



LONDON AMBULANCE SERVICE NHS TRUST

FINANCE REPORT TO THE TRUST BOARD OCTOBER 08 (MONTH 7)

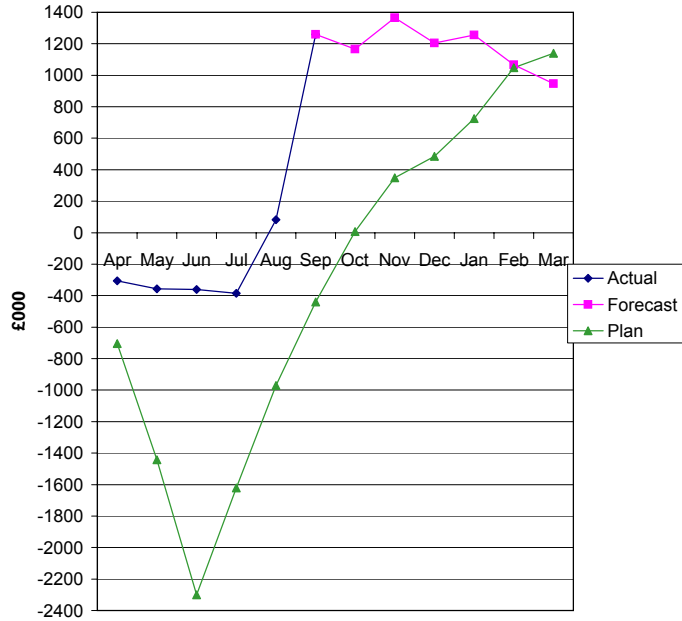
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London Ambulance Service NHS Trust
Summary of Financial Performance for the month ending 31st October 08 (Month 7)

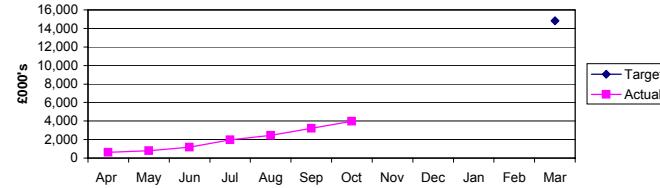
Income and Expenditure

Cumulative Net Financial Position

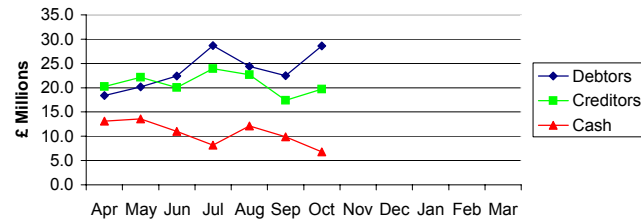


Balance Sheet

Distance from Capital Resource Limit



Working capital



Ratios	August	Sept	Oct	
Asset turnover ratio	1.99	2.01	2.04	●
Debtors % > 90 days	3%	3%	8%	●
A&E Debtor days	12	5	4	●
PTS Debtor days	60	52	57	●
PSPP NHS	90%	79%	83%	●
PSPP Non NHS	78%	82%	89%	●

Key Financial Indicators

	August	Sept	October
A&E Overtime (£000) / Day (Month)	51	54	56
A&E Overtime (% of paybill)	9.97%	10.31%	10.84%
Subsistence (£000) / Day (Month)	6.28	6.49	4.90
Subsistence per head £	49.47	49.47	38.24
Third Party Transport expenditure / Day (Month)	3,400	3,513	3,053
Total operational cost per incident	264	264	255
A&E Gross Surplus (YTD) (% of Income)	20.8%	21.8%	22.9%
A&E Net Margin (YTD) (% of Income)	0.5%	1.4%	1.9%
PTS Gross Margin (YTD) (% of Income)	-11.6%	-8.9%	-6.9%
Cat B performance (cumulative)	82.51%	82.51%	82.92%

Financial Risks

Overall risk rating	MED	●
1 Cat B Penalty imposed for not meeting activity targets	MED	●
2 Failure to manage A&E overtime within plan	MED	●
3 Fuel prices rise in excess of planned figures	MED	●
4 Failure to meet Trust CIP	LOW	●
5 PTS profitability less than forecast	MED	●

LONDON AMBULANCE SERVICE NHS TRUST

**Finance Report - Summary
For the Month Ending 31 October 2008 (Month 7)**

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
Total Income	23,328	21,053	2,274F	151,677	147,372	4,305F	2.9%F	260,745	252,638	8,107F
Total Operational Costs	21,277	19,629	(1,648)U	142,802	140,532	(2,270)U	(1.6%)U	248,703	239,785	(8,918)U
EBITDA	2,050	1,424	626F	8,875	6,840	2,035F	0F	12,041	12,852	(811)U
EBITDA Margin	8.8%	6.8%	2.0%	5.9%	4.6%	1.2%		4.6%	5.1%	-0.5%
Depreciation & Interest	919	976	57F	6,486	6,832	346F	5.1%F	11,123	11,712	589F
Net Surplus/(Deficit)	1,131	448	683F	2,389	8	2,381 F	(3.8%)U	918	1,140	(222)U
Net Margin	4.8%	-2.1%	7.0%	1.6%	0.0%	1.6%		-0.4%	-0.5%	0.1%

LONDON AMBULANCE SERVICE NHS TRUST

Finance Report for the Month Ending October 31st 2008

Year to Date

- For the year to date, income exceeds expenditure by £2,389k. The budgeted position is for expenditure to exceed income by £8k, hence there is a year to date favourable variance of £2,381k.
- Income is higher than plan due to increases in contract income to account for changes in the High Cost Area allowance, additional A&E contract income to meet operational pressures and RTA income.
- Expenditure exceeds plan by £1,924k due to additional overtime and incentive payments to meet operational performance.
- PTS is reporting a loss to date of £399k against a planned surplus of £46k. The loss arises as a result of the use of third party providers. There is a recovery plan in place to bring the service into profit by the end of the financial year.

Month

- In the month there is a £1,131k surplus against a planned surplus of £448k resulting in a favourable movement of £683k.
- The forecast position for the month as at month 6 was a loss of £93k against the actual result, a surplus of £1,131k. This variance is made up of income (£816k increase) resulting from the phasing of additional income; Pay (£51k lower than forecast due to slippage in workforce plan as well as lower than expected overtime costs) and non pay (£337k lower than forecast) due to delayed development expenditure.
- Income is favourable against plan due to additional income received from commissioners for operational performance. Expenditure exceeds plan in the month due to overtime worked.
- PTS is showing a surplus of £28k in line with the recovery plan.

