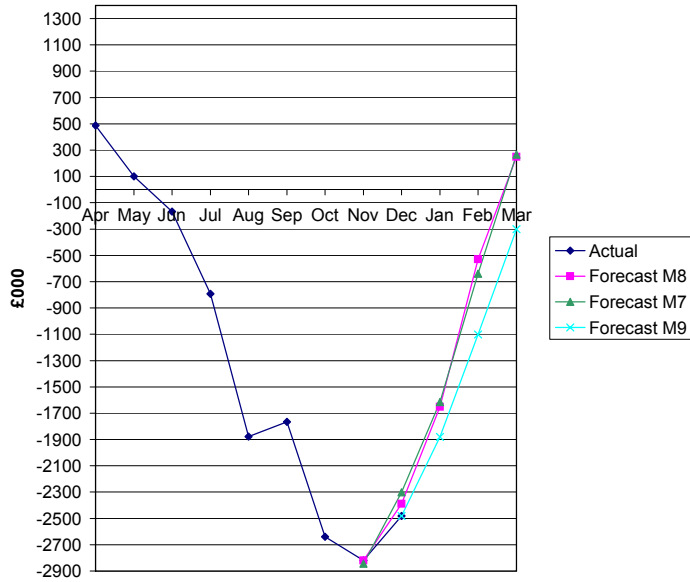


London Ambulance Service NHS Trust
Summary of Financial Performance for the month ending 31st December 2006 (Month 9)

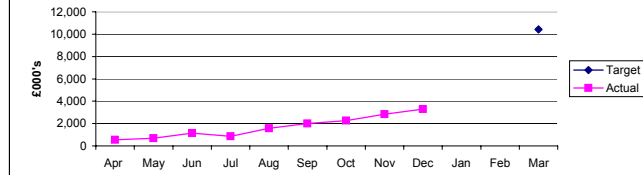
Income and Expenditure

Cumulative Net Financial Position

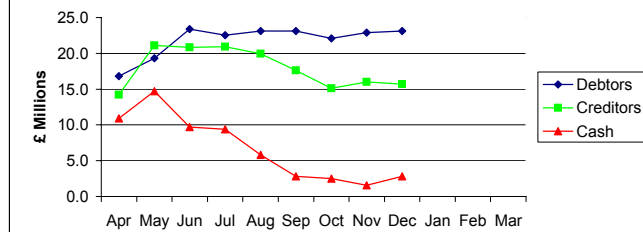


Balance Sheet

Distance from Capital Resource Limit



Working capital



Ratios	Aug	Sept	Oct	Nov	Dec	Risk rating
Asset turnover ratio	1.91	1.92	1.92	1.92	1.92	●
Debtors % > 90 days	6%	5%	11%	9%	8%	●
A&E Debtor days	17	17	16	15	16	●
PTS Debtor days	20	18	27	26	29	●
PSPP NHS	69%	69%	70%	95%	75%	●
PSPP Non NHS	74%	79%	86%	88%	84%	●

Key Financial Drivers

	Sept	Oct	Nov	Dec
A&E Overtime (£000) / Day (Month)	£41	£34	£30	£34
A&E Overtime (% of paybill)	8.53%	9.55%	6.50%	8.36%
note: + is underspent, - is overspent				
Subsistence (£000) / Day (Month)	£7	£6	£8	£6
Subsistence per head £	£54	£44	£50	£44
Third Party Transport expenditure / Day (Month)	£6,067	£6,742	£3,264	£0
A&E Cost per incident	£182	£177	£182	£172
A&E Gross Surplus (YTD) (% of Income)	18.8%	18.9%	18.7%	18.8%
A&E Net Margin (YTD) (% of Income)	-2.2%	-2.2%	-2.0%	-1.5%
PTS Gross Margin (YTD) (% of Income)	0.2%	-0.8%	-1.3%	-1.8%

Financial Risks

Overall risk rating	MED	●
1 Failure to implement meal breaks on time	MED	●
2 Failure to manage A&E overtime within plan	HIGH	●
3 AFC arrears paid out are higher than the estimate		●
4 ECP Income will be less than forecast	MED	●
5 Fuel prices rise in excess of sum half in budget	MED	●
6 Failure to manage and control 3rd party exp	MED	●
7 PTS profitability less than forecast	MED	●

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report For the Month Ending 31 December 2006 (Month 9)

	£000s									
	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total Income	17,869	17,995	(126)U	160,973	162,035	(1,062)U	(0.7%)U	214,337	216,013	(1,676)U
Total Expenditure	17,532	18,191	660F	163,455	163,319	(135)U	(0.1%)U	214,637	216,013	1,376F
Trust Result <i>Surplus/(Deficit)</i>	337	(196)	534F	(2,481)	(1,284)	(1,198)U	(93.3%)U	(300)	0	(300)U

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report

For the Month Ending 31st December 2006 (Month 09)

1. Month

- 1.1. The position in December is a favourable variance of £534k.
- 1.2. Income reported an unfavourable variance of £126k. The main reason for the shortfall is back to back income recharged to the strategic health authority for employee retirement costs (£75k); amounts recharged in the year are less than estimated. There are also continuing shortfalls in CBRN, WDC and ECP income, offset by favourable variances on PTS income, BETS elective income and stadia.
- 1.3. Expenditure reported a favourable variance of £660k. This is primarily due to underspends within Estates and Control Services in the month and an underspend on the Agenda for Change (AFC) provision.

