:

<u>If Call Connect performance in any of Jan, Feb or March:</u>	<u>Penalty</u>	<u>£000</u>
>=72%	0%	0
68%-71%	10%	680
65%-67%	15%	1,020
<=64%	25%	1,700



## Income & Expenditure - Analysis of Staff Numbers

For the Month Ending 30th June 2007 (Month 03)

	<u>Last Month</u>	<u>This Month</u>	<u>Variance</u>
	Actual Contract WTE	Actual Contract WTE	
<b>A&amp;E Operations</b>			
Sectors	2,654.00	2,650.20	-3.80
EOC	340.20	347.70	7.50
A&E Operational Support	102.90	86.10	-16.80
Urgent Care	232.20	233.30	1.10
	<b>3,329.30</b>	<b>3,317.30</b>	<b>-12.00</b>
<b>Corporate Support</b>			
Medical Director	11.80	14.80	3.00
Service Development	9.60	8.60	-1.00
Communications	21.90	21.90	0.00
Human Resources	223.50	226.40	2.90
IM&T	61.70	55.70	-6.00
Finance	61.90	61.10	-0.80
Chief Executive	12.40	12.40	0.00
Total Corporate	<b>402.80</b>	<b>400.90</b>	<b>0.00</b>
<b>PTS</b>	<b>271.20</b>	<b>257.30</b>	<b>-13.90</b>
	<b>4,003.30</b>	<b>3,975.50</b>	<b>-25.90</b>

Weekly paid: 5 week month in May, 4 week month in June

Weekly paid: 5 week month in May, 4 week month in June



## LONDON AMBULANCE SERVICE NHS TRUST

Expenditure Trends 2007/08  
As at 30 June 2007 (Month 3)