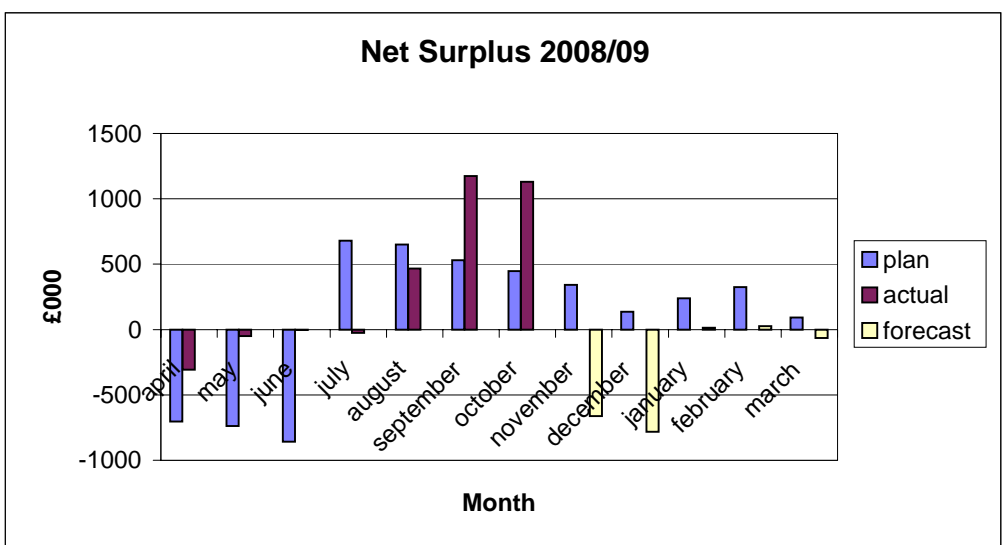
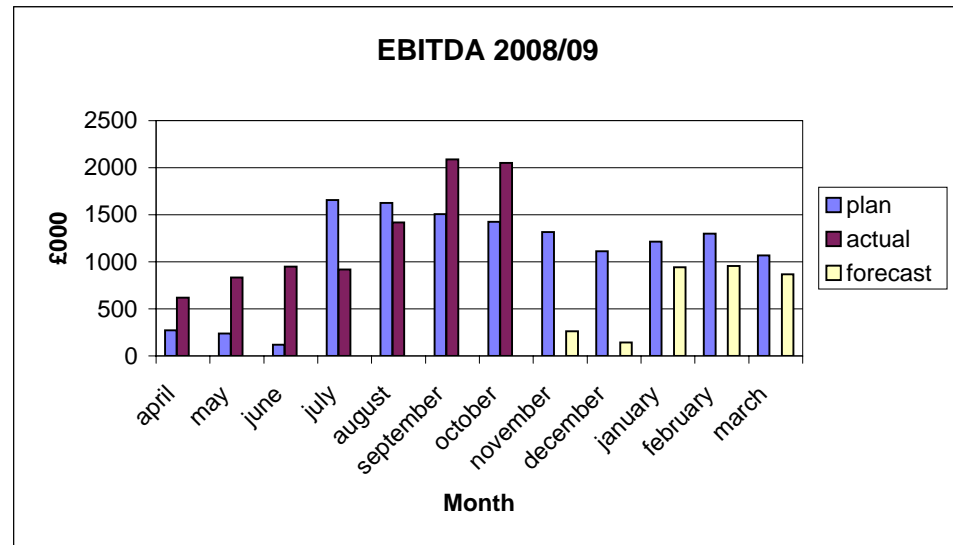
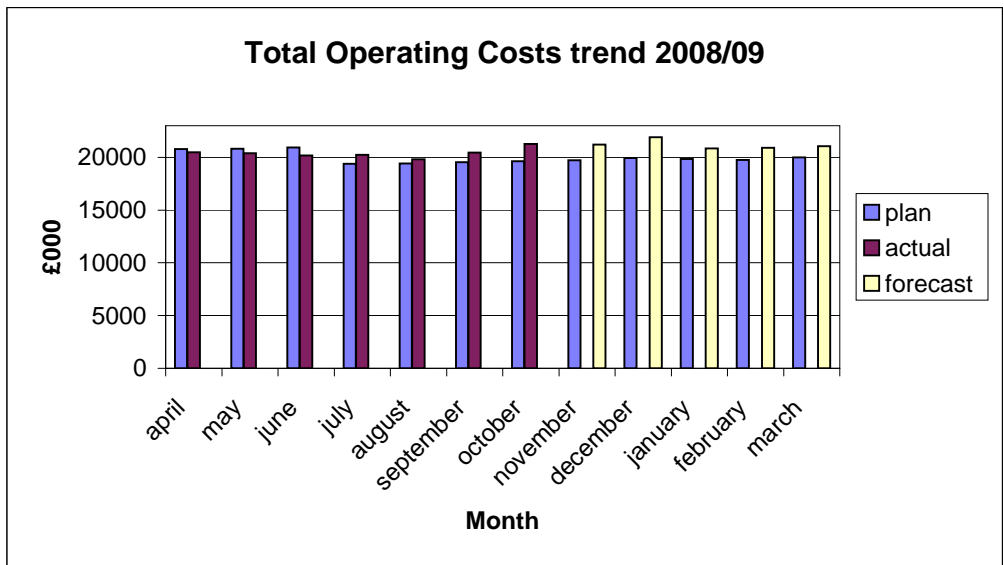
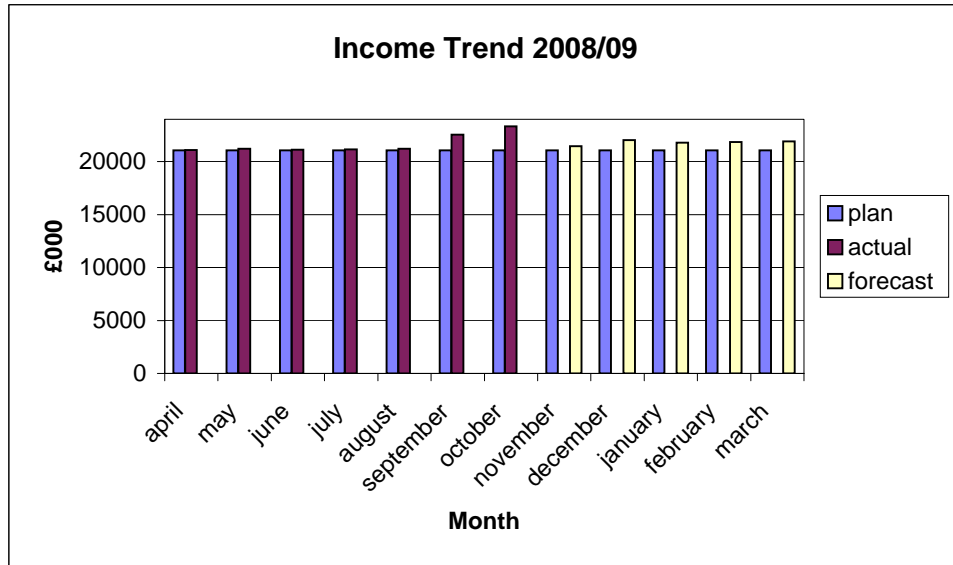
Forecast