2. Year to date

- 2.1 The year to date position is £1,198k overspent.
- 2.2 Trust income is £1,062k less than expected. This is as a result of there being lower levels of CBRN, Workforce Development Confederation and ECP income than had been estimated in budgets.
- 2.3 Trust expenditure is £135k higher than budget. Pay is almost breakeven, this is due to overspends within A&E compensated by an underspend on the AFC provision. Non pay is overspent by £443k due to expenditure on third party transport, vehicle leases, subsistence & legal costs.

3. Annual

- 3.1 The Trust forecast has been revised to an overspend of £300k. A review of AFC monies due identified an understatement of £616k in AFC costs to be paid. This was primarily driven by an error in calculating the correct AFC spine point in several successful appeals. All appeal cases have now been reviewed and prudent assumptions made on the likely cost.
- 3.2 Additional specific savings of £316k have been identified.
- 3.3 Further work is underway to recover the forecast overspend.

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function For the Month Ending 31 December 2006 (Month 9)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Income	16,979	17,141	(163)U	152,374	153,803	(1,429)U	(0.9%)U	203,049	205,232	(2,184)U
Sector Services	10,934	10,662	(272)U	98,017	96,298	(1,719)U	(1.8%)U	128,347	126,225	(2,123)U
A&E Operational Support	897	907	10F	8,515	8,401	(114)U	(1.4%)U	11,591	11,463	(127)U
Control Services	1,051	1,133	82F	10,153	10,040	(113)U	(1.1%)U	13,467	13,309	(158)U
Urgent Care Services	770	799	29F	7,089	7,381	292F	4.0%F	9,495	10,014	518F
Total Operations Cost	13,653	13,501	(151)U	123,773	122,119	(1,654)U	(1.4%)U	162,900	161,010	(1,890)U
A&E Gross Surplus/(Deficit)	3,326	3,640	(314)U	28,601	31,684	(3,083)U	(9.7%)U	40,148	44,222	(4,073)U
Gross Margin	19.6%	21.2%	(1.8%)U	18.8%	20.6%			19.8%	21.5%	2F
Medical Directorate	56	82	26F	670	733	64F	8.7%F	928	978	50F
Service Development	44	51	7F	444	469	26F	5.5%F	600	622	22F
Communications	103	128	25F	1,224	1,188	(36)U	(3.0%)U	1,593	1,572	(21)U
Human Resources	1,046	1,003	(43)U	9,315	9,415	100F	1.1%F	12,452	12,443	(10)U
IM&T	686	721	36F	5,845	5,911	66F	1.1%F	7,828	7,967	139F
Finance	918	1,820	903F	12,420	14,803	2,383F	16.1%F	15,873	19,863	3,989F
Chief Executive	88	84	(4)U	1,012	970	(42)U	(4.3%)U	1,272	1,244	(28)U
Total Corporate	2,940	3,889	948F	30,929	33,490	2,561F	25.2%F	40,547	44,689	4,141F
A&E Net Surplus/(Deficit)	385	(249)	634F	(2,328)	(1,806)	(522)U	(28.9%)U	(399)	(467)	68F
A&E Net Margin	2.3%	(1.5%)	3.7%F	(1.5%)	(1.2%)	36.5%		(0.2%)	(0.2%)	(0)U
Patient Transport Service	(49)	53	(101)U	(152)	522	(675)U	(129.2%)U	100	467	(367)U
PTS Gross Margin	(5.5%)	6.2%	(11.9%)U	(1.8%)	6.2%	(8.2%)U		0.9%	4.3%	(3.4%)U
Trust Result Surplus/(Deficit)	337	(196)	533F	(2,480)	(1,284)	(1,197)U	(93.2%)U	(299)	0	(299)U

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function For the Month Ending 31st December (Month 9)

Notes

1. Income

- The main reason for the shortfall in month 9 is back to back income recharged to the strategic health authority for employee retirement costs (£75k); amounts recharged in the year are less than estimated. The year to date adverse variance on income is due largely to shortfalls on CBRN, WDC and ECP income.

2. A&E Sectors

- The overspend in the month is due to rest break slippage, subsistence arrears from November (£154k) and £90k on A&E Lease ambulance costs. Pay is overspent due to additional overtime and a continuing over-establishment of DSO's.