£000s

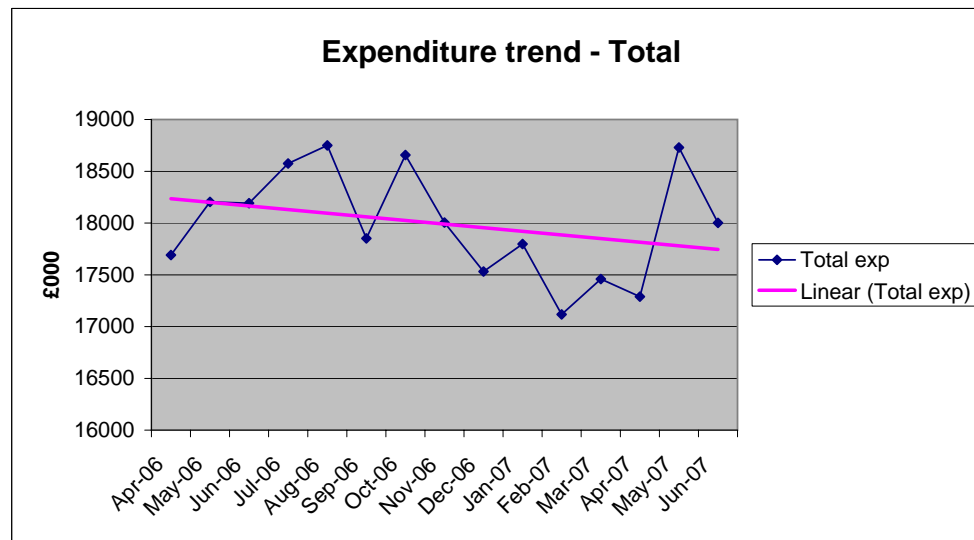
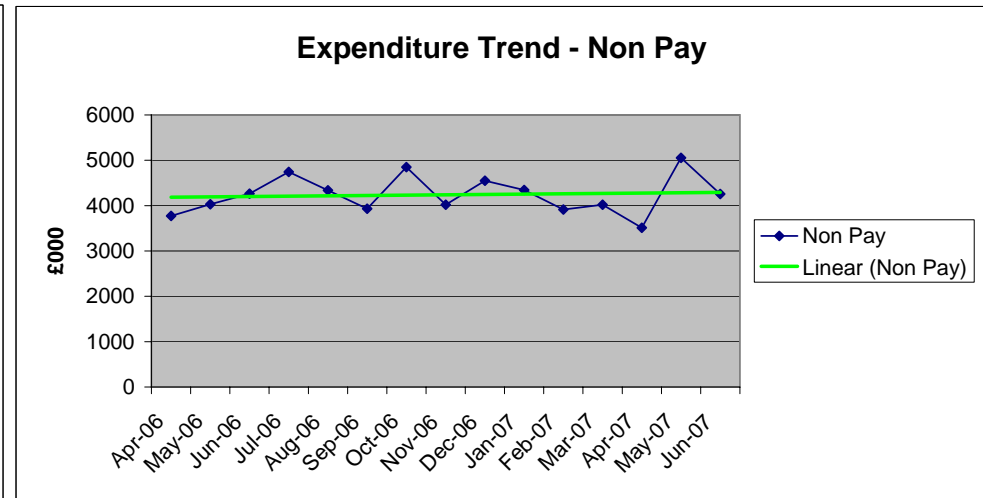
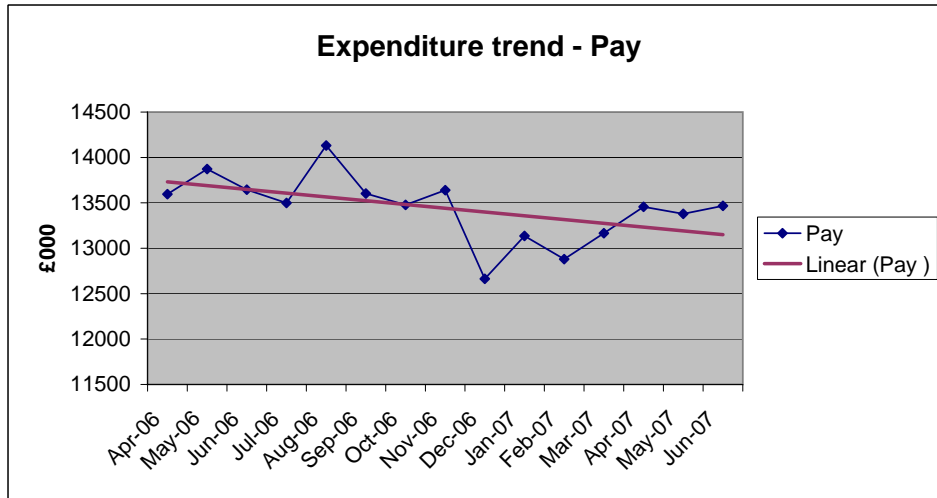
	MONTHLY SPEND												Total
	<u>April</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>August</u>	<u>September</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>January</u>	<u>February</u>	<u>March</u>	
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	
<b>Pay Expenditure</b>													
A&E Operational Staff	8,087	8,036	8,024	8,435	8,144	8,195	8,325	8,372	8,362	8,354	8,347	8,546	99,227
Overtime	855	733	935	663	667	660	667	671	667	671	667	667	8,524
A&E Management	878	858	873	892	892	892	902	902	902	902	902	902	10,699
EOC Staff	859	908	900	1,016	1,012	1,009	1,022	1,027	1,018	1,021	1,025	1,022	11,839
PTS Operational Staff	550	570	529	481	497	442	444	461	448	457	446	448	5,771
PTS Management	81	70	86	83	82	79	80	80	80	80	80	80	962
Corporate Support	2,145	2,204	2,120	2,206	2,269	2,209	2,152	2,200	2,165	2,195	2,140	2,143	26,147
<b>Sub Total</b>	<b>13,456</b>	<b>13,379</b>	<b>13,467</b>	<b>13,776</b>	<b>13,564</b>	<b>13,485</b>	<b>13,592</b>	<b>13,713</b>	<b>13,642</b>	<b>13,680</b>	<b>13,607</b>	<b>13,808</b>	<b>163,170</b>
<i>Average Daily</i>	<i>449</i>	<i>432</i>	<i>449</i>	<i>430</i>	<i>434</i>	<i>446</i>	<i>435</i>	<i>453</i>	<i>436</i>	<i>438</i>	<i>482</i>	<i>484</i>	<i>447</i>
<b>Non-Pay Expenditure</b>													
Staff Related	298	400	317	266	300	265	265	299	265	299	265	265	3,504
Training	40	184	76	133	133	133	133	106	106	106	106	106	1,359
Medical Consumables & Equipment	253	439	367	378	366	357	376	375	400	375	351	541	4,578
Fuel & Oil	296	317	313	321	305	294	314	314	342	311	286	317	3,729
Third Party Transport	29	51	49	60	57	54	52	55	53	47	51	57	614
Vehicle Costs	589	1,044	884	871	871	863	864	863	864	864	863	863	10,304
Accommodation & Estates	670	744	763	683	685	684	655	670	685	688	537	529	7,992
Telecommunications	354	426	340	424	424	423	421	421	421	421	421	421	4,916
Depreciation	484	494	489	499	499	498	499	499	499	499	499	439	5,894
Other Expenses	501	956	641	702	702	736	703	703	736	1,152	1,185	1,147	9,864
Profit/(Loss) on Disposal FA	0	2	17	0	0	0	0	0	0	0	0	0	15
<b>Sub Total</b>	<b>3,513</b>	<b>5,053</b>	<b>4,256</b>	<b>4,335</b>	<b>4,341</b>	<b>4,308</b>	<b>4,280</b>	<b>4,304</b>	<b>4,370</b>	<b>4,761</b>	<b>4,564</b>	<b>4,685</b>	<b>52,770</b>
<i>Average Daily</i>	<i>117</i>	<i>163</i>	<i>142</i>	<i>140</i>	<i>140</i>	<i>144</i>	<i>138</i>	<i>143</i>	<i>141</i>	<i>154</i>	<i>163</i>	<i>170</i>	<i>146</i>
<b>Financial Expenditure</b>	<b>320</b>	<b>298</b>	<b>279</b>	<b>320</b>	<b>319</b>	<b>320</b>	<b>320</b>	<b>319</b>	<b>320</b>	<b>320</b>	<b>319</b>	<b>320</b>	<b>3,773</b>
<i>Average Daily</i>	<i>11</i>	<i>10</i>	<i>9</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>
<b>Monthly</b>	<b>17,289</b>	<b>18,730</b>	<b>18,002</b>	<b>18,431</b>	<b>18,225</b>	<b>18,113</b>	<b>18,191</b>	<b>18,337</b>	<b>18,331</b>	<b>18,760</b>	<b>18,491</b>	<b>18,813</b>	<b>219,713</b>
<b>Cumulative</b>	<b>17,289</b>	<b>36,019</b>	<b>54,021</b>	<b>72,452</b>	<b>90,677</b>	<b>108,790</b>	<b>126,981</b>	<b>145,318</b>	<b>163,649</b>	<b>182,409</b>	<b>200,900</b>	<b>219,713</b>	