- The year end forecast is £919k surplus against a planned surplus of £1140k.
- The forecast for the year at month 6 was £946k surplus. Forecast income is down by £32k while forecast pay expenditure is lower by £1136k compared to the month 6 forecast due to revised slippage on A&E staff £726k, reduction in transfers from EMT 4's to student paramedics £231k and reduction in overtime incentive in month 07 £98k. Non pay expenditure has increased by £1161k due to reclassification of forecast slippage to pay £659k, revised development expenditure £279k, advertising costs £103k, office and station expenses £79k and legal costs £51k.

Key assumptions in the forecast:

- Additional PCT funding of £5.895m.
- E&D bid funding of £8.4m.
- PTS Breakeven.
- Expenditure on yet to be approved SPPPs £478k.
- Estimated slippage against the workforce plan £400k.
- LARP deferred to 09/10.

London Ambulance Service NHS Trust
Month 7 Trust Board report - forecast data



LONDON AMBULANCE SERVICE NHS TRUST				
Comparison of annual forecasts at Month 7 and Month 6				
As at 31st October 2008 (Month 7)				
YEAR TO DATE				
	Month 7	Month 6	Variance	Comments
Income	260,745	260,777	32	£72k increase in RTA Income. Increase of £92k Stadia Forecast, £134k correction of OCT Income from M06 in M07, £288k decrease in BETS income due to YTD adjustment in Long distance journey income as needs to be given back to commissioners .
Pay Expenditure				
A&E Operational Staff	109,293	110,371	-1,078	Uni Students now not expected to join (£149k), 7 A&E Support Trainee places not filled (£105k), Skill mix reduction for monthly average cost of Paramedic and reduction in transfers to Para from EMT4 (£231k),
Overtime	19,705	19,351	353	Reduction in Overtime Incentive (£104k)
A&E Management	12,043	12,090	-47	Increase in EOC Overtime Forecast in line with reduction in SPPP/AFA and increases in OT usage YTD. A&E Forecast adjusted in line with M06 Forecast spend (as unfunded)
EOC Staff	11,854	12,131	-276	Decrease in EOC Staffing forecast in line with expected levels of recruitment. Overtime forecast has been increased to account for this
PTS Operational Staff	5,588	5,564	24	
PTS Management	691	717	-26	
Corporate Support	31,587	31,573	14	
Sub Total	190,761	191,797	-1,036	
Non-Pay Expenditure				
Staff Related	3,780	3,890	-110	£60k forecast reduction in Training Uniform Spend, £40k reduction in area spend on Travel, Manager's Vehicles and Uniform (Particularly in EPU)
Subsistence	1,985	2,021	-36	reduction in line with Month 7 decreases (reflected in forecast)
Training	1,634	1,681	-47	Training costs in Comms & IM&T reduced by 7k and 30k respectively in line with trend
Medical Consumables & Equipment	5,771	5,863	-92	HH issues
Drugs	400	396	5	
Fuel & Oil	5,129	5,093	36	increased forecast in line with increase in month
Third Party Transport	1,386	1,493	-107	3rd Party savings reflected by YTD usage adjusted for addn use at xmas (estimated at £50k above the norm)
Vehicle Costs	12,551	12,419	132	172k increase in Fleet vehicle maintenance costs offset by savings elsewhere
Accommodation & Estates	10,181	10,083	98	Estates Maintenance costs increase in month
Telecommunications	7,019	6,921	98	Vat on BT Dataline invoices 7mths at 7k pcm (£49k), Unfcast telephone systems (£20k), Increase in BT One bill for last quarter (£20k)
Depreciation	7,331	7,406	-76	
Other Expenses	8,118	6,920	1,198	£659k WF Plan slippage moved to A&E Staffing (and revised) M07 additional SPPPs (£129k), M07 actuals higher than forecast Legal exps of 51k, Advertising of £103k & Office and Station Exps of 79k Offset by other savings.
Profit/(Loss) on Disposal FA	13	13	0	
Sub Total	65,272	64,172	1,099	
Financial Expenditure	3,792	3,861	-69	Amortisation now moved to depreciation.
Total Expenditure	259,826	259,831	-5	
Total Forecast	919	-946	27	