3. A&E Operational Support

- Fleet did not receive overtime due in December causing a favourable variance (20K) this is forecast to be paid in January. Although Vehicle maintenance and BOC continue to overspend this is offset by savings on RAC and contract printing.

4. Control Services

- The underspend in the month is due to vacancies in EOC and Quality Assurance.

5. Urgent Care

- The favourable variance in Urgent care is caused by a reduction in the accrual for third party transport. This was adjusted as use of third party transport was stopped at the beginning of November.

6. Communications

- The underspend in the month stems from a reduction in expenditure on the Corporate Induction and Conference and Ceremonial Expenses budget. The year to date overspend stems from expenditure on the MORI survey "How the public perceives the LAS" and two ceremonies: the 7/7 ceremony and the LAS awards ceremony.

7. HR

- The monthly overspend is due to the number of trainees exceeding the planned budget for the month. In addition there were overspends on the unproductive salaries budget as the number of staff on maternity leave has increased. To date, the underspend is solely down to the Education and Development budget. This underspend is not forecast to continue in the last quarter of the year since expenditure is expected on university course fees and on national clinical guidelines booklets, as well as in house EMT and paramedic training.

8. IM&T

- The underspend in the month is due to vacancies within Management Information and an underspend on the London Ambulance Radio Project (LARP) budget. The year to date position is explained by expenditure on the LARP budget being less than planned.

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis by Function

For the Month Ending 31st December (Month 9)

9. Finance

- The underspend in the month stems mainly from the Centrally Held funds budget which reports a favourable position on the AFC provision. In addition the Estates department has underspent in the month, this was due in part to adjustments made to the accruals for two contracts: waste disposal and the cleaning contract, in previous months too much expenditure has been accrued, this was corrected for in month 9. The year to date underspend stems from Centrally held funds due to the underspent AFC provision and the Trust's efficiency savings.

10. PTS

- The monthly overspend is mainly due to a payment of £60K AFC salary arrears which was back dated to 1st December 2005 and the continued payment of about £19K per month subsistence which was budgeted to decrease significantly from October onwards.

LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type For the Month Ending 31 December 2006 (Month 9)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Pay Expenditure										
A&E Operational Staff	7,907	7,853	(54)U	70,916	70,720	(196)U	(0.3%)U	94,389	94,773	384F
A&E Overtime	1,117	1,103	(15)U	10,898	10,426	(471)U	(4.5%)U	12,470	11,438	(1,032)U
A&E Management	856	805	(52)U	7,607	7,332	(275)U	(3.7%)U	10,180	9,746	(434)U
EOC Staff	872	949	78F	7,643	7,672	29F	0.4%F	10,252	10,314	63F
PTS Operational Staff	671	577	(93)U	5,709	5,642	(66)U	(1.2%)U	7,677	7,352	(325)U
PTS Management	82	83	1F	774	783	9F	1.1%F	1,022	1,032	10F
Corporate Support	1,158	2,213	1,055F	18,578	19,566	988F	5.0%F	24,379	26,308	1,928F
	12,663	13,583	920F	122,124	122,141	17F	0.0%F	160,368	160,963	595
Non-Pay Expenditure										
Staff Related	444	225	(219)U	3,951	3,415	(536)U	(15.7%)U	4,780	4,129	(652)U
Training	140	171	31F	1,191	1,272	82F	6.4%F	1,469	1,688	218F
Medical Consumables & Equipn	367	371	4F	3,102	3,211	109F	3.4%F	4,305	4,497	193F
Fuel & Oil	317	345	28F	2,818	2,839	21F	0.7%F	3,743	3,771	28F
Third Party Transport	-27	56	83F	1,206	551	(655)U	(118.9%)U	1,240	700	(540)U
Vehicle Costs	827	771	(55)U	7,445	7,178	(267)U	(3.7%)U	9,937	9,558	(379)U
Accommodation & Estates	605	822	217F	6,429	6,573	144F	2.2%F	8,226	8,525	298F
Telecommunications	374	436	63F	3,921	3,942	21F	0.5%F	5,246	5,250	4F
Depreciation	478	529	51F	4,611	4,662	51F	1.1%F	6,169	6,388	219F
Other Expenses	1,026	538	(489)U	3,823	4,432	608F	13.7%F	5,338	6,408	1,071F
Profit/(Loss) on Disposal FA	-2	-2	-0	3	-18	(21)U	115.5%F	-3	-24	(21)U
	4,550	4,262	(288)U	38,501	38,058	(443)U	(1.2%)U	50,451	50,890	439F
Financial Expenditure	319	347	28F	2,829	3,120	291F	9.3%F	3,818	4,160	342F
Total Trust Expenditure	17,532	18,191	660F	163,455	163,319	(135)U	(0.1%)U	214,637	216,013	1,376F

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis by Expense Type For the Month Ending 31st December 2006 (Month 09)

1. A&E Operational staff

- The monthly overspend stems from Trainee EMTs. There were a higher number of trainees in December than planned for in the budget. The year to date position is underspent however.