## LONDON AMBULANCE SERVICE NHS TRUST

### Expenditure Trends Including Last Year As at 30 June 2007 (Month 3)

	2006/07											Current Year		£000	
	MONTHLY SPEND											April	May		June
	May	June	July	August	September	October	November	December	January	February	March				
<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	
<b>Pay Expenditure</b>															
A&E Operational Staff	7,861	7,917	7,834	7,899	7,883	7,802	7,987	7,907	7,852	8,006	6,770	8,087	8,036	8,024	
Overtime	1,519	1,286	1,303	1,484	1,215	1,119	955	1,197	927	542	879	855	733	935	
A&E Management	863	789	856	905	825	777	857	856	841	882	839	878	858	873	
EOC Staff	812	854	789	804	946	855	944	872	838	871	703	859	908	900	
PTS Operational Staff	569	574	560	565	565	569	574	593	573	547	393	550	570	529	
PTS Management	96	98	63	92	87	83	82	82	83	84	73	81	70	86	
Corporate Support	2,153	2,126	2,094	2,382	2,082	2,271	2,240	1,156	2,022	1,948	3,506	2,145	2,204	2,120	
<b>Sub Total</b>	<b>13,873</b>	<b>13,645</b>	<b>13,498</b>	<b>14,131</b>	<b>13,603</b>	<b>13,477</b>	<b>13,639</b>	<b>12,663</b>	<b>13,136</b>	<b>12,881</b>	<b>13,165</b>	<b>13,456</b>	<b>13,379</b>	<b>13,467</b>	
<i>Average Daily</i>	462	455	435	456	453	435	455	408	424	460	439	449	432	449	
<b>Non-Pay Expenditure</b>															
Staff Related	446	459	425	377	457	455	468	444	321	293	169	298	400	317	
Training	110	114	122	170	105	151	269	140	132	126	191	40	184	76	
Medical Consumables & Equipment	292	335	399	328	318	366	410	367	383	388	248	253	439	367	
Fuel & Oil	386	287	348	306	289	277	329	317	323	298	318	296	317	313	
Third Party Transport	37	181	130	199	182	209	98	27	14	37	73	29	51	49	
Vehicle Costs	631	748	774	957	739	1,143	895	827	1,109	753	869	589	1,044	884	
Accommodation & Estates	715	731	766	620	806	811	806	605	615	692	716	670	744	763	
Telecommunications	463	410	429	598	468	397	365	374	555	477	606	354	426	340	
Depreciation	554	554	508	508	508	475	475	478	530	478	484	484	494	489	
Other Expenses	402	434	843	276	59	566	93	1,026	357	373	336	501	956	641	
Profit/(Loss) on Disposal FA	4	9	0	0	0	0	0	2	6	0	10	0	2	17	
<b>Sub Total</b>	<b>4,030</b>	<b>4,264</b>	<b>4,744</b>	<b>4,339</b>	<b>3,931</b>	<b>4,851</b>	<b>4,020</b>	<b>4,550</b>	<b>4,345</b>	<b>3,915</b>	<b>4,020</b>	<b>3,513</b>	<b>5,053</b>	<b>4,256</b>	
<i>Average Daily</i>	134	142	153	140	131	156	134	147	140	140	130	117	163	142	
<b>Financial Expenditure</b>	<b>301</b>	<b>283</b>	<b>333</b>	<b>279</b>	<b>317</b>	<b>330</b>	<b>346</b>	<b>319</b>	<b>315</b>	<b>322</b>	<b>273</b>	<b>320</b>	<b>298</b>	<b>279</b>	
<i>Average Daily</i>	10	9	11	9	11	11	12	10	10	11	9	11	10	9	
<b>Monthly</b>	<b>18,204</b>	<b>18,192</b>	<b>18,575</b>	<b>18,749</b>	<b>17,851</b>	<b>18,657</b>	<b>18,004</b>	<b>17,532</b>	<b>17,797</b>	<b>17,117</b>	<b>17,459</b>	<b>17,289</b>	<b>18,730</b>	<b>18,002</b>	