LONDON AMBULANCE SERVICE NHS TRUST

**Expenditure Trends
As at 31 October 2008 (Month 7)**

£000s

	MONTHLY SPEND												Total
	April <i>Actual</i>	May <i>Actual</i>	June <i>Actual</i>	July <i>Actual</i>	August <i>Actual</i>	September <i>Actual</i>	October <i>Actual</i>	November <i>Forecast</i>	December <i>Forecast</i>	January <i>Forecast</i>	February <i>Forecast</i>	March <i>Forecast</i>	
Income	21,086	21,217	21,130	21,147	21,219	22,551	23,328	21,464	22,041	21,787	21,847	21,929	260,745
Pay Expenditure													
A&E Operational Staff	8,412	8,341	8,280	8,314	8,249	8,328	8,470	8,752	8,887	8,923	8,967	8,910	102,833
Overtime Incentive	675	689	656	476	530	584	541	520	749	349	346	345	6,460
Overtime	1,910	1,994	1,897	1,647	1,566	1,620	1,739	1,507	1,810	1,364	1,322	1,329	19,705
A&E Management	966	963	976	996	978	992	1,008	1,020	1,011	1,044	1,044	1,044	12,043
EOC Staff	977	978	979	1,006	982	985	948	985	993	995	1,032	995	11,854
PTS Operational Staff	450	475	468	468	476	454	485	462	463	463	463	463	5,588
PTS Management	57	57	56	56	61	57	59	57	57	57	57	57	691
Corporate Support	2,345	2,672	2,304	2,539	2,581	2,690	2,791	2,562	2,740	2,765	2,770	2,828	31,587
Sub Total	15,791	16,169	15,616	15,503	15,423	15,710	16,041	15,865	16,711	15,960	16,001	15,971	190,761
<i>Average Daily</i>	<i>526</i>	<i>522</i>	<i>521</i>	<i>500</i>	<i>498</i>	<i>524</i>	<i>517</i>	<i>529</i>	<i>539</i>	<i>515</i>	<i>571</i>	<i>515</i>	<i>523</i>
Non-Pay Expenditure													
Staff Related	223	251	369	207	258	260	355	342	417	337	372	391	3,780
Subsistence	343	44	149	193	200	195	152	159	183	159	150	144	1,985
Training	64	1	129	54	85	65	226	230	310	131	129	210	1,634
Medical Consumables & Equipment	450	537	410	498	433	547	486	519	373	445	524	549	5,771
Drugs	37	25	9	9	49	9	47	59	39	39	39	39	400
Fuel & Oil	415	455	440	450	399	400	427	428	450	428	410	428	5,129
Third Party Transport	213	183	76	142	89	105	95	97	142	82	82	82	1,386
Vehicle Costs	1,114	1,039	943	1,083	948	1,013	1,128	1,138	1,066	1,039	1,021	1,021	12,551
Accommodation & Estates	783	807	750	928	833	874	926	828	876	884	846	847	10,181
Telecommunications	558	517	718	397	510	749	582	648	585	585	586	585	7,019
Depreciation	597	597	695	630	611	611	609	604	604	611	611	612	7,393
Other Expenses	476	442	585	766	576	538	813	890	749	756	732	796	8,118
Profit/(Loss) on Disposal FA	0	0	12	0	1	0	0	0	0	0	0	0	13
Sub Total	5,273	4,810	5,261	5,356	4,989	5,364	5,845	5,942	5,793	5,495	5,502	5,704	65,334
<i>Average Daily</i>	<i>176</i>	<i>155</i>	<i>175</i>	<i>173</i>	<i>161</i>	<i>179</i>	<i>189</i>	<i>198</i>	<i>187</i>	<i>177</i>	<i>197</i>	<i>184</i>	<i>179</i>
Financial Expenditure	328	289	256	313	340	302	310	319	319	319	319	319	3,730
<i>Average Daily</i>	<i>11</i>	<i>9</i>	<i>9</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>
Monthly Expenditure	21,392	21,268	21,133	21,171	20,751	21,375	22,196	22,126	22,823	21,774	21,822	21,994	259,826
Cumulative	21,392	42,660	63,793	84,964	105,715	127,091	149,287	171,413	194,236	216,010	237,832	259,826	
Monthly Net	(306)	(51)	(3)	(25)	468	1,175	1,131	(662)	(782)	13	25	(65)	919
Cumulative Net	(306)	(357)	(360)	(385)	83	1,258	2,389	1,728	946	959	984	919	

LONDON AMBULANCE SERVICE NHS TRUST

Analysis by Expense Type For the Month Ending 31 October 2008 (Month 7)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<i>Forecast</i>	<i>Budget</i>	<i>Variance</i>
Pay Expenditure										
A&E Operational Staff	9,011	9,082	71F	62,545	62,721	176F	0.3%F	109,293	108,890	-403
Overtime	1,739	450	(1,290)U	12,374	7,075	(5,299)U	(74.9%)U	19,705	9,772	-9,933
A&E Management	979	978	(2)U	6,688	6,826	138F	2.0%F	11,852	11,714	-138
EOC Staff	948	1,090	142F	6,853	7,632	779F	10.2%F	11,854	13,084	1,229
PTS Operational Staff	485	434	(51)U	3,276	3,040	(236)U	(7.8%)U	5,588	5,212	-376
PTS Management	88	95	7F	595	665	70F	10.6%F	883	1,140	258
Corporate Support	2,791	2,667	(124)U	17,922	18,327	406F	2.2%F	31,587	31,700	113
	16,041	14,796	(1,246)U	110,253	106,288	(3,966)U	(3.7%)U	190,761	181,512	-9,249
Non-Pay Expenditure										
Staff Related	355	286	(69)U	1,922	1,966	44F	2.3%F	3,780	3,362	-418
Subsistence	152	115	(37)U	1,188	805	(383)U	(47.6%)U	1,985	1,380	-605
Training	226	181	(44)U	624	1,269	646F	50.9%F	1,634	2,195	561
Drugs	47	43	(4)U	186	304	118F	38.9%F	400	521	121
Medical Consumables & Equipment	486	350	(136)U	3,362	2,442	(920)U	(37.7%)U	5,772	4,311	-1,461
Fuel & Oil	427	445	17F	2,986	3,020	33F	1.1%F	5,129	5,216	87
Third Party Transport	95	72	(23)U	903	473	(430)U	(90.8%)U	1,387	793	-594
Vehicle Costs	1,128	977	(151)U	7,268	6,918	(349)U	(5.0%)U	12,551	11,801	-750
Accommodation & Estates	926	800	(125)U	5,899	5,568	(331)U	(6.0%)U	10,180	9,592	-588
Telecommunications	582	660	78F	4,029	3,940	(89)U	(2.3%)U	7,019	6,837	-181
Depreciation	609	652	42F	4,349	4,561	212F	4.6%F	7,393	7,819	426
Other Expenses	813	903	90F	4,195	7,538	3,343F	44.4%F	8,118	12,264	4,146
Profit/(Loss) on Disposal FA	0	0	(0)	(13)	0	13F	#DIV/0!	(13)	0	13
	5,845	5,485	(360)U	36,898	38,805	1,907F	4.9%F	65,335	66,092	757
Financial Expenditure	310	324	15F	2,137	2,271	134F	5.9%F	3,730	3,893	163
Total Trust Expenditure	22,196	20,605	(1,591)U	149,288	147,364	(1,924)U	(1.3%)U	259,826	251,497	-8,329