2. A&E Overtime

- Overtime is slightly overspent due to rest break slippage. The overspend in Sectors is offset by a reduced level of overtime in EOC

3. A&E Management

- The overspend is due to the AFC impact on EOC management grades and on sector controllers (£35k). There is also continuing over establishment of DSO's (£25k in the month) although this is lower than previous months due to a re-allocation of budgets from team leader vacancies to DSO's.

4. EOC Staff

- This is favourable in the month due to EMD vacancies.

5. PTS Operational Staff

- The monthly overspend is mainly due to a large payment of AFC salary arrears on a number of PTS contracts which was back dated to 1st December 2005.

6. Corporate Support Staff

- The favourable position stems from the underspend on the AFC provision. In the month an adjustment was made to move the provision into pay from non pay so that the underspend is reflected in the correct category, this has caused the large favourable variance in the month.

7. Staff Related

- The overspend is due to subsistence claims (£177k) from November, before rest breaks were introduced. This should decrease in month 10.

8. Training

- The in month and year to date variance reports an underspend as there are more courses and course fee expenditure scheduled to take place in the last quarter of the year than the previous months.

9. Medical Consumables & Equipment

- This remains favourable year to date due to underspends on medical consumables and medical and ambulance equipment. This is partially offset by overspends on cylinder rental and defibrillator consumables.

10. Third Party Transport

- The favourable variance is caused by a reduction in the accrual for third party transport; this was reduced as all third party transport in A&E was stopped at the beginning of November. In addition PTS taxi costs reduced in December compared to prior months.

11. Vehicle Costs

- The overspend is due to A&E Lease ambulances but is in part compensated for by an underspend on Third Party accident damage.

12. Accommodation & Estates

- The underspend in the month was due in part to adjustments made to the accruals for two contracts: waste disposal and the cleaning contract, in previous months too much expenditure has been accrued, this was corrected for in month 9. In addition furniture was underspent but this is not expected to continue at the current rate as building projects nearer completion.

13. Telecommunications

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis by Expense Type For the Month Ending 31st December 2006 (Month 09)

- The underspend stems from a credit to take account of the renegotiation of the data network rental contract by IM&T. The full year saving is £140k. Also expenditure on the LARP radios is yet to show through in the accounts which further contributes to the favourable position.

14. Depreciation

- The year to date and in month underspend reflects an expected underspend on the Trust's depreciation budget.

15. Other Expenses

- This section comprises consultancy fees, legal costs, advertising, catering, hospitality and reserves. The adverse movement on the month stems from an adjustment made to move the AFC provision underspend from non pay to pay so it is reported in the correct category. The year to date underspend stems mostly from an underspend on reserves; this is due to the Trust's efficiency savings budget.

LONDON AMBULANCE SERVICE NHS TRUST

Expenditure Trends As at 31 December 2006 (Month 9)

	MONTHLY SPEND											
	<u>April</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>August</u> <i>Actual</i>	<u>September</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>January</u>	<u>February</u> <i>Forecast</i>	<u>March</u>
Pay Expenditure												
A&E Operational Staff	7,826	7,861	7,917	7,834	7,899	7,883	7,802	7,987	7,907	7,818	7,831	7,823
A&E Overtime	1,320	1,449	1,229	1,245	1,426	1,160	1,064	887	1,117	798	412	362
A&E Management	880	863	789	856	905	825	777	857	856	842	865	865
EOC Staff	767	812	854	789	804	946	855	944	872	859	859	891
PTS Operational Staff	645	640	631	616	624	617	624	642	671	646	659	664
PTS Management	90	96	98	63	92	87	83	82	82	83	83	83
Corporate Support	2,066	2,153	2,126	2,096	2,382	2,086	2,271	2,240	1,158	1,966	1,951	1,885
Sub Total	13,596	13,873	13,645	13,498	14,131	13,603	13,477	13,639	12,663	13,012	12,660	12,573
<i>Average Daily</i>	453	448	455	435	456	453	435	455	408	420	452	406
Non-Pay Expenditure												
Staff Related	420	446	459	425	377	457	455	468	444	334	314	181
Training	9	110	114	122	170	105	151	269	140	93	84	101
Medical Consumables & Equipment	287	292	335	399	328	318	366	410	367	330	450	423
Fuel & Oil	279	386	287	348	306	289	277	329	317	308	308	308
Third Party Transport	197	37	181	130	199	182	209	98	27	11	11	11
Vehicle Costs	731	631	748	774	957	739	1,143	895	827	806	811	876
Accommodation & Estates	570	715	731	766	621	806	810	806	605	483	618	696
Telecommunications	417	463	410	429	598	468	397	365	374	460	399	465
Depreciation	553	554	554	508	508	508	475	475	478	519	519	519
Other Expenses	310	402	434	843	276	59	566	93	1,026	543	488	484
Profit/(Loss) on Disposal FA	0	4	9	0	0	0	0	0	2	2	2	2
Sub Total	3,773	4,030	4,264	4,744	4,339	3,931	4,851	4,020	4,550	3,886	4,001	4,063
<i>Average Daily</i>	126	130	142	153	140	131	156	134	147	125	143	131
Financial Expenditure	322	301	283	333	279	317	330	346	319	324	333	333
<i>Average Daily</i>	11	10	9	11	9	11	11	12	10	10	12	11
Total Monthly	17,691	18,204	18,192	18,575	18,749	17,851	18,657	18,004	17,532	17,222	16,993	16,968
Total Cumulative	17,691	35,895	54,086	72,662	91,411	109,262	127,919	145,923	163,455	180,676	197,669	214,637