**LONDON AMBULANCE SERVICE NHS TRUST**  
**Expenditure Trends including last year as at 30th June 2007 (month 3)**



**LONDON AMBULANCE SERVICE NHS TRUST**

**Comparison of monthly pay budgets for A&E and PTS Operational Staff at month 1 and month 3**

£000s

	MONTHLY SPEND												Total
	<u>April</u> <i>Budget</i>	<u>May</u> <i>Budget</i>	<u>June</u> <i>Budget</i>	<u>July</u> <i>Budget</i>	<u>August</u> <i>Budget</i>	<u>September</u> <i>Budget</i>	<u>October</u> <i>Budget</i>	<u>November</u> <i>Budget</i>	<u>December</u> <i>Budget</i>	<u>January</u> <i>Budget</i>	<u>February</u> <i>Budget</i>	<u>March</u> <i>Budget</i>	
<b><u>Monthly budget at month 1</u></b>													
A&E Operational Staff	8,167	8,544	7,912	7,880	8,352	7,932	8,092	8,196	8,672	8,482	8,174	8,850	99,253
PTS Operational Staff	504	621	504	504	621	463	469	586	469	586	469	221	5,573
<b>Sub Total</b>	<b>13,468</b>	<b>14,150</b>	<b>13,262</b>	<b>13,223</b>	<b>13,930</b>	<b>13,223</b>	<b>13,364</b>	<b>13,643</b>	<b>14,033</b>	<b>13,970</b>	<b>13,437</b>	<b>13,423</b>	<b>163,125</b>
Quarterly budget	40,880			40,377			41,039			40,830			
<b><u>Monthly budget at month 3</u></b>													
A&E Operational Staff	8,167	8,365	7,635	8,435	8,144	8,195	8,325	8,372	8,362	8,354	8,347	8,546	99,247
PTS Operational Staff	504	621	331	481	497	442	444	461	448	457	446	448	5,578
<b>Sub Total</b>	<b>13,468</b>	<b>13,971</b>	<b>12,767</b>	<b>13,341</b>	<b>13,452</b>	<b>13,380</b>	<b>13,485</b>	<b>13,605</b>	<b>13,527</b>	<b>13,568</b>	<b>13,499</b>	<b>15,011</b>	<b>163,074</b>
Quarterly budget	40,205			40,173			40,617			42,079			



LONDON AMBULANCE SERVICE NHS Trust

Balance Sheet

For the Month Ending 30 June 2007 (Month 3)