LONDON AMBULANCE SERVICE NHS TRUST

**Income & Expenditure - Analysis by Function
For the Month Ending 31 October 2008 (Month 7)**

£000s

	IN THE MONTH			YEAR TO DATE				ANNUAL		
	Actual	Budget	Variance	Actual	Budget	Variance	% Variance	Forecast	Budget	Variance
Income	22,408	20,343	2,065F	145,921	142,401	3,520F	2.5%F	250,664	244,116	6,548F
Sector Services	13,029	11,698	(1,331)U	91,917	85,240	(6,677)U	(7.8%)U	155,459	145,050	(10,409)U
A&E Operational Support	1,279	1,079	(200)U	8,337	7,491	(846)U	(11.3%)U	15,339	12,994	(2,345)U
Control Services	1,554	1,507	(47)U	11,035	10,904	(131)U	(1.2%)U	19,233	18,472	(760)U
Planning and Specialised Ops	148	366	218F	1,263	2,566	1,303F	50.8%F	2,881	4,391	1,509F
Total Operations Cost	16,010	14,650	(1,360)U	112,552	106,201	(6,351)U	(6.0%)U	192,912	180,907	(12,005)U
A&E Gross Surplus/(Deficit)	6,398	5,693	705F	33,369	36,200	(2,831)U	(7.8%)U	57,752	63,209	(5,457)U
Gross Margin	28.6%	28.0%	3.1%F	22.9%	25.4%	-2.6%		23.0%	25.9%	-2.9%
Medical Directorate	56	87	31F	461	581	120F	20.6%F	768	1,015	247F
Service Development	55	72	17F	414	470	56F	12.0%F	786	831	45F
Communications	174	182	8F	1,156	1,203	46F	3.8%F	1,968	2,154	186F
Human Resources	1,824	1,691	(133)U	7,949	11,029	3,080F	27.9%F	17,869	19,224	1,355F
IM&T	1,071	1,168	97F	7,363	7,189	(175)U	(2.4%)U	12,379	12,621	242F
Finance	1,979	1,952	(26)U	12,499	15,089	2,590F	17.2%F	21,747	25,152	3,406F
Chief Executive	141	97	(44)U	738	678	(60)U	(8.9%)U	1,326	1,161	(165)U
Total Corporate	5,299	5,249	(50)U	30,581	36,239	5,658F	(15.6%)U	56,842	62,158	5,316F
A&E Net Surplus/(Deficit)	1,099	443	656F	2,788	(39)	2,827F	7340.3%F	910	1,051	(141)U
A&E Net Margin	4.9%	2.2%	3.2%F	1.9%	(0.0%)	1.9%	-7166%	0.4%	0.4%	-0.1%
Patient Transport Service	32	4	28F	(399)	46	(446)U	(961.2%)U	9	89	(81)U
PTS Gross Margin	3.5%	0.6%	3.9%F	(6.9%)	0.9%	(9.0%)U		0.1%	1.0%	(0.9%)U
Trust Result Surplus/(Deficit)	1,131	448	683F	2,389	8	2,381F	(30232.4%)U	918	1,140	(222)U

LONDON AMBULANCE SERVICE NHS TRUST

Income & Expenditure - Analysis of Income For the Month Ending 31 October 2008 (Month 7)

£000s

	<i>IN THE MONTH</i>			<i>YEAR TO DATE</i>				<i>ANNUAL</i>		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Forecast</u>	<u>Budget</u>	<u>Variance</u>
A&E Income										
A&E Services Contract	19,843	18,139	1,704F	129,794	126,974	2,820F	2.2%F	220,401	217,669	2,732F
HEMS Funding	11	11	(0)U	74	75	(0)U	(0.5%)U	127	128	(1)U
Other A&E Income	91	91	(0)U	635	636	(1)U	(0.2%)U	4,048	1,090	2,958F
Foundation Trust Income	38	16	22F	166	112	54F	48.3%F	212	192	20F
CBRN Income	899	897	1F	6,291	6,282	9F	0.1%F	10,784	10,769	15F
ECP Income	18	13	5F	116	89	26F	29.6%F	203	153	50F
BETS & SCBU Income	179	76	103F	672	531	141F	26.5%F	617	911	(294)U
A & E Long Distance Journey	42	37	5F	273	256	17F	6.7%F	468	439	29F
Stadia Attendance	66	89	(23)U	679	626	53F	8.5%F	1,165	1,074	91F
Heathrow BAA Contract	44	44	(0)U	310	310	(0)U	(0.0%)U	532	532	(0)U
Resus Training Fees	24	10	14F	37	69	(32)U	(45.8%)U	81	118	(37)U
Education & Training Income	735	686	49F	5,146	4,801	345F	7.2%F	8,785	8,231	555F
	21,989	20,109	1,881	144,195	140,761	3,433	2.4%F	247,424	241,305	6,119
PTS Income	920	710	209F	5,756	4,971	785F	15.8%F	10,029	8,521	1,508F
Other Income	419	234	184F	1,726	1,640	87F	5.3%F	3,292	2,811	481F
Trust Result	23,328	21,053	2,274F	151,677	147,372	4,305F	2.9%F	260,745	252,638	8,107F

LONDON AMBULANCE SERVICE NHS TRUST
CIP Monitoring Schedule 2008/09
As at 31st October 2008 (Month 7)

<u>CIP Programme</u>	<u>Dept</u>	<u>Expense type</u>	Target CIP to Month 7 £000	Actual CIP to month 7 £000	Variance to month 7 £000	Target CIP Full Year £000	Forecast CIP Full Year £000	Variance Full Year £000
A&E Productivity	Deputy Director Of Operations	Paramedic	2,787	2,787	0	4,578	4,678	100
Control Services Productivity	Urgent Care Services (Control)	Paramedic	282	282	0	484	484	(0)
Corporate Support Efficiency	Corporate Support	Support Staff	285	175	(110)	432	286	(146)
Non Pay - Facilities	All	Facilities	212	182	(30)	364	323	(41)
Non Pay - Fleet & Logistics	Fleet & Logistics	Fleet & Logistics	197	95	(102)	338	200	(138)
Non Pay - IM&T	IM&T	Technology	30	24	(6)	52	43	(9)
Non Pay - Other	Corporate Support	Other	237	192	(45)	407	345	(62)
Non Pay - Professional Services	Corporate Support	Consultancy	184	161	(23)	316	284	(32)
PTS efficiency	Centrally Held Funds	Efficiency Savings	144	0	(144)	247	0	(247)
			4,359	3,897	(462)	7,217	6,642	(575)

• To month 7 the Trust made a £3.897m CIP against a target for those programmes of £4.359m. This table shows the position against the original CIP programmes and does not include areas where savings may have been realised but which are outside these listed CIP programmes. The forecast for the year indicates there will be a shortfall of £575k against the target or 8%. This is an improved position since month 6.