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Income For the Month Ending 31 December 2006 (Month 9)

	£000s									
	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
A&E Income										
A&E Services Contract	15,713	15,713	0F	141,414	141,414	0F	0.0%F	188,552	188,552	0F
HEMS Funding	2	2	(0)U	22	22	(0)U	(0.0%)U	29	29	(0)U
Other A&E Income	87	87	0F	812	810	2F	0.2%F	1,072	1,070	2F
CBRN Income	724	827	(103)U	6,119	7,042	(923)U	(13.1%)U	8,142	9,373	(1,231)U
ECP Income	94	117	(22)U	865	1,067	(202)U	(18.9%)U	1,195	1,464	(269)U
BETS & SCBU Income	94	61	33F	711	547	164F	29.9%F	970	730	240F
A & E Long Distance Journey	51	40	12F	380	356	24F	6.6%F	484	475	8F
Stadia Attendance	58	29	29F	494	448	46F	10.3%F	631	598	33F
Heathrow BAA Contract	35	34	1F	312	304	8F	2.7%F	416	405	11F
Resus Training Fees	16	55	(39)U	83	330	(247)U	(74.7%)U	133	540	(407)U
	16,874	16,963	(89)U	151,212	152,340	(1,128)U	(0.7%)U	201,623	203,236	(1,613)U
PTS Income	919	854	65F	8,627	8,232	394F	4.8%F	11,316	10,781	535F
Other Income	76	178	(102)U	1,135	1,463	(328)U	(22.4%)U	1,398	1,996	(598)U
Trust Result	17,869	17,995	(126)U	160,973	162,035	(1,062)U	(0.7%)U	214,337	216,013	(1,676)U

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis of Income For the Month Ending 31st December 2006 (Month 09)

Notes

1. CBRN Income

- CBRN income is £103k under budget in the month and £923k year to date due to a lower than expected level of CBRN income from the Department of Health.

2. ECP Income

- ECP income is £202k below budget year to date due to expected rollouts of schemes in Sutton and Greenwich not taking place.

3. BETS and SCBU Income

- This income is favourable both in the month and year to date due mainly to the elective BETS service, a new service that was launched in the year and therefore not budgeted for.

4. Stadia Attendance

- Stadia attendance was higher in the month than in previous months and compared to budget due to a higher level of activity.

5. Resus Income

- Resus training income is below budget in the month and year to date due to an ambitious income target.

6. PTS Income

- Resus training income is below budget in the month and year to date due to an ambitious income target.

7. Other Income

- Other income includes back to back income that is £75k unfavourable variance in the month and £282k unfavourable year to date. Back to back income represents costs we can recharge to the Strategic Health Authority relating to pre April 2004 medical retirements. The amount recharged this year is less than originally estimated, hence the unfavourable position. Other income also includes a shortfall on WDC income due to a reduction of £350k in funding compared to the prior year. These shortfalls are partly offset by income from secondments outside of the NHS.



LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Staff Numbers

For the Month Ending 31 December 2006 (Month 09)

	<u>Last Month</u> <u>Actual Paid WTE</u>	<u>This Month</u> <u>Actual Paid WTE</u>	<u>Variance</u>
A&E Operations			
Sector	3,329.00	3,462.73	133.73
Emerg Control Services	376.41	358.60	(17.81)
A&E Operational Support	105.97	85.84	(20.13)
Urgent Care	248.74	253.13	4.39
	4,060.12	4,160.30	100.18
Corporate Support			
Medical Director	11.16	7.80	(3.36)
Service Development	10.00	10.00	0.00
Communications	23.79	24.50	0.71
Human Resources	221.77	264.06	42.29
IM&T	53.45	66.61	13.16
Finance	66.90	64.27	(2.63)
Chief Executive	16.52	16.41	(0.11)
Total Corporate	403.59	453.65	50.06
PTS	340.06	344.82	4.76
Trust Total	4,803.77	4,958.77	155.00

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure – Analysis of Staff Numbers For the Month Ending 31st December Month 09)

1. A&E Sectors

- The increase in WTE's is due to the payment of the hour and a half that was not paid in November. This was accrued financially but not in WTE's.