	<u>Mar-07</u>	<u>Apr-07</u>	<u>May-07</u>	<u>Jun-07</u>
	£'000s	£'000s	£'000s	£'000s
<b>Fixed Assets</b>				
Intangible assets	1,593	1,586	1,571	1,556
Tangible assets	113,013	119,724	119,943	119,785
	<u>114,606</u>	<u>121,310</u>	<u>121,514</u>	<u>121,341</u>
<b>Current Assets</b>				
Stocks & WIP	1,965	1,955	1,814	1,813
Debtors A&E	1,801	435	995	2,842 £496k > 60 days (19.42%), May - £220k > 60 days (48.57%)
Debtors PTS	1,079	1,483	1,384	1,446 £741k > 60 days (28.99%), May - £776k > 60 days (171.37%)
Prepayments, Vat Recoverable, Other Debtors	3,241	3,371	2,664	3,202
Back to Backed Debtors - PCTs	9,766	9,785	9,803	9,803
Investments - Short Term Deposits	0	7,500	9,500	8,000
Cash at Bank and in Hand	718	1,050	26	370
<b>Total Current Assets</b>	<u>18,571</u>	<u>25,579</u>	<u>26,185</u>	<u>27,476</u>
<b>Creditors: Amounts falling due within one year</b>				
Bank Overdraft	75	37	257	21
Creditors - NHS	368	239	159	373 PSPP - This month (95%), May (86%), Ytd (85%)
Creditors - Other	6,555	12,349	12,664	13,039 PSPP - This month (85%), May (85%), Ytd (84%)
Dividend Provision	0	340	680	1,020
<b>Total Current Liabilities</b>	<u>6,998</u>	<u>12,965</u>	<u>13,760</u>	<u>14,453</u>
<b>Net Current Assets</b>	11,573	12,614	12,425	13,023
<b>Total Assets less current liabilities</b>	126,179	133,923	133,939	134,364
<b>Creditors: Amounts falling due after more than one year</b>				
Provisions for Liabilities & Charges	15,464	15,423	15,370	15,407
<b>Total Net Assets</b>	<u>110,715</u>	<u>118,501</u>	<u>118,570</u>	<u>118,957</u>
<b>Capital &amp; Reserves</b>				
Donated Assets	294	283	264	244
Income & Expenditure account	8,538	9,256	9,344	9,761
Other Reserves	-419	-419	-419	-419
Public Dividend Capital	55,526	55,526	55,526	55,526
Revaluation Reserve	46,777	53,856	53,855	53,845
<b>Total Capital &amp; Reserves</b>	<u>110,715</u>	<u>118,501</u>	<u>118,570</u>	<u>118,957</u>





LONDON AMBULANCE SERVICE NHS Trust

**Cashflow Statement**  
For the Month Ending 30 June 2007 (Month 3)

	<u>Apr-07</u>	<u>May-07</u>	<u>Jun-07</u>
	£'000s	£'000s	£'000s
<b>Opening Cash Balance</b>	644	8,513	9,270
<b>Operating Activities</b>			
Trust I&E	717	88	407
Depreciation	484	494	489
Transfer from Donated Asset Reserves	-19	-19	-19
(Increase)/Decrease in Stocks	10	141	1
(Increase)/Decrease in Debtors	813	228	-2,448
Increase/(Decrease) in Creditors	5,967	795	693
Other	-41	-53	38
<b>Net Cashflow from operating activities</b>	<u>7,932</u>	<u>1,674</u>	<u>-840</u>
<b>Financial Activities</b>			
Interest received	32	54	73
Interest paid	0	0	0
Other	0	0	0
<b>Net Cashflow from financial activities</b>	<u>32</u>	<u>54</u>	<u>73</u>
<b>Capital Expenditure</b>			
Tangible fixed assets acquired	-94	-972	-154
Tangible fixed assets disposed	0	0	0
Other	0	0	0
<b>Net Cashflow from capital expenditure</b>	<u>-94</u>	<u>-972</u>	<u>-154</u>
<b>PDC Dividends paid</b>	0	0	0
<b>Financing - PDC Capital</b>	0	0	0
<b>Closing cash balance</b>	<u>8,513</u>	<u>9,270</u>	<u>8,349</u>

**Finance Risk Register Items - 2007/08 Risks**

	Risk	Priority (High, Medium or Low)	Lead Person (SMG Member)	Action Plan	Timescale
1	Failure to meet Cat B activity targets	HIGH	DOO	Monitor closely	During 2007/08
2	Failure to manage A&E overtime within plan	HIGH	DOO	Monitor closely and manage in year	During 2007/08
3	No Olympics funding secured	MED	DOF	Communicate with SHA	During 2007/08
4	Failure to meet Trust CIP	MED	SMG	Monitor closely and manage in year	During 2007/08
5	Fuel prices rise in excess of sum held in budget	LOW	DOF	Monitor closely and manage in year	During 2007/08
6	Failure to manage and control 3rd party exp	MED	DOO	Monitor closely and manage in year	During 2007/08
7	PTS profitability less than forecast	MED	DOF	Continue control on third party transport exp	During 2007/08