• The main reasons for the shortfall against target are:

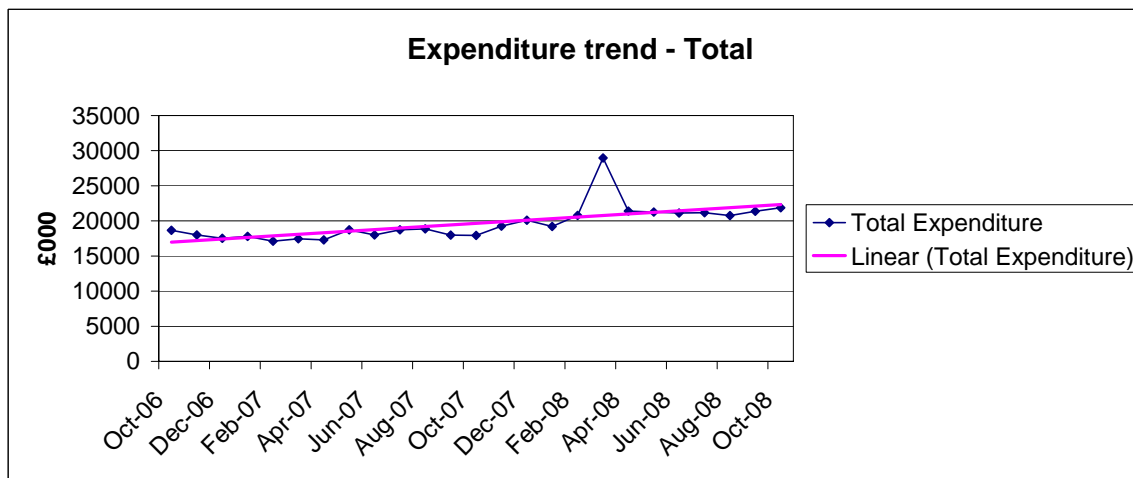
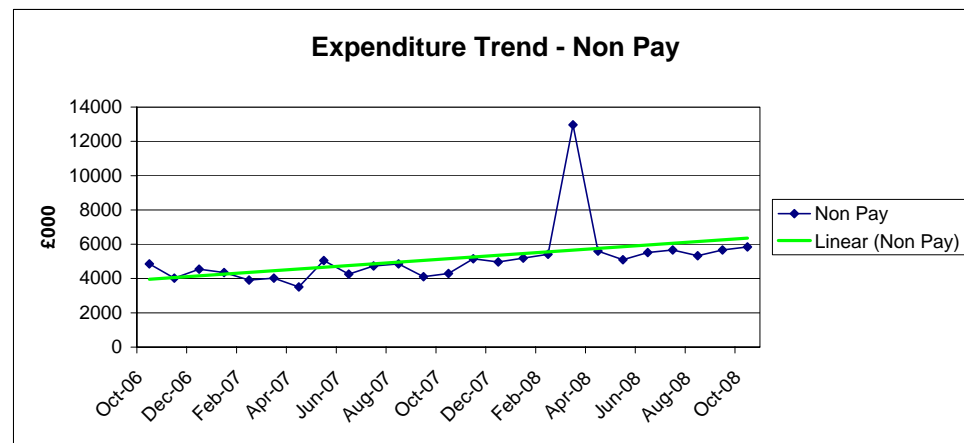
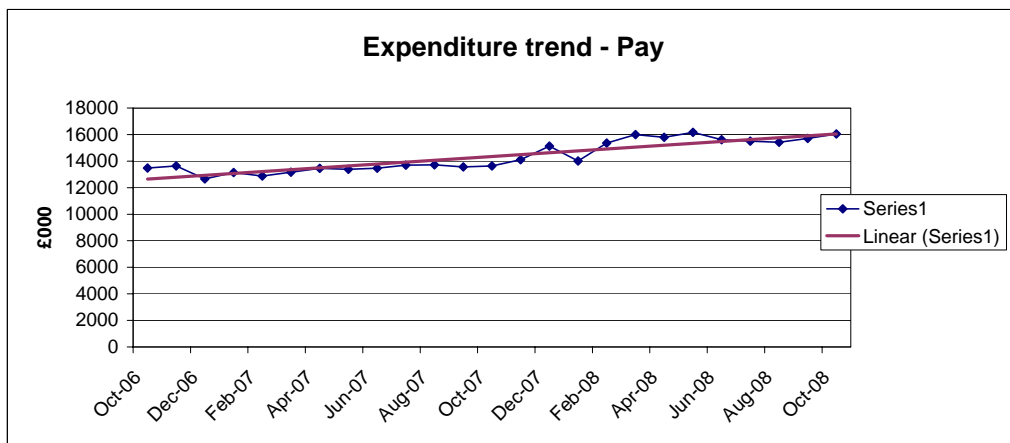
1. PTS efficiency target has not been met due to the delay in the opening of the Transport Operation Centre in the East Area.
2. Efficiencies in Corporate Support staff have not been realised in part due to vacancies not being realised or staff restructures being delayed.
3. Planned reductions in non pay, especially in fleet have not been realised due to operational pressures.