2. Emergency Control Services

- The decrease in paid WTE's is due to a significant amount of arrears being paid in Month 8

3. A&E Operational Support

- Fleet only received 3 weeks pay in December. The last week's pay has been accrued but the associated WTE's have not been accrued.

4. Medical director

- The reduction reflects the coding correction and does not represent a real reduction recoding of several months worth of salary out from the directorate.

5. HR

The increase stems from the recoding of staff from departments onto the Unproductive Salaries budget and due to an increase of trainees in the Training School.

6. IM&T

The increase is due to an adjustment to move staff within departments, it does not reflect a real increase in WTE.

7. PTS

The increase in WTE is due to the outstanding AFC back payment made to a number of ambulance persons this month.



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 December 2006 (Month 09)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
S91	Total Vehicle Projects								
S933	Minor Fleet Projects	293,200	293,200	0	0	0	41,857	41,857	251,343 F
	Total Vehicle Projects	293,200	293,200	0	0	0	41,857	41,857	251,343 F
S92	Total Equipment Projects								
80300	Lifepak 12 defibs for RRUs	716,500	716,500	0	0	0	637,701	637,701	78,799 F
	Total Equipment Projects	716,500	716,500	0	0	0	637,701	637,701	78,799 F
S93	Total Estates Projects								
80179	Bow Office Changes	1,142,160	333,000	313,762	313,762	0 F	16,081	909,053	233,107 F
80222	New Brixton Ambulance Station	520,000	20,000	0	0	0	0	0	520,000 F
80246	Station Fire Alarms	300,000	150,000	87,386	87,386	0 F	0	149,614	150,386 F
80256	ARRP Accomodation	948,678	465,639	396,750	396,750	0 F	0	469,321	479,357 F
80267	Shoreditch A/S Extension	310,000	155,000	130,779	130,779	0 U	0	130,779	179,221 F
80278	Edmonton extensio	150,000	150,000	143,158	143,158	0 U	0	143,158	6,842 F
80279	Hillingdon A/S refurb SPPP 149	417,125	417,125	238,884	243,820	(4,936)U	2,938	246,758	170,367 F
80280	Fielden Hse Refurb SPPP 071	323,750	323,750	296,507	296,507	0 U	0	296,507	27,243 F
80283	Fr Barnet ext & alt SPPP151	175,620	175,620	161,830	161,831	(1)U	0	161,831	13,789 F
80310	Brixton Ambulance St SPPP146	485,000	485,000	10,000	10,000	0	0	10,000	475,000 F
S932	Minor Estates Projects	1,300,839	714,941	350,102	385,017	(34,915)U	3,299	754,965	545,874 F
	Total Estates Projects	6,073,172	3,390,075	2,129,158	2,169,010	(39,852)U	22,318	3,271,987	2,801,185 F
S94	Total IM&T Projects								
80232	CAD 2010 Capital	711,736	499,000	201,424	198,896	2,528 F	-18,488	326,292	385,444 F
80252	CTAK enhance capital	329,350	200,000	200,000	284,215	(84,215)U	84,919	396,941	(67,591)U
80266	Replacement PC programme 0506	302,952	19,300	15,140	15,100	40 F	61,644	264,077	38,875 F
80281	LARP project (Capital) SPPP 08	0	0	0	0	0	946	946	(946)U
80285	Server replacements SPPP 032	152,000	152,000	58,049	58,160	(111)U	55,167	113,327	38,673 F
80288	Incr Network bandwidth SPPP 10	248,625	248,625	11,700	11,700	0	0	11,700	236,925 F
80289	Remote Access SPPP016	138,750	138,750	8,034	8,034	0 F	9,995	18,029	120,721 F
80290	Interim Command Comm SPPP 193	0	0	0	0	0	19,661	19,661	(19,661)U



LONDON AMBULANCE SERVICE NHS TRUST

Capital Expenditure Report

For the Month Ending 31 December 2006 (Month 09)