LONDON AMBULANCE SERVICE NHS TRUST

**Expenditure Trends Including Last Year
As at 31 October 2008 (Month 7)**

	Current Year												
	October	November	December	January	February	March	April	May	June	July	August	September	October
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>
Income	19,486	19,282	19,154	20,068	19,641	25,743	21,086	21,218	21,128	21,147	21,219	22,551	23,328
Pay Expenditure													
A&E Operational Staff	8,088	8,113	9,149	8,227	8,468	8,677	9,087	9,030	8,936	8,790	8,779	8,912	9,011
Overtime	1,045	1,149	1,245	1,168	1,118	1,764	1,910	1,994	1,897	1,647	1,566	1,620	1,739
A&E Management	914	904	940	912	1,027	911	942	940	945	966	949	967	979
EOC Staff	920	909	985	954	953	946	977	978	979	1,006	982	985	948
PTS Operational Staff	465	442	487	462	466	459	450	475	468	468	476	454	485
PTS Management	80	87	87	85	84	88	81	80	86	87	91	83	88
Corporate Support	2,125	2,497	2,239	2,199	3,242	3,154	2,345	2,672	2,304	2,539	2,581	2,690	2,791
Sub Total	13,637	14,101	15,132	14,007	15,357	15,999	15,791	16,169	15,616	15,503	15,423	15,710	16,041
<i>Average Daily</i>	<i>440</i>	<i>455</i>	<i>488</i>	<i>467</i>	<i>495</i>	<i>533</i>	<i>509</i>	<i>522</i>	<i>521</i>	<i>500</i>	<i>514</i>	<i>507</i>	<i>517</i>
Non-Pay Expenditure													
Staff Related	213	198	189	271	231	386	223	251	369	207	258	260	355
Subsistence	175	182	188	244	190	209	343	44	149	193	200	195	152
Training	116	173	30	119	123	258	64	1	129	54	85	65	226
Drugs	46	55	36	22	46	28	37	25	9	9	49	9	47
Medical Consumables & Equipment	312	387	396	510	533	1,814	450	537	410	499	433	547	486
Fuel & Oil	342	373	405	406	391	417	415	455	440	450	399	400	427
Third Party Transport	94	92	84	133	161	173	213	183	76	142	89	105	95
Vehicle Costs	977	1,614	1,681	1,091	1,034	2,895	1,114	1,039	943	1,083	948	1,013	1,128
Accommodation & Estates	757	751	543	922	832	1,702	783	807	750	927	833	874	926
Telecommunications	201	489	516	477	677	2,129	558	517	718	397	510	749	582
Depreciation	579	534	542	524	524	706	597	597	695	630	611	611	609
Other Expenses	184	57	109	214	425	2,051	476	442	585	766	574	540	813
Profit/(Loss) on Disposal FA	0	2	0	0	0	29	0	0	12	0	1	0	0
Sub Total	3,999	4,903	4,719	4,932	5,167	12,797	5,273	4,810	5,261	5,356	4,987	5,366	5,845
<i>Average Daily</i>	<i>129</i>	<i>158</i>	<i>152</i>	<i>164</i>	<i>167</i>	<i>427</i>	<i>170</i>	<i>155</i>	<i>175</i>	<i>173</i>	<i>166</i>	<i>173</i>	<i>189</i>
Financial Expenditure	295	249	244	260	246	170	328	289	256	313	342	299	310
<i>Average Daily</i>	<i>10</i>	<i>8</i>	<i>8</i>	<i>9</i>	<i>8</i>	<i>6</i>	<i>11</i>	<i>9</i>	<i>9</i>	<i>10</i>	<i>11</i>	<i>10</i>	<i>10</i>
Monthly	17,931	19,253	20,096	19,199	20,770	28,966	21,392	21,268	21,133	21,171	20,751	21,375	22,196
Net	1,555	29	(942)	869	(1,129)	(3,224)	(306)	(50)	(5)	(24)	468	1,175	1,131

LONDON AMBULANCE SERVICE NHS TRUST
Expenditure Trends over the last 24 months as at 31st October 2008 (month 7)



LONDON AMBULANCE SERVICE
Capital Programme 2008/
Capital Expenditure as at 31 Oct

	Capital Expenditure Year To Date 2008/09	Forecast Expenditure Profile					Total Capital Forecast 2008/09	Capital Budget 2008/09	Variance 2008/09
		Nov-08	Dec-08	Jan-09	Feb-09	Mar-09			
Asset Type	£000'	£000'	£000'	£000'	£000'	£000'	£000'	£000'	£000'
Vehicles	582	300	795	2,179	2,153	3,203	9,213	6,423	(2,790)
Estates	1,837	351	505	373	225	145	3,436	2,928	(508)
Equipment	(21)	0	0	0	0	57	36	2,733	2,697
IM&T	1,567	241	369	897	1,548	1,548	6,169	4,246	(1,923)
Gross Total	3,965	892	1,669	3,449	3,926	4,953	18,853	16,330	(2,523)
Disposal	0	0	0	0	0	(1,000)	(1,000)	(1,500)	(500)
Net Total	3,965	892	1,669	3,449	3,926	3,953	17,853	14,830	(3,023)
CRL							15,865		
(Over)/Under Commitment							(1,988)		
<u>Notes to forecast</u>									
1) Procurement of PTS vehicles £2.7m , Driver training vehicles £486k , Ambulances £3.9m (35) Forecast also reflects no purchase of RRU's									
2) Reflects costs of replacement to Park Royal & Willesden A/S £750k , HQ lift modernisation £195k and Smithfields expansion and refurbishment £177k .									
3) Reflects no purchase of LP12 ECGs £2.7m in 08/09									
4) CAD2010 project (£4.5m excluding contingency of £1.6m) costs higher than planned. Forecast also reflects costs of IM&T Hardware and Software purchases as well as CTAK and bandwidth project costs including Off site data centre set up									
5) Additional Capital funding is being sought from SHA.									



LONDON AMBULANCE SERVICE NHS Trust

Forecast Balance Sheet
For the Month Ending 31 October 2008 (Month 7)

	Mar-08	Apr-08	May-08	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	
Fixed Assets														
Intangible assets	3,765	4,511	4,523	3,784	3,854	3,797	3,790	4,016	4,016	4,016	4,016	4,016	4,016	
Tangible assets	119,652	123,612	123,179	123,607	124,108	123,640	123,778	123,755	124,043	125,108	127,946	131,261	132,613	
	123,417	128,123	127,702	127,391	127,962	127,437	127,568	127,771	128,059	129,124	131,962	135,277	136,629	
Current Assets														
Stocks & WIP	1,930	1,934	1,933	1,933	1,926	1,932	1,937	1,934	1,934	1,934	1,934	1,934	1,934	Trade Debtors
NHS Trade Debtors	1,628	821	1,194	1,717	11,611	6,563	3,768	4,744	3,518	3,608	3,583	3,587	2,890	A&E £0 > 60 days (0.0%), Sep - £-36k > 60 days (0.92%)
Non NHS Trade Debtors	93	139	244	207	105	112	108	78	53	65	65	75	110	PTS £814k > 60 days (16.73%), Sep - £394k > 60 days (10.11%)
Other Debtors	4,337	388	578	452	401	491	232	385	285	285	285	285	285	
Accrued Income	247	2,117	4,028	5,676	2,466	3,760	5,120	10,010	10,254	12,485	11,463	8,418	3,435	
Prepayments	5,237	5,060	4,334	4,629	4,246	3,510	3,361	3,357	3,231	3,105	2,979	2,853	2,727	
Investments	0	14,000	11,000	10,000	9,000	11,100	9,500	6,000	5,000	1,000	0	0	0	
Cash at Bank and in Hand	8,965	(936)	2,471	906	(767)	1,099	419	856	1,404	1,972	1,980	1,946	3,981	
Total Current Assets	22,437	23,523	25,782	25,520	28,988	28,567	24,445	27,364	25,679	24,454	22,289	19,098	15,362	
Creditors: Amounts falling due within one year														
Bank Overdraft	0	0	0	0	0	0	0	0	0	0	0	0	0	Trade Creditors
Trade Creditors	11,660	8,581	9,900	9,279	7,400	7,306	6,714	8,104	7,919	7,669	7,237	7,102	7,190	NHS PSPP - This month (83%), Sep (79%), Ytd (83%)
Other Creditors	1,772	7,066	7,145	7,275	7,663	6,974	6,437	6,505	6,433	6,788	6,473	6,490	6,479	Non NHS PSPP - This month (89%), Sep (82%), Ytd (83%)
PDC Dividend Creditor	0	368	736	1,104	1,472	1,840	0	368	736	1,104	1,472	1,840	0	
Capital Creditors	2,756	104	153	219	659	168	365	144	269	1,046	2,826	3,303	2,341	
Accruals	618	2,145	1,914	1,595	1,388	1,673	1,291	1,262	1,202	1,142	1,082	1,022	962	
Deferred Income	152	193	554	586	5,605	4,747	2,654	3,393	2,560	2,070	1,580	1,090	600	
Total Current Liabilities	16,958	18,457	20,402	20,058	24,187	22,708	17,461	19,776	19,119	19,819	20,670	20,847	17,572	
Net Current Assets	5,479	5,066	5,380	5,462	4,801	5,859	6,984	7,588	6,560	4,635	1,619	(1,749)	(2,210)	
Long Term Debtors	9,875	9,893	9,910	9,858	9,903	9,926	9,870	9,981	9,981	9,981	9,981	9,981	9,981	
Total Assets less current liabilities	138,771	143,082	142,992	142,711	142,666	143,222	144,422	145,340	144,600	143,740	143,562	143,509	144,400	
Creditors: Amounts falling due after more than one year														
Provisions for Liabilities & Charges	18,589	18,532	18,513	18,256	18,236	18,324	18,352	18,139	18,061	17,983	17,792	17,714	17,635	
Total Assets Employed	120,182	124,550	124,479	124,455	124,430	124,898	126,070	127,201	126,539	125,757	125,770	125,795	126,765	
Taxpayers' Equity														
Public Dividend Capital	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	56,488	
Revaluation Reserve	50,605	55,297	55,297	55,294	55,294	55,294	55,280	55,280	55,280	55,280	55,280	55,280	55,280	
Donated Asset Reserve	68	50	30	9	9	9	9	9	9	9	9	9	9	
Other Reserves	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	(419)	
Income & Expenditure Reserve	13,440	13,134	13,083	13,083	13,058	13,526	14,712	15,843	15,181	14,399	14,412	14,437	14,372	
Total Taxpayers' Equity	120,182	124,550	124,479	124,455	124,430	124,898	126,070	127,201	126,539	125,757	125,770	125,795	126,765	



LONDON AMBULANCE SERVICE NHS Trust

Cashflow Statement

For the Month Ending 31 October 2008 (Month 7)

	Apr-08	May-08	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Total
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	
EBITDA after exceptionals	619	836	936	918	1,417	2,082	2,050	261	141	943	955	866	12,024
Excluding Non cash I&E items	(18)	(20)	(21)	0	0	0	0	0	0	0	0	0	(59)
Movement in working capital													
Stocks & Work in Progress	4	(1)	0	(7)	6	5	(3)	0	0	0	0	0	4
NHS Trade Debtors	807	(373)	(523)	(9,894)	5,048	2,795	(976)	1,226	(90)	25	(4)	697	(1,262)
Long Term Debtors	(18)	(17)	52	(45)	(23)	56	(111)	0	0	0	0	0	(106)
Non NHS Trade Debtors	(46)	(105)	37	102	(7)	4	30	25	(12)	0	(10)	(35)	(17)
Other Debtors	49	(190)	126	51	(90)	259	(153)	100	0	0	0	0	152
Accrued Income	(1,870)	(1,911)	(1,648)	3,210	(1,294)	(1,360)	(4,890)	(244)	(2,231)	1,022	3,045	4,983	(3,188)
Prepayments	177	726	(295)	383	736	149	4	126	126	126	126	126	2,510
Trade Creditors	(3,079)	1,319	(621)	(1,879)	(94)	(592)	1,390	(185)	(250)	(432)	(135)	88	(4,470)
Other Creditors	4,990	(14)	255	415	(902)	(596)	(231)	(86)	341	(329)	3	(25)	3,821
Payments on Account	0	0	0	0	0	0	0	0	0	0	0	0	0
Accruals	1,527	(231)	(319)	(207)	285	(382)	(29)	(60)	(60)	(60)	(60)	(60)	344
Deferred Income	41	361	32	5,019	(858)	(2,093)	739	(833)	(490)	(490)	(490)	(490)	448
Provisions & Liabilities	(57)	(19)	(257)	(20)	88	28	(213)	(78)	(78)	(191)	(78)	(79)	(954)
Net Cashflow from operating activities	2,525	(455)	(3,161)	(2,872)	2,895	(1,727)	(4,443)	(9)	(2,744)	(329)	2,397	5,205	(2,718)
Returns on Investments & Servicing of Finance													
Interest received	54	92	125	68	39	82	71	63	63	63	63	63	846
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cashflow from returns on investments & servicing of finance	54	92	125	68	39	82	71	63	63	63	63	63	846
Capital Expenditure													
Tangible fixed assets acquired	(2,981)	(46)	(456)	(787)	(386)	(511)	(741)	(767)	(892)	(1,669)	(3,449)	(3,926)	(16,611)
Tangible fixed assets disposed	3,900	0	0	0	0	0	0	0	0	0	0	1,000	4,900
Other	0	0	12	0	1	0	0	0	0	0	0	0	13
Net Cashflow from capital expenditure	919	(46)	(444)	(787)	(385)	(511)	(741)	(767)	(892)	(1,669)	(3,449)	(2,926)	(11,698)
PDC Dividends paid	0	0	0	0	0	(2,206)	0	0	0	0	0	(2,208)	(4,414)
Net Cashflow before financing	4,099	407	(2,565)	(2,673)	3,966	(2,280)	(3,063)	(452)	(3,432)	(992)	(34)	1,000	(6,019)
Financing													
Public Dividend Capital Received	0	0	0	0	0	0	0	0	0	0	0	1,035	1,035
Public Dividend Capital Repaid	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cashflow inflow/(outflow) from financing	0	0	0	0	0	0	0	0	0	0	0	1,035	1,035
Increase/(decrease) in cash	4,099	407	(2,565)	(2,673)	3,966	(2,280)	(3,063)	(452)	(3,432)	(992)	(34)	2,035	(4,984)
Closing cash balance	13,064	13,471	10,906	8,233	12,199	9,919	6,856	6,404	2,972	1,980	1,946	3,981	3,981