Cost Centre	Cost centre description	Total Project Budget	CURRENT YEAR					TOTAL PROJECT	
			Annual Budget	YEAR TO DATE			Goods Ordered/ Not Received	Spend	Variance
				Budget	Spend	Variance			
80301	PC Replacement programme 0607	369,000	369,000	45,730	45,730	0	0	45,730	323,270 F
S934	Minor Technology Projects	432,739	294,739	105,406	110,944	(5,538)U	507,908	681,243	(248,504)U
	Total IM&T Projects	2,685,152	1,921,414	645,483	732,780	(87,297)U	721,753	1,877,946	807,206 F
S97	Approved SPPPs not Committed								
80045	Buckhurst Hill - Disposal	5,192	0	0	0	0	0	26,111	(20,919)U
80176	Poplar Ambulance Station Rep	0	0	0	0	0	0	0	0 F
80204	Relocation Of Isleworth Ambula	200,000	0	0	0	0	0	0	200,000 F
89998	Approved ISONs not Committed	8,625,338	6,288,045	0	0	0	0	0	8,625,338 F
	Approved SPPPs not Committed	8,830,530	6,288,045	0	0	0	0	26,111	8,804,419 F
S98	Total Old Projects								
	Total Old Projects	12,148,506	388,357	390,637	393,490	(2,853)U	40,716,976	75,706,053	(63,557,547)U
S99	Capital Expenditure Reserve								
S99	Un Allocated Capital Funds	(421,660)	(702,591)	0	0	0	0	0	(421,660)U
	Capital Expenditure Reserve	(421,660)	(702,591)	0	0	0	0	0	(421,660)U
	Total Programme	30,325,400	12,295,000	3,165,278	3,295,279	(130,001)U	42,140,605	81,561,654	(51,236,254)U



LONDON AMBULANCE SERVICE NHS Trust

Balance Sheet

For the Month Ending 31 December 2006 (Month 9)

	Mar-06 £'000s	Apr-06 £'000s	May-06 £'000s	Jun-06 £'000s	Jul-06 £'000s	Aug-06 £'000s	Sep-06 £'000s	Oct-06 £'000s	Nov-06 £'000s	Dec-06 £'000s	
Fixed Assets											
Intangible assets	447	431	417	399	381	363	382	414	394	416	
Tangible assets	106,271	112,451	112,054	111,984	111,673	111,896	111,781	111,556	111,627	111,617	
	106,718	112,882	112,471	112,383	112,054	112,259	112,163	111,970	112,021	112,033	
Current Assets											
Stocks & WIP	1,916	1,908	1,914	1,919	1,910	1,910	1,906	1,906	1,906	1,906	
Debtors A&E	8,114	1,996	5,662	10,252	9,646	10,285	9,733	8,484	9,110	8,723	£8,180k > 60 days (84.23%), Nov - £849 > 60 days (8.81%)
Debtors PTS	959	1,957	1,545	1,370	811	449	719	882	793	934	(£60k) > 60 days (-0.62%), Nov - (£52k) > 60 days (-0.54%)
Prepayments, Vat Recoverable, Other Debtors	4,384	3,343	2,561	2,212	2,204	2,512	2,880	2,895	3,257	3,772	
Back to Backed Debtors - PCTs	9,545	9,545	9,545	9,545	9,870	9,870	9,749	9,851	9,787	9,753	
Investments - Short Term Deposits	0	10,000	10,200	9,500	8,300	5,100	2,000	1,700	1,800	2,200	
Cash at Bank and in Hand	667	908	4,512	226	1,114	714	852	817	0	695	
Total Current Assets	25,585	29,657	35,939	35,024	33,855	30,840	27,839	26,535	26,653	27,983	
Creditors: Amounts falling due within one year											
Bank Overdraft	104	53	14	25	39	47	28	0	224	66	
Creditors - NHS	2,077	1,991	2,051	2,047	215	322	229	120	50	90	PSPP - This month (x%), Nov (95%), Ytd (76%)
Creditors - Other	7,019	11,840	18,347	17,713	19,332	17,853	17,365	14,683	15,241	14,573	PSPP - This month (x%), Nov (88%), Ytd (84%)
Dividend Provision	0	345	689	1,034	1,378	1,723	0	344	689	1,034	
Total Current Liabilities	9,200	14,229	21,101	20,819	20,964	19,945	17,622	15,147	16,204	15,763	
Net Current Assets	16,385	15,428	14,838	14,205	12,891	10,895	10,217	11,388	10,449	12,220	
Total Assets less current liabilities	123,103	128,310	127,309	126,588	124,945	123,154	122,380	123,358	122,470	124,253	
Creditors: Amounts falling due after more than one year											
Provisions for Liabilities & Charges	24,539	22,630	22,034	21,607	20,600	19,928	19,063	19,132	18,423	17,907	
Total Net Assets	98,564	105,680	105,275	104,981	104,345	103,226	103,317	104,226	104,047	106,346	
Capital & Reserves											
Donated Assets	508	502	483	455	446	427	407	389	389	351	
Income & Expenditure account	7,592	8,064	7,678	7,481	6,854	5,768	5,894	5,021	4,842	5,186	
Other Reserves	-419	-419	-419	-419	-419	-419	-419	-419	-419	-419	
Public Dividend Capital	49,617	49,617	49,617	49,617	49,617	49,617	49,617	51,417	51,417	53,417	
Revaluation Reserve	41,266	47,916	47,916	47,847	47,847	47,833	47,818	47,818	47,818	47,811	
Total Capital & Reserves	98,564	105,680	105,275	104,981	104,345	103,226	103,317	104,226	104,047	106,346	



LONDON AMBULANCE SERVICE NHS Trust

Cashflow Statement
For the Month Ending 31 December 2006 (Month 9)

	<u>Apr-06</u>	<u>May-06</u>	<u>Jun-06</u>	<u>Jul-06</u>	<u>Aug-06</u>	<u>Sep-06</u>	<u>Oct-06</u>	<u>Nov-06</u>	<u>Dec-06</u>
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Opening Cash Balance	563	10,855	14,698	9,701	9,375	5,767	2,824	2,516	1,576
Operating Activities									
Trust I&E	495	-394	-276	-625	-1,085	118	-872	-177	337
Depreciation	553	554	554	508	508	508	475	475	478
Transfer from Donated Asset Reserves	-20	-20	-20	-16	-19	-19	-19	-19	-19
(Increase)/Decrease in Stocks	8	-4	-5	8	0	3	0	0	0
(Increase)/Decrease in Debtors	6,161	-2,472	-4,066	849	4,769	36	968	-834	-234
Increase/(Decrease) in Creditors	5,080	6,872	-306	131	-6,381	-236	-2,448	833	-285
Other	-1,909	-596	-427	-1,008	-672	-865	69	-709	-516
Net Cashflow from operating activities	10,368	3,940	-4,546	-153	-2,880	-455	-1,827	-431	-239
Financial Activities									
Interest received	33	54	72	55	45	39	25	31	26
Interest paid	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Net Cashflow from financial activities	33	54	72	55	45	39	25	31	26
Capital Expenditure									
Tangible fixed assets acquired	-109	-151	-523	-228	-773	-460	-306	-540	-534
Tangible fixed assets disposed	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Net Cashflow from capital expenditure	-109	-151	-523	-228	-773	-460	-306	-540	-534
PDC Dividends paid	0	0	0	0	0	-2,067	0	0	0
Financing - PDC Capital	0	0	0	0	0	0	1,800	0	2,000
Closing cash balance	10,855	14,698	9,701	9,375	5,767	2,824	2,516	1,576	2,829

LONDON AMBULANCE SERVICE NHS TRUST

Budget Changes Analysed by Function As at 31 December 2006 (Month 9)

	£000s			<i>Comment</i>
	<i>ANNUAL</i>		<i>Movement</i>	
	<u>Initial</u> <u>Budget</u>	<u>Revised</u> <u>Budget</u>		
Income	204,971	205,232	262	
Sector Services	128,618	126,225	-2,393	
A&E Operational Support	11,065	11,463	399	
Control Services	12,122	13,309	1,187	
Urgent Care Services	4,800	10,014	5,213	
Total Operations Cost	156,605	161,010	4,406	
A&E Gross Surplus/(Deficit)	48,366	44,222	-4,144	
Gross Margin	23.6%	21.5%	2.0%	
Medical Directorate	485	978	494	Budget savings less impact of AfC awards and SPPPs.
Service Development	575	622	47	Budget savings less impact of AfC awards and SPPPs.
Communications	1,497	1,572	74	Budget savings less impact of AfC awards and SPPPs.
Human Resources	13,556	12,443	-1,114	Budget savings (£589k) less impact of AfC awards.
IM&T	7,235	7,967	732	Budget savings (£137k) less impact of AfC awards and SPPPs.
Finance	23,764	19,863	-3,902	Budget savings and impact of AfC awards.
Chief Executive	1,520	1,244	-276	Budget savings less impact of AfC awards.
Total Corporate	48,633	44,689	-3,944	
A&E Net Surplus/(Deficit)	267	467	-200	
A&E Net Margin	(0.1%)	(0.2%)	0.1%	
Patient Transport Service	267	467	200	
PTS Gross Margin	2.4%	4.3%	(1.9%)	

Finance Risk Register Items - 2006/07 Risks

	Risk	Priority <i>(High, Medium or Low)</i>	Lead Person <i>(SMG Member)</i>	Action Plan	Timescale
1	Failure to implement rest breaks on time.	M	SMG	Work up realistic plans.	During 2006/07
2	Failure to manage A&E overtime within plan	H	SMG	Monitor closely and manage in year	During 2006/07
3	AFC arrears paid out are higher than the estimate	M	DOHR/DOF		
4	ECP income will be less than forecast due to pressure on PCT budgets	M	DOF	Monitor closely and manage in year	During 2006/07
5	Fuel prices in excess of the sums held in budgets, and Centrally Held Funds.	M	DOF		
6	Failing to manage and control third party expenditure.	H	DOO	Monitor closely and manage in year	During 2006/07
7	PTS profitability less than forecast	M	DOF	Close control on third party transport exp	During 2006/07